



ANNUAL REPORT 2021 – 2022



INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

Indraprastha Estate Ring Road, New Delhi

iipa.org.in



GANDHIJI's TALISMAN

“ I will give you a talisman. Whenever you are in doubt or when the self becomes too much with you, apply the following test:

Recall the face of the poorest and the weakest man whom you may have seen and ask yourself if the step you contemplate is going to be of any use to him.

Will he gain anything by it? Will it restore him to a control over his own life and destiny? In other words, will it lead to Swaraj for the hungry and spiritually starving millions?

Then you will find your doubts and your self melting away ”



A handwritten signature in brown ink, which appears to read 'mkgandhi'.

Mohandas Karamchand Gandhi

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
INDRAPRASTHA ESTATE, RING ROAD,
NEW DELHI-110002**



68th ANNUAL REPORT 2021-2022

**PRESENTED AT THE ANNUAL MEETING OF
THE GENERAL BODY ON 31st October, 2022**

Indian Institute of Public Administration (IIPA) was set up to build capacity among public servants through training and research with knowledge, skills and behaviour required for managing the tasks of governance at the Centre and state level. In its efforts to enhance the leadership, management and administrative capability of the executive in government and public sector enterprises, the Institute works in close collaboration with national and international organisations. The Institute's training and research programmes link with its vast information management and experience- sharing activities.

Building upon the vision of its founding fathers, IIPA aims to be one of the world's leading academic centres of thought and influence on public governance, policy making and implementation to enable governance systems to become more responsive to the needs and aspirations of citizens and be aligned to human values in a democratic society.

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(01.04.2021 to 31.03.2022)

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डॉ. जितेन्द्र सिंह

राज्य मंत्री (स्वातंत्र प्रभार),
विज्ञान एवं प्रौद्योगिकी मंत्रालय,
राज्य मंत्री (स्वातंत्र प्रभार) कृषि विज्ञान मंत्रालय,
राज्य मंत्री प्रधान मंत्री कार्यालय,
राज्य मंत्री कर्मिक, लोक नियुक्त एवं वेतन मंत्रालय,
राज्य मंत्री परचणु उर्जा विभाग तथा
राज्य मंत्री अंतरिम विभाग
भारत सरकार



सत्यमेव जयते

DR. JITENDRA SINGH

Minister of State (Independent Charge),
of the Ministry of Science and Technology,
Minister of State (Independent Charge)
of the Ministry of Earth Sciences,
Minister of State in the Prime Minister's Office,
Minister of State in the Ministry of Personnel,
Public Grievances and Pensions,
Minister of State in the Department of Atomic Energy and
Department of Space,
Government of India



MESSAGE

I feel privileged to write this message for the 68-year-old prestigious publication of the Indian Institute of Public Administration (IIPA), its Annual Report which is the summarized version of the year-long activities of the Institute for 2021-2022.

From 2020-2021, the deadly Covid -19 hit the world and there was crisis everywhere. The activities of the IIPA also slowed down in 2020-2021 but IIPA activities rebounded in 2021-2022. To the credit of IIPA, it was able to conduct more than 100 offline and online training programmes and quickly transformed itself into a powerhouse of Digital Training, prepared digital infrastructure as well as digital contents. During this pandemic, IIPA conducted good number of research projects for different ministries and departments of Government of India in 2021-2022 as well as carried out a number of evaluation studies for schemes of several ministries and departments.

Under the guidance and direction of the Hon'ble Prime Minister of India Shri Narendra Modi, the Government has launched Mission Karmayogi (National Programme for Civil Services Capacity Building) with the objective to bring complete transformation in the capacity building of the civil services. IIPA has become an important partner in this mission extending whole-hearted support in the form of online courses on iGOT, workshops and conferences.

Dr. Rajendra Prasad, the first President of India is one of the most important founders of IIPA. IIPA conducted the inaugural Dr. Rajendra Prasad International Memorial Lecture on its Founders' Day on 29 March 2022 where the Hon'ble Vice President of India was the first Keynote Speaker, and I am happy to be part of that programme.

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राज्य मंत्री (स्वतंत्र प्रभार) पूर्वी विज्ञान मंत्रालय,
राज्य मंत्री प्रद्युम्न मंत्री कार्यालय,
राज्य मंत्री कार्यालय, लोक शिक्षण एवं वेदिका मंत्रालय,
राज्य मंत्री सामान्य ज्ञान विभाग तथा
राज्य मंत्री अतिरिक्त विभाग
मानव संसाधन



सत्यमेव जयते

DR. JITENDRA SINGH

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of the Ministry of Science and Technology,
Minister of State (Independent Charge)
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Minister of State in the Prime Minister's Office,
Minister of State in the Ministry of Personnel,
Public Grievances and Pensions,
Minister of State in the Department of Atomic Energy and
Department of Space,
Government of India

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After a long moratorium, Life Membership of IIPA was reopened w.e.f. 1st January 2021. This was done in view of popular demand from all over India. I am pleased to know that IIPA has inducted 87 Life Members in 2021-2022 and most of them are serving Civil Servants and Academicians. IIPA has also actively launched the membership drive along with Regional/Local Branches which will further strengthen its base.

IIPA branches have also been doing very good in terms of academic activities and disseminating the knowledge and awareness in the area of Public Administration and Governance throughout the nook and corner of India.

I would like to congratulate the team IIPA and profusely appreciate their efforts for upholding the true spirit of IIPA and working continuously for the development of the Institution.

(Dr. Jitendra Singh)

Chairman, IIPA Executive Council

FROM THE DIRECTOR GENERAL

In F.Y 2021-22, IIPA conducted 102 offline and online training programs for Indian as well as foreign Govt. officers under ITEC and trained around 12303 officials. For online training programs, IIPA quickly transformed itself to adopt the digital tools and techniques. IIPA has established several VC and digitally equipped Classrooms for online training as well as prepared digital training modules and courses. IIPA completed 16 research projects in 2021-22 and 18 projects were on-going.

On the occasion of its 68th Founders' Day celebration, Indian Institute of Public Administration witnessed Dr Rajendra Prasad International Memorial Lecture on March 29, 2022. Hon'ble Vice President of India and President IIPA, Shri M Venkaiah Naidu was the Chief guest and first Keynote speaker of the event. A book "Sardar Patel - Builder of Aspirational India" edited by SN Tripathi and Saket Bihari was also released during the event.

A National Convention on Atmanirbhar Bharat – a series of Memorial Lectures was organized from December 28-29, 2021. The objective of the convention was to provide better insights on the role played by various stakeholders in the Atmanirbhar Bharat Abhiyaan. Over 50 papers were presented in the 5 technical sessions.

IIPA started webinar series with Regional/Local branches from January 2021 on the topics of current relevance and flagship schemes of Government of India such as National Heritage City Development and Augmentation Yojana, Atal Mission for Rejuvenation and Urban Transformation (AMRUT), Atal Pension Yojana, Beti Bachao Beti Padhao, Pradhan Mantri Jeevan Jyoti Bima Yojana, Pradhan Mantri Garib Kalyan Yojana, National Monetization Pipeline, New Education Policy 2020 etc. In F.Y 2021-22, 12 such webinars were conducted.

IIPA organized workshop on National Programme for Civil Services Capacity Building (Mission Karmayogi) on August 26, 2021, in the TNC Memorial Hall of IIPA in collaboration with the Capacity Building Commission (CBC) of India to enhance the initiatives of Government of India in the programme of Mission Karmayogi. Faculty of IIPA conducted the FRACing of all teaching and non-teaching staff of IIPA and the report has been uploaded on the website of IIPA.

The 47th Advanced Professional Programme in Public Administration (APPPA) commenced on 1st July 2021, which was inaugurated online by Hon'ble Union Minister of DoPT, Dr Jitendra Singh. The 47th APPPA programme is the first APPPA programme which witnessed special lecture by three Service Chiefs of Indian Defence Forces, Chief of Army Staff General Manoj Mukund Naravane, PVSM, AVSM, SM, VSM, ADC, Chief of the Air Staff Air Chief Marshal Vivek Ram Chaudhari, PVSM, AVSM, VM, ADC and Chief of Naval Staff Admiral R Hari Kumar, PVSM, AVSM, VSM, ADC.

On knowledge dissemination front, the operationalization of Digital Repository of IIPA library giving access to huge resources of IIPA library from remote locations, has helped IIPA spread its wings to far nooks and corners of academic worlds now.

The Institute conveys its gratitude to the DoPT and other Ministries at the Centre and States and to all other agencies for their support for the training, research, workshops and seminars and other activities at IIPA assisting the Government efforts to continuously upgrade knowledge base and improve quality of delivery of public services. We place on record our gratitude and appreciation for the constant support provided by the Hon'ble Vice President of India and President IIPA, the Hon'ble Union Minister and Chairman IIPA EC and the members of the Executive Council.

The Institute also thanks all the office-bearers of Regional and Local branches, faculty members, Officers and staff of the Institute for their sincere efforts in the overall development of the Institute. We are grateful to all those within and outside IIPA who have assisted us and contributed to the success of our activities and efforts during 2021-22 and look forward to more of the same.



(Surendra Nath Tripathi)
Director General

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REPORT ON THE ACTIVITIES OF THE INSTITUTE

2021-2022

AN OVERVIEW

This Report of Indian Institute of Public Administration pertains to the year 2021-2022. The Institute undertakes research studies on substantive and contemporary issues as well as in specific areas as sponsored by the governments, national organisations and international agencies. It also offers advisory services in operational areas to government and public sector enterprises. It conducts a large number of training programmes on various aspects and facets of the study and practice of public administration and management and trains about more than 8000 officers and civil society members every year from India and abroad. It also publishes and disseminates literature on public administration through special publications and journals.

The Report presents the activities of the Institute under the following four major heads:

- Training
- Research Activities
- Information Management
- Associational and Outreach Activities.

The Report includes information about the:

- Institute's Finances
- Academic Events like Seminars, Conferences, Lectures, Visits, Book Releases, etc.
- Activity Reports of various Committees and Centres of IIPA
- Academic Activities of Faculty
- Administrative and Personnel Matters.

TRAINING/EDUCATIONAL PROGRAMMES

The Institute organised a large number of training programmes which broadly fall into the following categories:

1. **Long-term Programmes:** Includes Advanced Professional Programme in Public Administration (APPPA) for senior

officers being conducted under the aegis of Department of Personnel and Training (DoPT), Government of India.

2. **Sponsored Programmes:** Mainly those sponsored by (a) Department of Personnel and Training, (b) Ministry of Urban Development, (c) Department of Science and Technology, (d) Department of Consumer Affairs, and (e) other Ministries/Departments, Public Sector Undertakings, etc.
3. **Fee-based Programmes:** Designed and offered by the Institute at the behest of user organisation as well as at its own initiative.

47th Advanced Professional Programme on Public Administration 2021-2022

Brief Report

The 47th Advanced Professional Programme in Public Administration (APPPA), a high-end customized ten months' programme for senior officers of the All India and Central Services including the Armed Forces was conducted by the Indian Institute of Public Administration (IIPA) from July 01, 2021 to April 29, 2022. Thirty one participants participated in the programme. The programme was sponsored by the Ministry of Personnel, Public Grievances and Pensions, and is run in collaboration with the Panjab University, leading to M. Phil. degree of the University.

Inaugural Session

The forty-seventh Advanced Professional Programme in Public Administration (APPPA) course was inaugurated by the Union Minister and Chairman of IIPA Dr. Jitendra Singh. The APPPA course is a 10 month long DoPT programme for middle level Civil Servants and Defence Forces Officers conducted by IIPA. There are 31 officers in this batch including Brigadiers, Air and Navy Commodores and other Civil Services

Officers. Speaking on the occasion, the Minister emphasised the mantra of ‘Minimum Attendance, Maximum Productivity’ in these Covid pandemic times. He conveyed that APPPA is one of the best courses of DoPT running successfully since 1975. He laid out the details of recent initiatives of the Government under the visionary leadership of Prime Minister Modi like Mission Karmayogi, National Recruitment Agency (NRA), etc. Speaking about Mission Karmayogi, he told that it would change the system from Rule-based to Role-based. During the event, he interacted with the participants of 47th APPPA. Answering queries from APPPA participants, he emphasised the need for Capacity Building of State Civil Services and the initiatives of DoPT in this direction. He also opined that IIPA could play a role in this initiative. The Minister also spoke about another visionary scheme of Government of India, the Aspirational District Programme (ADP) and desired that the 47th APPPA participants should visit some of these Districts to have a better feel of this programme and also to learn about grassroot administration. On the occasion, the Minister inaugurated the 200-seater, State-of-the-Art TNC Memorial Lecture Hall at IIPA. Speaking on the occasion, Secretary DoPT, Shri Deepak Khandekar praised IIPA for its role in Capacity Building as it has adapted to the Online training demand owing to Covid and also conducted the 46th APPPA online. Director General of IIPA, Shri Surendra Nath Tripathi shared his experiences about how the present government has put its emphasis on development. He also highlighted on how IIPA has transformed itself as a leader in online training field within a year. The 47th APPPA Programme Directors Dr. Shyamli Singh introduced the Guests and Prof. Suresh Misra gave a brief overview of 47th APPPA. Registrar of IIPA, Shri Amitabh Ranjan proposed the words of thanks. The event was attended by the 47th APPPA participants, IIPA Faculty and other Officers.

The Programme

The programme sought to renew the participants’ domain knowledge as well as sharpen their skill sets through an integration of management concepts, tools and techniques with the requirements of public policy formulation, analysis and implementation, including the design

and execution of delivery systems. The purpose was to enhance the sensibilities, sensitivities and capabilities of the participants to make and implement effective public policy systems and also to encourage exploration of innovative options and choices through intensive exposure to global trends and practices. As the participants are likely to work in policy formulation and service delivery at intergovernmental, national, regional or local government levels, APPPA is meant to develop their practical knowledge and skills to deal with management and policy analysis issues across the spectrum of public sector activities.

Aim

The programme aims is to enable the participants to develop a broad-perspective and synergy to contribute towards minimum Government and maximum governance. It seeks to inculcate an attitude that augments efficiency, service orientation towards citizens.

Objectives

APPPA seeks to enable the participants to:

- Understand the basic concepts of Social Sciences, Public Policy, and Governance;
- Develop their views on topical issues of Public Administration and Governance ethics in India;
- Analyze the factors that impact the application of policies and modalities thereon;
- Apply analytical skills in decision-making;
- Design a framework for administrative reforms and good governance; and
- Develop interpersonal skills and sensitivity towards the needs of the people.

A. Academic Modules: During the first half of the APPPA spanning first five months, the focus is on concepts and applications. The streams were identified based on their relevance to the issues of governance and recent developments in the respective areas of study. These streams have further been divided into five parts, consisting of Introductory Module: Theories and Concepts; Thematic Module: Governance and Administration; Thematic

Module: Critical Concerns; Public Policy Concerns; and Contemporary Issues.

The first sub-module A.I.: Introductory Module: Theories and Concepts covered Dynamics of Public Administration, Indian Economy & Public Finance, Sustainable Agriculture and Risk Management, Administrative Law & Practices, Public Policy Research: Methods & Methodology and Building Blocks of Atma Nirbhar Bharat and Role of Public Sector.

The second sub-module A.II: Thematic Module: Governance and Administration included Human Resource Management, Urban Management & Governance, Digital Transformation in Governance, Inclusive Governance: Diversity Equity & Inclusion (DEI), Rural Governance: Growth & Strategies and Management of Infrastructure Projects, Digital Safety, Cyber Security & Cyber Disarmament and Climate Smart Governance.

The third sub-module A.III: Thematic Module: Critical Concerns included Operations Management, Disaster Risk Reduction, Public Policy and Parliamentary Process and Procedures, India's Foreign Policy -New Initiatives, Indian Social Systems, Consumer Protection: Laws & Policies and Labor Reforms & Dynamics of Indian Diaspora.

The fourth sub-module A.IV: Public Policy Concerns included Global Trade & Commerce -Supply Chain, Data Analytics & Business Intelligence, Role of Informal Bodies in Governance, Policy Framework for GovTech, Financial Management & Financial Market, Advances in HRD, Cooperative Federalism-Local Self Government and Citizen's Charter: Public Service Delivery

The fifth sub-module A.V: Contemporary Issues covered visit to Forward Area to Sikkim & Darjeeling and Leh & Ladakh. The participants were also exposed to ground realities through visits to forward areas establishments of Indian Army, local government establishments and other institutions in rural and urban areas of border state and districts.

B. Learning through Experience: During

the programme, participants learnt from each other's interesting experiences in their respective jobs as well as through visits to different places. The classroom learning is supplemented by field visits in rural, urban areas and forward areas to provide insights into governance innovations in various states. The objectives of these visits were to expose them to the ground realities concerning the implementation and delivery of various developmental government schemes and programmes through guided study tours in industry and selected rural and urban centres/facilities. The details of these during the 47th APPPA are presented as follows:

B.1 Experiential Presentations: A meaningful and fun-filled exercise, experiential presentations were meant to promote mutual sharing of experiences and expertise among the participants. Each participant prepared a presentation focused on a specific situation an officer had faced at some point in his/her career. These presentations were meant to highlight innovations in internal administration or field situations, best practices in organizational leadership or important lessons in project planning and implementation.

B.2 Rural Field Study: To study rural Development and Administration with special references to Aspirational districts, this component was intended to sensitize the participants with the socio-economic realities of rural life. The participants were assigned a theme-based study focused on flagship programmes of Government of India such as Swachh Bharat Abhiyaan, Jan Dhan Yojana, PMJAY, Skill India, etc. and they were expected to examine the effectiveness of the delivery mechanism and assess the impact of rural development programmes. Small groups of participants visited identified rural areas in different parts of the country and interacted with the village level functionaries and panchayat members under the overall guidance of a faculty member. The groups shared their field study reports of these visits which were useful for future policy reference. The rural field study reports were later presented at the IIPA. This

year, the villages were selected from the following states/districts:

1. Karbong Village under Belbari RD Block, Tripura
2. Odanthurai Village in Karamadai Block, Mettupalayam Taluk, Coimbatore District (Tamil Nadu)
3. Umraogarh, Silapur and Naghori Village, Behror Tehsil, Sub Distt Neemrana of Distt Alwar., Rajasthan)

B.3 Urban Field Study: To study Urban Development and Administration with special reference to Smart Cities and other Flagship urban development initiatives of Government of India, this visit provided an opportunity for the participants to understand the problems in urban administration and management and the challenges in addressing them. The participants learnt about various urban development schemes and their impact on the socio-economic conditions of the people, especially those below the poverty line. The study also included an interaction with the functionaries of the municipalities and other development agencies. Like rural field study, this group visited specific cities/ towns which were selected based on specific issues in different cities in India. The urban study reports too were shared by the groups and served as good policy inputs. This year, three states were selected from the following states/ districts:

1. Delhi
2. Indore and Ujjain, Madhya Pradesh
3. Bangalore, Karnataka

Dissertation

This is a major and important component of the APPPA programme. While writing the dissertation under the guidance of an expert faculty, participants make an in-depth analysis of a specific problem chosen by them including all its ramifications. Through these dissertations, they make a substantial contribution to the theory and practice of public administration while also demonstrating their analytical skills in the process dissertation is usually followed by a viva-voce

examination of the participants. The Director General, IIPA and the Programme Directors along with the faculty guide and the subject expert conducted the viva-voce.

Convocation Function

Hon'ble Union Minister and Chairman IIPA EC Dr Jitendra Singh graced the convocation ceremony of 46th and 47th Advanced Professional Programme on Public Administration (APPPA) on April 29, 2022. On the occasion, Dr Jitendra Singh presented postgraduate degrees of M.Phil and Diploma in Public Administration to 31 participants of 47th APPPA and M.Phil Degree through Punjab University, Chandigarh to the participants of 46th APPPA. Speaking at the ceremony, the Minister said, the current challenges also demand a healthy mix of Civil and Military disciplines and more and more integration of courses are required. Earlier, Dr Singh presided over the signing of MoU between IIPA and Bhaskaracharya National Institute for Space Applications and Geo-informatics, BISAG-N for preparing Civil Services Mentoring Module. Shri S. N. Tripathi, Director General, IIPA and Dr. T.P. Singh, DG, BISAG-N signed the agreement. The Minister also released a report on Socio-Economic Assessment of SAP in India. The Minister noted with satisfaction that the APPPA Course has undergone changes and new areas like Atmanirbhar Bharat and Mission Karmayogi apart from other important government initiatives have been covered. He said, this makes the course more relevant and useful and it has given a good exposure to rural and urban development schemes. It has helped the officers in better understanding and appreciation of various socio-economic schemes, the Minister added. He further said, exposure to foreign training has some merits, but administrators must focus to find Indian solutions to Indian problems. He also recalled that IIPA has been resilient enough to tide over the precarious pandemic situation and dispense with the conventional mode of face-to-face training, however there was some blending whenever the circumstances demanded so. The Minister said, 47th APPPA, besides the number it carries had many more significances as it became the first batch ever in the history of IIPA to be an audience to the oration of special address by the

in-service chiefs of all three wings i.e. Army, Navy and Air force. The Minister was also informed that in the 46th APPPA course the participants got the opportunity to visit Gujarat, Sikkim, Darjeeling as part of their rural, urban and forward area visits and IIPA organized special lectures and talks on very relevant topics of Indo-China Border Conflicts, Indo-Pakistan Relations, Mission Karmayogi & FRAC Strategy, New Education Policy etc. which enriched the knowledge the participants of 46th APPPA. Mrs. Rashmi Chowdhary, Additional Secretary, DoPT, Shri S. N. Tripathi, Director General, IIPA, Prof. Suresh Misra, Programme Director, Dr. Shyamli Singh, Co-Programme Director, Shri Amitabh Ranjan, Registrar, IIPA, Faculty members and officers of IIPA along with the participants of 46th and 47th APPPA were an integral part of the convocation ceremony.

Other Training Programmes

Apart from the long term APPPA programme, the institute organized 101 other training programme and training workshops during 2021-22. The breakup is as follows:

Course	No. of Programme	No. of Participants
Sponsored by Ministries/ Departments	64	10806
Department of Personnel & Training (Including APPPA)	2	61
State Government	8	438
Department of Science & Technology	7	161
Ministry of Consumer Affairs	3	150
Ministry of Urban Development	7	170
International Programme (ITEC)	6	213
PSU	1	29
Others	4	275
Total	102	12303

Thus, total number of courses conducted was 102 including APPPA. In all 12303 officers were trained during the year including the 31 participants of APPPA. The details of the training programme are given at F.2

INFORMATION MANAGEMENT

The Institute disseminates information, analyses, viewpoints and knowledge related to public administration, governance, policy and development through its regular publications viz., monthly digital editions of IIPA Newsletter, quarterly editions of Indian Journal of Public Administration (IIPA) in association with Sage Publications, quarterly editions of Nagarlok, quarterly editions of Documentation in Public Administration (DPA), biannual editions of Lok Prashashan (Hindi Journal) and quarterly editions of IIPA Digest. Open accesses of digitized editions of journals are freely available on IIPA website except those of IIPA. All digital current and back issues of IIPA are available at Sage/IIPA website. Indian Journal of Public Administration, Nagarlok and Lokprashasan are recognized under the new UGC-CARE group I.

PUBLICATIONS

The following publications were published during the year 2021-2022:

- 04 editions of IIPA
- 04 Editions of DPA
- 04 Editions Nagarlok
- 02 Editions of Lokprashasan
- 04 Editions of IIPA Digest
- Sardar Patel: Builder of Aspirational India- SN Tripathi & Saket Bihari-printed 2021
- Socio Economic Impact Assessment of SAP in India by Charru Malhotra and Pawan Taneja (March 2022).
- Training Need Assessment for Virtual Training on Urban Governance for Municipal Corporation by KK Pandey and Sachin Chowdhry- (Feb 2022) Report.
- English Annual Report
- Hindi Annual Report
- Atma Nirbhar Bharat Abiyan- Theory, Action and Way Forward by Pawan Taneja (October 2021) -Theme paper
- Evaluation of National Aids Control Programme by Pawan K Taneja and Roma Debnath (July 2021)

13. Report on Capacity Building Commission (CBC) by Dr. Surabhi Pandey
14. Capacity Building- KSRN Sarma
15. Drivers of Aatmanirbhar Bharat by SN Tripathi & Neetu Jain
16. Assessment of Hriday in the Development of Listed Cities by Kusum Lata and Saurabh Bhatt- Monograph - (March 2022.)
17. Waste Management Models in fastest mover Indian Megacity 2021: Processes and Lessons by KK Pandey (March 2022)
18. Three Day Orientation Programme on Urban Governance for Mayors/ Chairpersons and Municipal Commissioners/ Chief Executives Officers from Urban Local Bodies from J&K- by KK Pandey (March 2021).

Publication section organized 02 IIPA LitFest events for the following books:

Inaugural book review event of the book *Political Thought in Indic Civilization* edited by Himanshu Roy on November 26, 2021.

Second book review event of the book *Fiscal Decentralization in India: Outcome Mapping of State Finance Commission* authored by Dr VN Alok on December 20, 2021.

Promotion through social media

IIPA promotes its activities, training programmes, events and publications through the use of social media as well.

Twitter: iipa@9

Youtube: IIPA Official

Linkedin: IIPA Official

LIBRARY

The following activities were carried out during the period under review.

Collection Development:

During the year 2021-22, 540 books and 204 bound volumes of periodicals were added to the library. Out of these, 300 books were purchased, 240 were received as gratis. Around 82 documents were added to the Public Document section. As on March 31, 2022 the library had 2.29 lakh

volumes of books and bound journals. The Library received 237 periodicals including 17 newspapers during the year.

Online Services

- **Subscribed online databases**

The On-line access to over 21 journals including Harvard Business Review, Economist, Time, Economic and Political Weekly, etc. is being facilitated that can be reached through IIPA Library website. Besides this, the library continued subscribing to ABI/Inform, facilitating access to around 4000 journals, out of which 3000 journals are in full text, besides the database facilitates access to about 25,000 dissertations. The Library also subscribed to the 'JSTOR' which is a not-for-profit organization dedicated to helping the scholarly community to discover, use and build upon a range of intellectual content in a trusted digital archive. It provides full-text searches of almost 2,600 academic journals.

- **In-house Library Online Databases**

The computerized library database has 1.37 lakh records relating to books and reports and 1.26 records relating to periodical articles.

All these online journals and databases can be accessed 24x7 across the globe through remotexs.

Digital Knowledge Repository:

Library has created Digital Knowledge Repository (DKR) showcasing the research output and published resources of the Institute. DKR plays a fundamental role in making accessible the intellectual capital, research output and published resources of the Institute. The objective is to archive and preserve the intellectual work resulting from the academic and research activity of the Institute, in order to disseminate it in the same via open access. The resources are represented in the form of communities created for various types, such as – Annual General Body Meeting- Presidential Addresses, Faculty Publications, Rare Books, Annual Reports, Special Reports, Thematic Papers, Working Papers and the like. It also includes Theses and Dissertations submitted

by APPPA participants for their M.Phil degree. So far 4431 documents have been uploaded in the repository including the full text top ten APPPA dissertations from 2008-09 till 2021-22.

Library Services:

As on March 31, 2022, 1202 documents were loaned out and 1020 volume of documents were received back by the library. In addition to the members of the Institute's Faculty, IIPA members, participants to various training programmes including the Advanced Professional Programme in Public Administration (APPPA), around 1400 bonafide researchers made use of the library resources under fee-based consultation programme. The Library continued to provide photocopying and internet facility to the members. During the year it made available over 27934 pages of photocopies, and provided bibliographical services to the users.

Value added services:

The Library facilitates Current Awareness, Indexing and Abstracting services. The Library regularly brings out **Book Alert: a monthly list of additions, Article Alert: a list of significant articles, Weekly News Alert, and Current Contents**, to keep its readers informed of the incoming documents and latest information. A quarterly Indexing and Abstracting Journal titled "**Documentation in Public Administration, (DIPA)**" is being brought out by the Library. It contains indexing of periodical articles, abstracts, book reviews and book notes. During the year

2070 Periodical Articles, 132 Book Reviews and 61 Books Notes were added to *DIPA*. All the four issues of DIPA for the year 2021 were brought out on time. Further the library provides bibliographical services to its members and participants of various courses on demand.

Participation in National Library Networks:

The Library is an active member of the (Developing Library Network) DELNET and has been making considerable use of the network's facilities for inter-library lending, compilation of bibliographies and literature search. As part of this networking endeavour, IIPA Library is also reciprocating in use of its rich resources to other participating network members. During the year, 21 documents were borrowed on inter library loan for the IIPA Library users and 61 documents were borrowed by other libraries through DELNET facility. As part of our reciprocal efficient services, IIPA Library has been adjudged as the best library and awarded Certificate of Appreciation by the DELNET out of 7000 libraries.

Modernization and Up gradation of IIPA Library Infrastructure:

- (i) Wi-Fi facilities are continued to be provided in the library premises for the use of Library members.
- (ii) Two new computers have been provided for the users in the Library's Reference & Circulation area on the ground floor for resource discovery.

ASSOCIATIONAL ACTIVITIES

SIXTY-SEVENTH ANNUAL MEETING OF THE GENERAL BODY

The 67th Annual Meeting of the General Body of the Institute was held via online mode on Monday, the 1st November, 2021 at 4.00 p.m. The AGM was presided over and graced with the august presence of Shri M Venkaiah Naidu, Hon'ble Vice President of India and President IIPA, Dr Jitendra Singh, Hon'ble Union Minister of State (I/C) of PMO, M/o Personnel, Public Grievances and Pensions, M/o Science & Technology, Earth Sciences, Space and Atomic Energy and Chairman of the Executive Council of IIPA, Shri Surendra Nath Tripathi, IAS (Retd.), Director General of IIPA, Shri Shekhar Dutt, Former Governor of Chhatisgarh & Senior E.C. Member and Shri Amitabh Ranjan, Registrar IIPA among others.

Shri M. Venkaiah Naidu, Hon'ble Vice President of India and President of IIPA presiding over the AGM through video conferencing said, "We are on a transformative path. We are focusing on people, their hopes and aspirations, their needs and entitlements, their duties and responsibilities. We are making each Indian an active agent of social change". Praising the efforts of IIPA, he added, "The Indian Institute of Public Administration, as a premier institution dedicated to the theory and practice of public administration, must, in my view, play a pivotal role in bridging the capacity gaps in the delivery system". He welcomed Union Minister, Dr Jitendra Singh, who took over as the Chairman of the Executive Council of IIPA in 2020.

Speaking on the occasion, Dr. Jitendra Singh informed that the Government will train Two crore Government servants from top to bottom and not only the top civil servants for Capacity Building of Civil Servants. He further said, first time since Independence, with the support of Prime Minister Narendra Modi, a revolutionary initiative has been taken to shift the working and functioning of the Civil Servants from 'Rule to Role', through the Government's most ambitious reform 'Mission Karmayogi', so that they are confident and able to perform the tasks assigned to them. The Minister added, Indian Institute of Public Administration has established a Mission-

Karmayogi Resource Cell at IIPA. Further, IIPA is working in close coordination with the Capacity Building Commission, LBSNAA and other central training institutions (CTIs). The Minister also informed that in a first of its kind and for more integration and coordination with branches, IIPA has started to conduct webinars on flagship schemes of Government of India in collaboration with regional branches from January 2021. He added that this step has proved to be beneficial, not only for IIPA but for the development of Regional branches also. The Minister said, IIPA is also helping the Ministry of Tribal Affairs, Govt. of India in establishing and incubating National Tribal Research Institute (NTRI)". He further noted that despite the crippling effects of COVID-19, IIPA has not only being successful in conducting 66 online training programme in 2020-21 and trained 8353 officials, it has completed 60 research studies and conducted 46 webinars on topics of current relevance. He said, the 60 Research Studies completed in a year has been the highest in the history of IIPA in a single year and this includes a large number of Evaluation Studies of various schemes of Government of India for different Ministries and Departments also.

The Meeting was attended online by 89 members of the Institute against the minimum quorum of 50 members. The House approved the Proceedings of Sixty-sixth Annual Meeting of the General Body held on 31st October 2020, the Annual Report and the Annual Statement of Accounts for the year 2020-21.

SIXTY-FIFTH MEMBERS' ANNUAL CONFERENCE

Sixty-Fifth Members' Annual Conference of the Institute was held on 30th October, 2021 at 10.00 a.m. via online/virtual mode.

The theme of the conference was **"Aatmanirbhar Bharat and its various aspects"**. Dr. Pawan K Taneja presented the theme paper in which he highlighted the concept. In his welcome address, Shri S.N. Tripathi, Director General of IIPA, highlighted the significance of the theme. Representatives of regional as well

as local branches expressed their views on the theme. Besides the discussion, papers on the theme were presented during the conference. Shri Amitabh Ranjan, Registrar, IIPA, proposed the vote of thanks. Representatives of Regional and Local Branches expressed their views on the theme. Besides the discussion, papers on the theme were presented during the conference. Prior to holding of the Annual Conference, prelude Conferences/Seminars on the Conference Theme were organized by IIPA's Regional and Local Branches at their respective headquarters. The recommendations and observations of the Conferences/Seminars held at Regional and Local Branches were presented at the Conference.

EXECUTIVE COUNCIL

Executive Council Meetings

During the year, two meetings of the Executive Council were held 8th July, 2021 and 27th September, 2021.

MEMBERSHIP

During the year, 87 Life Members, 03 Associate Members and 13 Student Members were admitted. The names of 06 Annual Members and 04 Corporate Members whose subscription falls in arrears were removed from the membership rolls of the Institute under Rule 35(1) of the Institute. 14 Life Members have expired during the year.

The category-wise details of membership in tabular form are given below:

	Annual Members	Life Members	Associate Members	Student Members	Corporate Members (Annual)	Corporate Members (20 years)	Total
1. Membership as on 31.3.2021	21	10835	126	21	06	61	11070
2. Members admitted during 2021-22	--	87	03	13	--	--	
3. Members removed during 2021-22	(-)06	--	--	--	(-)04	--	
4. Members expired during 2021-22	--	(-) 14	--	--	--	--	
Total membership as on 31.3.2022	15	10908	129	34	02	61	11149

DISTINGUISHED MEMBERS OF IIPA HONOURED WITH PAUL H. APPLEBY AWARD

The following members were conferred with Paul H. Appleby Award at the AGM for their distinguished services to IIPA and to the field of public administration:

1. Shri Ali Md. Watali, IPS (Retd.)
2. Shri D.N. Padhi, IAS (Retd.)
3. Prof. (Dr.) K. Raman Pillai
4. Dr. R.R. Dhanapall
5. Dr. (Mrs.) A. Samanthakamani

SHRI T.N. CHATURVEDI AWARD FOR THE BEST ARTICLE IN THE INDIAN JOURNAL OF PUBLIC ADMINISTRATION (IIPA) FOR THE YEAR 2020

Shri T.N. Chaturvedi Award for the best article published in the IIPA for the year 2020 was conferred on Ms. Parul Jain and Shri Anil Kumar Jain for their article on “**Reforms in Direct Tax Administration in India (1991-2016)**” (April-June, 2020).

Shri T.N. Chaturvedi Award for Excellence in Public Service

IIPA in association with IIPA Alumni Association has instituted Shri T.N. Chaturvedi Award for Excellence in Public Service. The award carries a cash award of Rs. One lakh, a citation and a plaque. This year, the award was conferred

on Asian Institute of Transport Development, Dwarka, New Delhi.

Shri T.N. Chaturvedi Memorial Certificate

Shri T.N. Chaturvedi Memorial Certificate of Appreciation was awarded to Dr. Saket Bihari, Associate Professor, IIPA for completing maximum numbers of Research Studies by an IIPA faculty in the year 2020-21. This carries a Certificate and Cash award of Rs.5000/-.

Dr. U.C. Agarwal Memorial Certificate

Dr. U.C. Agarwal Memorial Certificate of Appreciation was awarded to Dr. Charu Malhotra, Associate Professor IIPA for most number of articles authored by an IIPA employee in the year 2020-21. This carries a Certificate and Cash award of Rs.5000/-.

Award to IIPA Branches

As desired by President, IIPA to have a better network with 24 Regional and 43 Local Branches and to motivate them, the first prize for best performance in 2020-21 was awarded to Bihar Regional Branch. It carries a cash award of Rs.10,000 to the branch and a certificate. The Jammu & Kashmir Regional Branch and Rajasthan Regional Branch have been awarded Certificate of Appreciation for their outstanding performance as number 2 and number 3 best performing branches.

REGIONAL AND LOCAL BRANCHES AND MEMBERS ACTIVITIES

As on 31st March 2022, the total number of Regional and Local Branches of the Institute stands at 24 and 43 respectively. Name of the Regional and Local Branches and their Office Bearers, activities conducted by them and number of members attached with them during the year under review are shown at Annexure F-3.

Many activities of the Branches have also

been reported in the monthly IIPA Newsletters.

A Meeting of the Chairmen of the Regional and Local Branches held on 1st November, 2021 via online/virtual mode was presided over by Shri Surendra Nath Tripathi, Director General of the Institute. A large number of issues pertaining to strengthening of the IIPA activities and development of Branches were discussed. The Regional and Local Branches represented at the meeting were: Bihar, Delhi, Jammu & Kashmir, Karnataka, Kerala, Madhya Pradesh & Chhattisgarh, Maharashtra, Mizoram, Odisha, Rajasthan, Tamil Nadu, Uttar Pradesh and West Bengal (Regional Branches) and Burdwan, Karimnagar, Madurai, Madurai, Nagpur, Patliputra, Puducherry and Tirupati (Local Branches).

The Meeting was also attended by the Faculty members of the Institute associated with the Regional Branches. A list of faculty members attached to the Regional Branches is given in Annexure F-7.

A sum of Rs.8,93,183/- was paid to the Branches during the year as financial assistance including the fifty percent of share of Interest earned on Membership Capital Fund for carrying out their programmes and activities. The Institute provides financial assistance of Rs.35,000/- to a Regional Branch and Rs.20,000/- to a Local Branch during a financial year for organizing seminar/conference, Prelude seminar, etc. subject to the Branch (a) conducting regular elections, (b) submitting its audited statement of accounts regularly, and (c) submitting a report on its activities. Besides this, fifty percent share of interest and fifty percent share of annual membership subscription is also paid to the branches. A statement showing details of financial assistance given to Branches during the year 2021-22 is given in Annexure F-6.

The Annual General Body meeting and Members' Annual Conference for which Theme paper is sent to all branches, as well as publication of the IIPA Newsletter are also member-oriented activities.

Webinars organized by IIPA Branches

Sr. No.	Branch	Topic	Faculty Coordinator	Date
1.	Kerala	Unified Mobile Application for New-age Governance (UMANG)	Dr. Pawan Taneja	26 May, 2021
2.	Madhya Pradesh & Chhattisgarh	Pradhan Mantri Jeevan Jyoti Bima Yojana	Dr. Kusum Lata	19 June, 2021
3.	Maharashtra	Pradhan Mantri Garib Kalyan Yojana	Prof V. K. Sharma	30 June, 2021
4.	Manipur	Atmanirbhar Bharat	Dr. Sachin Chowdhry	14 July, 2021
5.	Odisha	Smart City Mission (CSS)	Dr. Gadadhara Mohapatra	25 Aug. 2021
6.	Mizoram	Swachh Bharat Mission (SBM) Urban	Dr. Amit Singh	31 Aug. 2021
7.	Punjab & Chandigarh (UT)	Pradhan Mantri Awaas Yojana (PMAY)-Urban	Prof. K.K. Pandey	15 Sept. 2021
8.	Jammu & Kashmir	Pradhan Mantri Fasal Bima Yojana	Prof. Ashok Vishandass	16 Sept. 2021
9.	Rajasthan	Pradhan Mantri Mudra Yojana	Prof. Suresh Misra	13 Oct. 2021
10.	Tamil Nadu	National Monetization Pipeline	Dr. Mamta Pathania	27 Oct. 2021
11.	Uttar Pradesh	Namami Gange	Dr. Surabhi Pandey	24 Nov. 2021
12.	Karnataka	New Education Policy, 2020 – Transforming Education	Dr. Sapna Chadah	10 Dec. 2021

OUTREACH ACTIVITIES

Essay Competition

The following subjects were identified for the Annual Essay Prize Competition, 2021:

1. Sustainable Economy in Pandemic: Aatmanirbhar Bharat
2. Mission Karmayogi – Capacity Building for Public Service Delivery
3. New Education Policy of Govt. of India

The 78 essays received (77 in English and 1 in Hindi) were evaluated by a Committee of Judges comprising, Dr. Roma Debnath, Dr. Pawan Kumar Taneja and Dr. Amit Singh. On the basis of evaluation of the essays, 53 essays were shortlisted for the next round of evaluation. After thoroughly examining and going through plagiarism report and other criteria, only two essays were found suitable for the award.

First prize of Rs. 10,000 was awarded to Ms. Bhawan Misra, New Delhi, for his entry on “Sustainable Economy in Pandemic: Aatmanirbhar Bharat”, the second prize of Rs. 7,000 was awarded to Shri Avdhesh Kumar Mishra, (Hindi) for “Sustainable Economy in Pandemic: Aatmanirbhar Bharat”. The two winners (English & Hindi) were awarded at the Annual General Body Meeting held on November 1, 2021 virtually.

CASE STUDY PROGRAMME

The Institute organizes an Annual Case Study Award Competition for promoting Case Studies of high quality which could be utilized for format learning through teaching/training or for self learning. For 2021-22, all the 4 (Four) case studies were evaluated by the Experts' Panel on the basis of predefined criteria/guidelines of IIPA. All the Case Studies were in English and prizes were awarded at the Annual General Body Meeting held on November 1, 2021 virtually. On the basis of evaluation, the Case Study received from Shri Dipayan Pal on “Macro-potential of Microchip Manufacturing TSMC (Taiwan Semiconductor Manufacturing Company)” was awarded for First Prize of Rs. 10,000/-. The Case Study received from Dr. Nemichand Goliaya on “Fight against

COVID-19: A Case Study from Chandigarh” was awarded the Second Prize of Rs. 6,000/-. No case study was found suitable for the award of Third Prize of Rs.4,000/- .

INFRASTRUCTURAL IMPROVEMENT

IIPA is a premier Institute which has its own Hostel Complex in its campus which provides boarding and lodging to participants of the training programmes including the APPPA, its outstation members, guests, bonafide research scholars and officers of educational Institutions and Govt. departments. The Hostel has 89 rooms and 8 APPPA family suites. All the Hostel rooms have ACs, attached toilets, gysers, intercom and cable TV.

THE INSTITUTE'S FINANCES

As shown in the Receipt & Payment Accounts (Schedule A), during the year 2021-22, the Institute's income was Rs.37.94 crore, as against the expenditure of Rs.37.96 crore. Out of the total income of Rs.37.94 crore, the Institute had received Grant in aid Salary/General/Capital of Rs.28.37 crore from DoPT, Govt. of India.

Thus, after adjusting the cumulative shortfall of Rs.5.49 lakh brought forward from the previous year, the cumulative shortfall as per Schedule A at the end of the year is Rs.7.83 lakh.

The total income from internal resources during the year was Rs.9.57 crore as against Rs.5.04 crore in the previous year. The receipts of Rs.9.57 crore mainly comprised Training Fee (Rs.6.11 crore), Net Income from Research assignments (Rs.2.29 crore), User Charges (Rs.50.24 lakh), Sale of Publications (Rs.3.28 lakh), Misc. receipt (Rs.55.08 lakh) and Membership Subscription (Rs.8.63 lakh) etc. Out of the total payments of Rs.37.96 crore, the Institute's Pay and Allowance was Rs.12.04 crore and Pension Rs.7.88 crore. The other major items of expenditure were Campus Maintenance (Rs.2.49 crore), Administrative and Miscellaneous expenses (Rs.53.70 lakh), Training Programmes (Rs.5.02 crore), Branches Promotion Activities (Rs.8.93 lakh).

Out of the total Grant in aid of Rs.28.37 crore, the Institute received a Grant in aid (Capital) of Rs.891.50 lakh from the Government for implementation of various activities of Capital nature, against which total expenditure of Rs.891.50 lakh was incurred. The main items of

expenditure were ICT activities (Rs.50.92 lakh), Library (Rs.13.68 lakh), Infrastructure development work/Renovation work (Rs.826.90 lakh). The Institute's detailed financial position is given in the Balance Sheet and Income and Expenditure Account.

IMPORTANT EVENTS

Seminars/Conference/Workshops/Lecturers

The Institute organised the following seminars/conferences/lectures/webinars during the year:

Webinar on the Quad comity of Nations: Implications for India's Foreign Policy

A webinar on The Quad comity of Nations: Implications for India's Foreign Policy was organised on April 12, 2021. Dr Rajiv Nayan, Senior Fellow, Institute of Defence Studies and Analysis; Prof Sanjay Bhardwaj, South Asian Studies, School of International Studies, JNU; and Dr Abhinav Pandya, International Scholar were the eminent speakers. Shri SN Tripathi, DG, IIPA, moderated the session. The webinar was coordinated by Dr Manan Dwivedi.

Webinar for Municipal engineers from Madhya Pradesh

The Centre for Urban Studies, IIPA, organised a webinar for 24 Municipal Engineers from Madhya Pradesh from April 12-14, 2021. Shri S N Tripathi, DG, IIPA, chaired the session. The webinar was coordinated by Prof K K Pandey and Dr Kusum Lata.

Webinar on Capacity Building Programme for Master trainer of ST PRIs

A webinar on Capacity Building Programme for Master Trainer of ST PRIs was organised National Tribal Research Institute (NT under India @75 – Azaadi Ka Amrut Mahostav from June 16-18, 2021. It was sponsor Ministry of Tribal Affairs, Government. The programme was conducted in collaboration with the Training Research Institute (TRI) -Madhya Pradesh. During the event 50 District level Master trainers of Madhya Pradesh were trained virtually. The event coordinated by IIPA faculty Dr Nupur Tiwary.

Webinar on Diversity, Equity and Inclusion: Relevance of Dr Ambedkar Today

A webinar on Diversity, Equity and Inclusion: Relevance of Dr Ambedkar Today was organised on July 27, 2021. The 12th Dr Ambedkar

Memorial Lecture was conducted under the ambit of Dr Ambedkar Chair in Social Justice, IIPA. Shri Surendra Nath Tripathi, DG, IIPA gave the opening remarks. Shri Badri Narayan Tiwari, Director and Professor, G.B.Pant Social Science Institute, Allahabad gave the special address. Shri Milind Kamble, President, DICCI delivered the Dr Ambedkar Memorial Lecture. Dr Debendra P. Majhi, Director, Dr Ambedkar Foundation gave the special remarks. Dr Neetu Jain coordinated the event and proposed the vote of thanks.

Webinar on Aatmanirbhar bharat

A webinar on Aatmanirbhar Bharat was organised on July 14, 2021 under IIPA webinar series - an initiative on flagship schemes of Government of India. Shri SN Tripathi, DG, IIPA gave the opening remarks, Prof N.Lokendra Singh, Chairman, Manipur Regional Branch of IIPA gave the welcome address. Dr Sachin Chowdhry, Associate Professor of IIPA introduced the theme and coordinated the programme. Lt Gen Dr Konsam Himalay Singh (Retd), Shri Lourembam Bikram, IAS, Director (Trade, Commerce and Industries), Government of India, Shri Tarit Kanti Chakma, IAS, Managing Director, Tripura Tourism Development Corporation Limited and Dr Ganga Prasad Prasain, Vice-Chancellor, Tripura University and Hony. Secretary, Manipur Regional Branch were the key speakers during the occasion.

Hon'ble Union Minister Dr. Jitendra Singh addresses Workshop on NPCSCB (Mission Karmayogi)

A workshop on National Programme for Civil Services Capacity Building (Mission Karmayogi) was organised on August 26, 2021 in the TNC Memorial hall of IIPA. During the event, the Union Minister of State (Independent Charge) Science & Technology; Minister of State (Independent Charge) Earth Sciences; MoS PMO, Personnel, Public Grievances, Pensions, Atomic Energy and Space, Dr Jitendra Singh said that for the first time in the history of independent India, with the support of Prime Minister Narendra Modi, a path breaking initiative has been taken to shift the working and

functioning of the Civil Servants from 'Rule to Role', through the Government's most ambitious reform 'Mission Karmayogi', so that they are confident and able to perform the task assigned to them. Secretary, DoPT, Shri Deepak Khandekar, also spoke during the occasion. Director General, IIPA, Shri SN Tripathi welcomed the guest. Shri Adil Zainulbhai, Chairman of the Capacity Building Commission; Shri Praveen Pardeshi, Member Capacity Building Commission; Shri R. Balasubramaniam, Member, Capacity Building Commission; Shri V. Srinivas, Additional Secretary, Department of Administrative Reforms and Public Grievances; Smt. Rashmi Chowdhary, Additional Secretary, Department of Personnel and Training and Shri Amitabh Ranjan, Registrar, IIPA were amongst the several other dignitaries present on the occasion. 47th APPPA participants and IRS (Customs & Excise Probationers) undergoing training at IIPA along with Faculty and Officers of IIPA attended the programme. The Report on Capacity Building Commission prepared by IIPA faculty, Dr Surabhi Pandey was released during the event. IIPA faculty Prof Ashok Vishandass gave the vote of thanks.

Webinar on Preparation of Disaster Management Plans for Cities

A webinar on Preparation of Disaster Management Plans for Cities was organised on August 24, 2021. Shri SN Tripathi, DG, IIPA gave the opening remarks. Shri Vyas ji, IAS (Retd.), Vice- Chairman, BSDMA was the chief guest. Shri Tripurari Sharan, IAS, Chief Secretary of Bihar and Shri PN Rai, IPS (Retd.), Member, BSDMA, and Dr Uday Kant Mishra, Member, BSDMA were the special guest. Prof VK Sharma, IIPA faculty was the key speaker. Shri Amitabh Ranjan presented the vote of thanks. Dr Saket Bihari coordinated the programme.

Webinar on American Withdrawal from Afghanistan: The Quandary of the Twilight Zone

A webinar on American Withdrawal from Afghanistan: The Quandary of the Twilight Zone was organised on August 4, 2021. Shri SN Tripathi, DG, IIPA gave the opening remarks. Prof KP Vijayalakshmi, Centre for Canadian, US & Latin American Studies, School of International Studies,

Meera Shankar, former Ambassador to USA and Dr Rajiv Nayan, Senior Fellow, Institute of Defence Studies and Analysis were the key speakers during the event. Dr Manan Dwivedi coordinated the programme.

National Tribal Talent Pool Conclave

National Tribal Talent Pool Conclave was organized by the Ministry of Tribal Affairs, Government of India in collaboration with National Tribal Research Institute, New Delhi, Kalinga Institute of Social Science (deemed to be University), Odisha and SCSCRTI, Government of India from 23-24 September, 2021. The event was coordinated by Dr Nupur Tiwary.

Webinar on Case Study Method for Teaching and Decision-Making

A Webinar on Case Study Method for Teaching and Decision-Making was organised on October 22, 2021. Shri SN Tripathi, DG, IIPA gave the opening remarks. Dr Neetu Jain, IIPA Faculty, welcomed the guests and introduced the theme of the session. Prof Ramanjit Kaur Johal, Professor and former Chairperson, Department of Public Administration, Panjab University, Chandigarh was invited as an Expert. Shri Amitabh Ranjan, Registrar, IIPA proposed the vote of thanks.

Webinar on AUKUS Deal and the Quad Narrative

A webinar on the AUKUS Deal and the Qaud Narrative: A Bird's Eye View was organised on November 9, 2021. Shri SN Tripathi, DG, IIPA presented the welcome remarks. Eminent Speakers from Academia: Prof Srikanth Kondapalli, Dr Makhan Saikia and Dr Sanjeeb Srivastava participated in the event. The event was coordinated by Dr Manan Dwivedi.

Webinar for ULBs under Namami Gange

A webinar for Urban Local Bodies under the Blended Capacity Building Programme for Stakeholders of River Ganga, Namami Gange was organised from November 24-26, 2021. The Urban local body officers from the states of the river Ganga basin physically attended the capacity building programme. The programme was coordinated by Prof. V.K Sharma and Dr. Shyamli Singh

Programme on experiences on Decentralization, tribal Local self-Governance and its implications

A National Conference on Experiences on Decentralization, Tribal Local Self-Governance and its implications – perspective from Academic and Policy Makers was organised from November 29-30, 2021. Shri SN Tripathi, DG, IIPA chaired the session. Around 50 papers were presented on various aspects of Tribal Local Self Governance & efficacy of special legislations. The programme was organised by National Tribal Research Institute, IIPA and coordinated by Dr Nupur Tiwary.

Webinar on Participatory Planning, Implementation and Monitoring of Har ghar Jal Yojana

A webinar on Participatory Planning, Implementation and Monitoring of Har Ghar Jal Yojana was organised for senior government officials on December 1, 2021 and on December 27-28, 2021 respectively in association with Jal Jeevan Mission. Shri Bharat Lal, AS & MD, National, Jal Jeevan Mission delivered the inaugural address. The programme was coordinated by Dr Gadadhara Mohapatra.

Webinar for ULBs under Namami Gange

A webinar for Urban Local Bodies under the Blended Capacity Building Programme for Stakeholders of River Ganga, Namami Gange was organised from December 1-3, 2021. The urban local body officers from the states of the river Ganga basin physically attended the capacity building programme. The programme was coordinated by Prof. V.K Sharma and Dr. Shyamli Singh.

National Convention on Atmanirbhar Bharat

A National Convention on Atmanirbhar Bharat – a series of Memorial Lectures was organized from December 28-29, 2021. Shri Amarjeet Sinha, Former Advisor to Prime Minister of India delivered inaugural address in the Convention. The event consisted of paper presentation on various tracks and subthemes under (i) Track 1- TN Chaturvedi Memorial Lecture on the theme

– Role of Leadership in Atmanirbhar Bharat (ii) Track 2 - Saroja Memorial Lecture on the theme – Role of Women in Atmanirbhar Bharat (iii) Hooja Memorial Lecture (iv) Track 4- P.K. Umashankar Memorial Lecture on the theme – Role of Agriculture in Atmanirbhar Bharat (v) Track 5- U.C Agarwal Memorial Lecture on the theme– Role of People in Atmanirbhar Bharat. The objective of the convention was to provide better insights on the role played by various stakeholders in the Atmanirbhar Bharat Abhiyaan. Over 50 papers were presented in the 5 technical sessions. The event was coordinated by Dr Neetu Jain.

Online Conference on safety of Women

A National Online Conference on Strengthening DNA Analysis, Cyber Forensic and related facilities in SFSLs Schemes for Safety of Women under Nirbhaya fund was organised in col- laboration with WSD, Ministry of Home Affairs from 12 states from January 17-21, 2022. The conference was coordinated by Dr Surabhi Pandey.

Special Lecture by Chief of Army Staff General Manoj M Naravane

The Chief of Army Staff General Manoj Mukund Naravane, PVSM, AVSM, SM, VSM, ADC delivered a special lecture to the 47th APPPA participants on February 24, 2022 at the Institute. Prof Suresh Misra and Dr Shyamli Singh, Programme Directors of the 47th APPPA welcomed the guest and the audience. Besides, APPPA participants, Shri Amitabh Ranjan, Registrar IIPA, faculty and senior administrative officers also attended the event.

Special Lecture by Chief of the Air Staff Air Chief Marshal Vivek Ram Chaudhari

The Chief of the Air Staff Air Chief Marshal Vivek Ram Chaudhari, PVSM, AVSM, VM, ADC delivered a special lecture to the 47th APPPA participants at IIPA on February 28, 2022. Prof Suresh Misra and Dr Shyamli Singh, Programme Directors of the 47th APPPA welcomed the guest and the audience. Besides, APPPA participants, Shri Amitabh Ranjan Registrar IIPA, faculty and senior administrative officers also attended the event.

Webinar on Vignettes of India's War and Victory's Pantheon: A Revalidation

A webinar on The Vignettes of India's War and Victory's Pantheon: A Revalidation was organised on February 14, 2022. Shri S.N.Tripathi, DG, IIPA gave the welcome remarks. Eminent speakers were General Ved Malik, former Army Chief, Dr Manoj Sharma, Faculty, DU, and Lt General Vinod Bhatia, PV SM, AVSM, SM (Retd.). Dr Manan Dwivedi coordinated the webinar.

Inaugural Dr. Rajendra Prasad International Memorial Lecture on 68th Founders' Day of IIPA

On the occasion of its 68th Founders' Day celebration, Indian Institute of Public Administration witnessed Dr Rajendra Prasad International Memorial Lecture on March 29, 2022. Hon'ble Vice President of India and President IIPA, Shri M Venkaiah Naidu was the Chief guest and first Keynote speaker of the event. Hon'ble Union Minister and Chairman of IIPA EC, Dr Jitendra Singh presided over the event which was attended by the former Governor of Chhattisgarh Shri Shekhar Dutt, Dr. I. V. Subba Rao, Secretary to the Hon'ble Vice president, DG IIPA Shri S. N. Tripathi, Faculty and officers of IIPA, 47th APPPA participants and Lateral Entry Officers Trainees. Upon his arrival, the Vice President of India paid floral tributes to the Father of Nation, Mahatma Gandhi and Iron man of India Sardar Patel. While delivering the

inaugural memorial lecture, the Vice President said that Dr Rajendra Prasad was an iconic leader, who devoted his life to see a prosperous, unified & strong India. His remarkable journey from a student activist to Independent India's first President, is a great saga of his indomitable capacity, resolution & commitment to the country. He also said that Civil Servants must ensure that governance reaches the doorstep of the poorest and most vulnerable segments of our population. Civil servants must be open to upgrading their skills, adopting and scaling up best practices within India and outside the country. Only then they can come up with innovative, out-of-the-box strategies and solutions to complex challenges in governance and administration, he further added. The book Sardar Patel - Builder of Aspirational India edited by SN Tripathi and Saket Bihari was also released during the event. Director General of IIPA, Shri SN Tripathi presented the welcome remarks. Hon'ble Union Minister and Chairman of EC IIPA, Dr. Jitender Singh gave the special address during the occasion. Shri Shekhar Dutt presented the words of thanks. The event was compered and coordinated by Shri Amitabh Ranjan, Registrar IIPA.

Special Lecture by Air Marshal BR Krishna

Air Marshal BR Krishna, PVSM, AVSM, SC, CISC, HQ IDS delivered a special lecture on Tri Services Integration to the participants of 47th APPPA on March 31, 2022.

ACADEMIC CENTRES/CHAIRS

The Academic Centres, each comprising a group of faculty members with interest, experience and expertise in the concerned area of study, meet from time-to-time to (a) prepare an annual plan of work in their respective areas of research and training, and periodical review thereon; (b) discuss, coordinate and review individual plans of action; (c) act as a forum for academic interaction and professional development of members; and (d) coordinate with other academic groups in promoting inter-disciplinary activities. The Centres' Coordinators are nominated by the Director General. Each Academic Centre has to search for funding for its activities due to tight financial position of the Institute. The membership composition of the Academic Centres as on March 31, 2022 is shown at **Annexure F.4**.

An account of the academic contribution of various IIPA Faculty members (other than training and research conducted within IIPA) is given at **Annexure F.5**.

CENTRE FOR URBAN STUDIES

As per Annexure F.9.

CENTRE FOR CLIMATE CHANGE, ENVIRONMENT AND DROUGHT ADMINISTRATION

IIPA houses a full-fledged Centre for Environment and Climate Change administration and has the expertise to conduct capacity building programs related to Climate Change and other environmental phenomena.

Research Projects			
S.No	Name of the Project	Project Coordinator	Duration
1	Blended Capacity Building Programme for Stakeholders of River Ganga	Prof. Vinod K. Sharma Dr. Shyamli Singh	July 2020-June 2023

8 Modules has been prepared for the Urban Local Bodies Officers (June – October 2021)

S.No.	English Modules	Hindi Modules
1.	Solid Waste Management	ठोस अपशिष्ट प्रबंधन
2.	Agriculture Management	कृषि प्रबंधन
3.	Circular Cities	चक्रीय शहरों
4.	Riverfront Development	नदी तटाय के विकास
5.	Urban Wetlands	शहरी आद्रभूमि
6.	Urban Water Management	शहरी जल प्रबंधन
7.	Forest Management	वन प्रबंधन
8.	Building Resilience and Climate Smart Urban Planning	तन्यकता निर्माण और जलवायु-स्मार्ट शहरी नियोजन

Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange
Total No. of Master Trainers: 197 Total No. of Students: 2255 (Mentioned in Annexure F.2)

Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange Total No. of ULB: 113 (Mentioned in Annexure F.2)
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DST Programmes

(Mentioned in Annexure F.2)

Publications

1. **Singh, S.**, Jain, A., Pasi, N. & Kaushik, G. (2022). "A Handbook for Entrepreneurs on Solid Waste Management: A Step towards Atmanirbhar Bharat".
2. How, V., **Singh, S.**, Dang, T., Lee, L.F. & Gou, H.R. (2022). "The effects of heat exposure on tropical farm workers in Malaysia: six-month physiological health monitoring". *International Journal of Environmental Health Research*.
3. **Singh, S.** (2021). "Crisis Response Framework and Public Policy Response". *Indian Journal of Public Administration*. Vol 67(3).
4. How, V., **Singh, S.**, Dang, T. & Gou, H.R. (2021). "Factors Associated with Health-Risk Perception of Heat Waves among Agroecological and Conventional Farmers in the Tropics". *International Journal of Climate Change: Impacts and Response*. Vol 14(1).
5. **Singh, S.**, Babbar, D. & Sharma, V.K. (2020). "A Review on Solid Waste Management and its SWOT Analysis in Ganga Basin". *Trends in Biosciences*. Vol 13(17).
6. **Singh, S.**, Babbar, D. & Sharma, V.K. (2022). "Is Climate Change a Real-Time Situation? Case Studies on Water Bodies in India". *Know Disasters*, Vol Nov- Dec 2021.
7. **Singh, S.** (2022). "Climate School Smart: Case Study of Sikkim, India". *Integrated Resource of Disaster Risk*.

CENTRE FOR ECONOMIC GROWTH AND MANAGEMENT STUDIES

Training

(Mentioned in Annexure F.2)

Research

(Mentioned in Annexure F.1 (A) and F.1 (B))

Publication

- Fiscal Decentralization in India: Outcome Mapping of State Finance Commissions, Singapore, Palgrave Macmillan **ISBN 978-981-16-2202-1**, **ISBN 978-981-16-2203-8**

(eBook) <https://doi.org/10.1007/978-981-16-2203-8>

- Governance and Economic Impact of Covid-19 in Indian Federation, in *Indian Journal of Public Administration*, Vol. LXIV, No. 3, Sep [jointly with Madhulika Jatoliya and Animesh Pareek] **ISSN 0019-5561**
- Fiscal Decentralization in Haryana: Suggestions for Sixth State Finance Commission, in *Nagarlok- A Quarterly Journal on Urban Affairs*, vol LIII, Apr- June, No.2 [jointly with Pradeep Panda] **ISSN 0027-7584**
- 'Fiscal Federalism in India' in Jean-François Tremblay (edited) *The Forum of Federations Handbook on Fiscal Federalism*, Toronto, Palgrave Macmillan [Forthcoming]
- "Mandatory corporate social responsibility in India: reporting reality, issues and way forward", *Meditari Accountancy Research*, Vol. 30 No. 3, pp. 472-494. <https://doi.org/10.1108/MEDAR-11-2020-1063>
- Implementation of Mental Health Care Act, 2017: Issues and Way Forward. *Indian Journal of Public Administration*, 68(2), pp.257-270.
- Aatma Nirbhar Bharat Abhiyan — Theory, Actions and Way Forward", Theme Paper for the Sixty Fifth Members' Annual Conference of IIPA, New Delhi 2021
- Antitrust in India, *Global Encyclopedia of Public Administration, Public Policy and Governance*, Springer Nature Switzerland AG 2021, DOI: https://doi.org/10.1007/978-3-319-31816-5_4264-1
- Health Sector and Application of Big Data: A Case Study of India. *European Review Of Economics And Management*, Vol. 6, No.1, March , 45-65, <http://10.29015/cerem.923>, ISSN: ISSN 2543-9472; eISSN 2544-0365. ISSN 2543-9472 eISSN 2544-0365
- Opportunities and Challenges of Organic Agri-Food Organisations: A Case Study from India, *Indian Journal of Public Administration*, 67(4) 608–619, 2021, DOI: 10.1177/00195561211042978, 608-619, ISSN: 00195561
- Learning and Development: A compendium of Paper Presentation at L&D Elysium 2021, published by FEIL and IIPA, 2022

ADMINISTRATIVE AND PERSONNEL MATTERS

A. Appointments/joining

- i. Shri H. C. Yadav has been appointed as Acting Librarian purely on contract basis w.e.f. 24.05.2021 for a period one year till 23.05.2022.
- ii. Sh. K S Ranga has been engaged as Executive Engineer on purely contract basis for period of six months w.e.f 14.02.2022.
- iii. Dr. Amit Kumar Singh, engaged as Assistant Professor of Urban Development on purely contract basis w.e.f. 25.10.2021 till 24.10.2022

B. Extension of Service

- i. The term of engagement of Prof. Ashok Kumar Vishandass, Professor of Applied Economics on purely contract basis has been extended w.e.f. 02.11.2021 till 01.11.2022.
- ii. The term of engagement of Prof. Suresh Misra, Professor of Public Administration (with specialization in Consumer Affairs) on purely contract basis has been extended w.e.f. 01.01.2022 till 31.12.2022.
- iii. The term of engagement of Prof. V.K. Sharma, Professor of Disaster Management on purely contract basis has been extended w.e.f. 03.02.2022 till 28.02.2023.
- iv. The term of engagement of Prof. K.K. Pandey Professor of Urban Development on purely contract basis has been extended w.e.f.

03.02.2022 till 28.02.2023.

- v. The term of engagement of Sh. O.P. Chawla, Deputy Registrar (Finance & Administration) has been extended till 31.01.2023.

C. The Following Faculty and Staff Members Retired on Superannuation from the Services of the Institute.

- i. Mrs.Punam Ghai, Assistant (Hindi) retired on superannuation on 30.04.2021
- ii. Sh Hari Om Goel , Executive Engineer retired on 31.01.2022
- iii. Sh. Narendra Dev Pandey, Assistant, retired on 31.01.2022

D. Employees retired/relieved from the services of the Institute/deputed elsewhere

- Dr. Nupur Tiwari, Associate Professor, has got appointed as Special Director in recently established National Tribal research Institute (NTRI) and has been allowed to join there in addition to her existing duties at IIPA w.e.f. 16.04.2021.

E. Demise of Employee

- Sh.Bhuwan Chandar, LDC –Cum- Computer Operator passed away on 16.05.2021.
- Sh.Raj pal Singh, MTS passed away on 18.08.2021

ACKNOWLEDGEMENTS

We express our deepest gratitude to the Hon'ble Vice-President India and President IIPA Shri M. Venkaiah Naidu for his sustained support and guidance.

Our sincere thanks are particularly due to Dr. Jitendra Singh, Hon'ble Union Minister of State for Personnel, Public Grievances and Pensions, Govt. of India and all officers of the Ministry, especially the Shri P K Tripathi, Secretary DoPT, Shri Deepak Khandekar, Former Secretary DoPT, Mrs Rashmi Chowdhary, Additional Secretary, DoPT and the Director (Training), DoPT, Shri A.N. Narayanan for

their sustained support for the Institute. Besides we are thankful to the NITI Aayog, Deptt. of Expenditure, Ministry of Finance, Govt. of India, Ministries of Housing & Urban Affairs, Consumer Affairs, Science and Technology, External Affairs, Social Justice & Empowerment, Information Technology Tribal Affairs and Department of Administrative Reforms and Public Grievances as well as all other departments, including Foreign Govts., for their sustained interest in the IIPA's activities. Our gratitude is also due to Faculty members, officers and support staff of the Institute.

FINANCE AND ACCOUNTS

REVENUE ACCOUNT (ON CASH BASIS)

Receipts

Apart from generating its own resources, the Institute received grants from the Ministry of Personnel, Public Grievances and Pensions, Government of India and others. The details of such receipts during the year under report are:

	Amount (Rs. in lakh)	Remarks	
A. Grant from Government		Break-up as under (Rs. in Lakh)	
1. Salary	1120.00	(i) Fee from various fee-based sponsored training programs	610.98
2. General	825.50	(ii) User Charges	50.24
3. Capital	891.50	(iii) Net Income from Research Assignments	228.67
B. Internal Receipts Generated by IIPA	956.89	(iv) Membership subscription (including interest on Membership Fund)	8.63
		(v) Sale of Publications	3.28
		(vi) Misc. Receipts	55.09
		Total	956.89

Thus the total receipts to the Institute during 2021-22 were Rs.3793.89.

Expenditure

As against the revenue receipts of Rs.3793.89 lakh, the payment during the year under report was 3796.23 lakh with the following breakdown:

	(Rs. in lakh)
1. Establishment (salaries and allowances)	1203.77
2. Conduct of fee-based and sponsored Training Programmes	502.27
3. Library Books and Periodicals	3.34
4. Publications	6.96
5. Pension	788.00
6. Promotion of Branch activities	8.93
7. Campus maintenance including Hostel general charges, water and electricity charges, rent, rates and taxes	249.03
8. Administrative and miscellaneous expenses	53.70
9. Purchase of Assets	7.47
11. Amt paid to CGHS	50.87
12. GST/Service Tax Expenses	30.39
13. Capital Expenses	891.50
Total	3796.23

The cumulative deficit at the end of the year i.e. 2020-21 was Rs.5.49 lakh. However, the Institute was able to limit the cumulative deficit at the end of the year 2021-22 to the tune of Rs.7.83 lakh only.

Centre for Urban Studies (CUS)

A grant of Rs. 340.00 lakh was received from the Ministry of Urban Affairs, Government of India during the year under report. In addition, a sum of Rs. 0.99 lakh accrued from miscellaneous receipts. A shortfall of Rs. 33.66 lakh from previous year was carried over during the year under report.

Against the total funds of Rs. 340.99 lakh, an expenditure of Rs. 341.00 lakh (after adjustment of previous shortfall of Rs.33.66 lakh) was incurred on:

	(Rs. in lakh)
1. Pay & Allowances	243.34
2. Books & Periodicals	3.31
3. Travel Expenses	5.46
4. Infrastructure	4.20
5. Printing of Publication	1.42
6. Other contingencies & Misc. Expenses	1.63
7. Campus Maint. including Computer Facility, Security, Tel.	6.74
8. Water & Electricity	5.86
9. Overhead charges	26.20
10. Printing & Stationery	0.75
11. Training	6.50
12. Research Studies	1.93
13. Shortfall from previous year	33.66
Total	341.00

The shortfall of Rs.114/- has been carried forward for adjustment to the next year (2022-23).

Specific Grants and Expenditure on Sponsored Training Programmes and Research Studies etc.

Grants/Fee amounting to Rs.1199.04 lakh was received from sponsoring Ministries/Departments for conduct of sponsored Training Programmes, Research Studies and Seminars etc. as under:

	(Rs.in lakh)
1. 47 th APPPA (from various sponsoring Ministries/Departments)	74.45
2. From various Ministries/Departments for Field Visits/Dissertation, etc. by APPPA Participants	53.57
3. From Ministries/Departments (Other than DOPT) and other organizations for special Programmes, Research Studies, Research/Assignments, Seminars	610.23
4. Ministry of Consumer Affairs for Centre for Consumer Studies	360.79
Total	1199.04

An unspent balance of Rs. 1339.34 lakh was also brought forward from previous year. Thus total funds available were Rs.2538.38 lakh.

As against the above, the expenditure on various programmes, research studies, etc. amounted to Rs. 1295.50 lakh as detailed below:

	(Rs. in Lakh)
1. 47 th APPPA	67.82
2. Field Visits/Dissertation etc. by APPPA Participants	42.35
3. Special Programmes, Research Studies/ Research Assignments and Seminars, etc. sponsored by various Ministries/ Departments of Government of India and other organizations.	654.91
4. Ministry of Consumer Affairs for Centre for Consumer Studies	530.42
Total	1295.50

The Balance amount of Rs.1242.88 lakh has been carried over to next year for utilization.

Foreign Contributions (FCRA)

Foreign contributions worth Rs.3.59 lakh (inclusive of interest of Rs.3.59 lakh earned and credited to this account) were received for conducting some foreign training programmes and research studies etc.

An unspent balance of Rs. 17.21 lakh was brought forward from the previous year. Thus, total funds available were Rs.20.81 lakh during the year. Unspent balance of Rs.20.81 lakh has been carried forward to next year.

The balance expenditure from these grants has been carried over for utilisation/ adjustment during 2022-23.

M/s GSA & Associates audited the accounts of the Institute for the year under report.

The Institute continued its endeavour to mobilize resources for strengthening its financial position.

RESEARCH STUDIES/PROJECTS

During the year, the Institute completed the following 16 research studies details of which are given at Annexure F.1 (A).

Besides these, there were 18 on-going research projects which are listed at Annexure F.1 (B).

Annexure F.1 (A)

COMPLETED RESEARCH PROJECTS from April 2021 to March 2022

Sr. No.	Project	Project Coordinator(s)	Agency
1.	National Tribal Repository Project	Dr. Nupur Tiwari	Ministry of Tribal Affairs
2.	TRIFED Van Dhan Evaluation	Dr. Nupur Tiwari	Ministry of Tribal Affairs
3.	Evaluation of the Impact of Mission Shakti in Women empowerment in KBK Districts in Odisha	Dr. Gadadhara Mohapatra	National Commission for Women
4.	Comparative Analysis of Attrition and suicide Cases in CAPFs and Corrective Measures.	Dr. Neetu Jain	Bureau of Police Research & Development
5.	Evaluation of Training Institute in India	Prof. Ashok Kumar Vishandass Dr. Neetu Jain	NITI Aayog
6.	Evaluation Study of “Assistance to Training Institutions (ATI)	Dr. Saket Bihari	Ministry of MSME
7.	Third Party Evaluation of Capital and Revenue Scheme in LBSNAA	Dr. Surabhi Pandey	LBSNAA, Mussoorie
8.	Third Party Evaluation of “Developing Specialist Investigators” (DSI)	Dr. Surabhi Pandey	Ministry of Home Affairs BPR&D
9.	Study on Impact of COVID – 19 on Consumer Rights in Select States	Dr. Mamta Pathania	Centre for Consumer Studies (CCS)
10.	Evaluation of Working of District Consumer – Information Centers in Karnataka and the level of Satisfaction among Consumers	Prof Suresh Misra	Centre for Consumer Studies (CCS)
11.	Impact of Real Estate (Regulation and Development) Act, 2016 in Consumer Protection and Redressal of Housing Complaints in NCR.	Dr Sapna Chadah	Centre for Consumer Studies (CCS)
12.	Impact Evaluation of SAP India Pvt. Ltd.	Dr. Charu Malhotra Dr. Pawan K Taneja	SAP Indian Pvt. Ltd.
13.	Third Party evaluation of projects/scheme for Safety of women being undertaken by MHA under the Nirbhaya Fund	Dr. Surabhi Pandey	Ministry of Home Affairs
14.	NBCFDC Inspection of beneficiaries & evaluation of Impact of Scheme of NBCFDC in Rajasthan	Dr, Neetu Jain	NBCFDC
15.	Third Party Evaluation of IT Modernization Dept of Posts	Dr Saket Bihai	Dept. of Post Corporate Planning Division
16.	Third Party Evaluation of Scheme of Dept of Posts	Dr. Roma Debnath Dr Kusum Lata	Dept. of Post Corporate Planning Division

Annexure F.1 (B)

ON- GOING RESEARCH PROJECTS from April 2021 to March 2022

Sr. No.	Title of Study	Name of Faculty	Ministry/Department
1.	Blended Capacity Building Programme for Stakeholders of River Ganga under the Namami Ganga Programme	Prof. V.K. Sharma Dr. Shyamli Singh	Department of Water Resources, River Development & Ganga Rajuvenation National Mission for Clean Ganga
2.	Professional support to MSME (Preparation of National Policy for MSME in India)	Prof. K K Pandey Dr. Sachin Chowdhry Dr. Sapna Chadah	Ministry of MSME
3.	Bihar State Disaster Management Authority (CDMP) Plan for Patna and Ara Nagar Nigams	Dr. Saket Bihari	Bihar State Disaster Management Authority (Disaster Mangt. Dept.)
4.	Forest Right Act, 2006- Assessment of Ground Realty	Dr. Gadadhara Mohapatra	National Human Right Commission
5.	Evaluation study to assess the impact of COVID 19 on units/institutions and Estimate the Production, Sales and Employment generated by the Units/Institutions under Khadi and Village Industries (KVI) sector.	Dr. Roma Debnath Dr. Pawan K Taneja	Khadi and Village Industries Commission Ministry of Micro, Small & Medium Enterprises.
6.	Policy Research Study on Panchayats Elections	Dr. V.N. Alok	Ministry of Panchayati Raj
7.	Study on Panchayats and Dispute Resolution	Dr. V.N. Alok	Ministry of Panchayati Raj
8.	DISHA Project - Web Portal Development for monitoring & evaluation of the Legal Literacy and Legal Awareness Programme of Department of Justice, Govt. of India	Dr. Sapna Chadha Dr. Kusum Lata Dr. Roma Debnath	Department of Justice
9.	Designing and Compilation of e-coffee table book Govt. of NCT of Delhi.	Dr. Surabhi Pandey	Govt. of NCT of Delhi
10.	Centre for Consumer Studies.	Prof. Suresh Misra Dr. Sapna Chadah, Dr. Mamta Pathania	Department of Consumer Affairs, Gol
11.	Integrated Consumer Grievance Redressal System through National Consumer Helpline.	Prof. Suresh Misra, Dr. Mamta Pathania	Department of Consumer Affairs, Gol
12.	Social Impact Assessment of DMRC project from Janakpuri West to R.K. Ashram Corridor at Rahat Ganj/Aram Ganj, Roshnara Road, Pul Bangash Delhi	Prof. K.K. Pandey Dr. Sapna Chadha Dr. Amit Singh	Govt. of National Capital, Territory of Delhi
13.	Social Impact Assessment Study for Acquisition of Land for DMRC project Aero-city Tuglakabad Corridor Phase-IV at Village Khanpur, Delhi	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of National Capital, Territory of Delhi

Sr. No.	Title of Study	Name of Faculty	Ministry/Department
14.	Social Impact Assessment Study for Acquisition of Land for Construction of Waste Water Treatment Plant at Village Tajpur Khurd, Delhi	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of National Capital, Territory of Delhi
15.	Social Impact Assessment Study for Acquisition of Land for Construction of Waste Water Treatment Plant at Village Dichaon Kalan, Delhi	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of National Capital, Territory of Delhi
16.	Social Impact Assessment Study for Acquisition of Land for Construction of Police Station at Sonia Vihar, Delhi	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of National Capital, Territory of Delhi
17.	Impact Assessment of the Scheme of Financial Assistance for setting up of Electronics and ICT Academics	Dr. Charru Malhotra Dr. Pawan K Taneja	Ministry of Electronics & Information Technology
18.	District Good Governance Index (DGGI–UP)	Dr. Charru Malhotra Dr. Pawan K Taneja	Govt. of Uttar Pradesh

Annexure- F.2

TRAINING PROGRAMMES/WORKSHOP CONDUCTED DURING THE PERIOD FROM APRIL 2021 to MARCH 2022

Sl. No.	Name of Programme	Date (s)	Programme Coordinator (s)	Nos. of participants
1.	ONLINE Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 6, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	90
2.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 7-8, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	1454
3.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 7, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	19
4.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 8-9, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	218
5.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 8, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	20
6.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 9-10, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	186
7.	Virtual Training Programme for Executive Engineers of Madhya Pradesh on Water Supply	April 12-14, 2021	Prof. K.K. Padey Dr. Kusum Lata	22
8.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 15, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	20
9.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 16 – 17, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	1297
10.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 19, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	21
11.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 22, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	34
12.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 23 -24, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	292
13.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 26, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	28

14.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 27-28, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	356
15.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 27, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	35
16.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 28-29, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	285
17.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 5, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	86
18.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 6-7, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	753
19.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 10, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	21
20.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 11-12, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	377
21.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 13, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	57
22.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 14-15, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	332
23.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 17, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	105
24.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 18-19, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	682
25.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 19, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	13
26.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 20-21, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	348
27.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 20, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	92
28.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 21 -22, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	1151
29.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 24, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	13

30	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 25-26, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	305
31.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 27, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	18
32.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 28-29,2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	491
33.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	June 4-5, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	650
34.	Four Day Training Programme On "Public Policy and Administration" for 72nd Batch of the IRS (C&IT)	June 14- 17, 2021	Dr. Surabhi Pandey	42
35.	Two Week Training Programme on Communication & Presentation Skills for the Probationers of Indian Statistical Service	June 28-July 9, 2021	Dr. Neetu Jain	29
36.	47th Advance Professional Programme in Public Administration (Sponsored by DoPT)	July 1- 2021 to April 30, 2021	Prof. Suresh Misra Dr. Shyamli Singh	31
37.	Online Webinar on "Diversity, Equity and Inclusion: Relevance of Dr. Ambedkar Today"	July 27, 2021	Dr. Neetu Jain	50
38.	MCTP Indian Revenue Service (IRS) (Customs & Central Excise), Phase –III, Batch-I	August 9, to September 3 2021	Dr. Surabhi Pandey	30
39.	Training Programme on Public Administration and Research Methodology for the Probationers of IP&TAFS NICF	August 23, 2021 to September 3, 2021	Dr. Mamta Pathania	19
40.	MCTP Indian Revenue Service (IRS) (Customs & Central Excise), Phase –III, Batch-II	September 6, to 08 October 2021	Dr. Surabhi Pandey	30
41.	Online Awareness Programme for Members of Panchayati Raj Institutions (PRIs) and CSCs on Consumer Protection virtually	September 06, 2021	Dr. Suresh Misra	50
42.	Online Indian Technical and Economic Cooperation(e-ITEC) Programme Ministry of External Affairs, Govt. of India	September 6-10, 2021,	Dr. Roma Debnath Dr. Pawan Taneja	38
43.	Online Five day workshop on "Data Analytics and Artificial Intelligence" For Indian Revenue Service (Customs & Indirect Taxes) Officer Trainees of 72nd Batch	September 6-9, 2021	Dr. Surabhi Pandey	41
44.	Online Awareness Programme for Members of Panchayati Raj Institutions (PRIs) and CSCs on Consumer Protection virtually	September 15, 2021	Prof. Suresh Misra	50

45.	“Atmanirbhar Bharat ki Sankalpna may Hindi ki Bhumika” HINDI DIWAS	September 20, 2021	Prof. K.K. Pandey	80
46.	“Online Training on “Basic Management Course for Officers of Administration & Allied Cadre	September 27 to Oct. 1, 2021	Dr. Surabhi Pandey	40
47.	Online Awareness Programme for Members of Panchayati Raj Institutions (PRIs) and CSCs on Consumer Protection virtually	September 27, 2021	Prof. Suresh Misra	50
48.	Online Training Programme on Gender Sensitization & Women Empowerment” in CPSEs	29th September 1 st October, 2021	Dr. Neetu Jain	60
49.	Online Finance for non Finance background leaders (Iteration I)	October 4-8, 2021	Dr. Roma Debnath Dr. Pawan Taneja	30
50.	“Blended Capacity Building for Stakeholders of River Ganga for ULB Officers” (Sponsored by Ministry of Jal Shakti, National Mission for Clean Ganga (NMCG).)	October 21-22, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	25
51.	“Blended Capacity Building for Stakeholders of River Ganga for ULB Officers” (Sponsored by Ministry of Jal Shakti, National Mission for Clean Ganga (NMCG).)	October 25-26, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	25
52.	First Induction Training Programme for Newly Appointed AGMs of Food Corporation of India Sponsored by (FCI)	November 8- to December 3- 2021	Prof. Ashok Vishandass Dr. Surabhi Pandey	76
53.	Online 2nd T.P. on Water Resources Management & Sustainable Habitat (Scientist & Technologists All Levels) DST	November 8-12, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	21
54.	Online Training course on “Administration and governance issues” for IDES Officers. Sponsored by (National Institute of Defence Estates Management (NIDEM))	November 10, 2021	Dr. Mamta Pathania	13
55.	Training Programme on Urban Missions of Govt. of India-select states	November 10-12, 2021	Prof. K.K. Pandey Dr. Sachin Chowdhry	15
56.	MCTP Indian Revenue Service (IRS) (Customs & Central Excise), Phase –III, Batch-III	November 15- December 10, 2021	Dr. Surabhi Pandey	50
57.	Online Workshop on Ganga Smwad	November 16, 2021	Prof. Vinod Sharma Dr. Shyamli Singh	40
58.	Online International Training Programme on “Data Analytics for Beginners” (e-ITEC) sponsored by Indian Technical and Economic Cooperation(e-ITEC) Programme, Ministry of External Affairs, Govt. of India	November 22-26, 2021	Dr. Roma Debnath Dr. Pawan Taneja	21

59.	"Five Days Training Programme on "General Financial Rules 2017 and Public Procurement" for Ladakh Administration (General Administration Department Administration of Union Territory of Ladakh Civil Secretariat, Ladakh)	November 22-26, 2021	Dr. Surabhi Pandey	25
60.	Two Days Training Programme on "General Financial Rules" for Kargil Administration	November 22-23, 2021	Dr. Surabhi Pandey	25
61.	Two Days Training Programme on "General Financial Rules" for Kargil Administration	November 24-25, 2021	Dr. Surabhi Pandey	25
62.	Online Training Programme on Human Resource Management for the Officers of MES (Sponsored by MES GoI)	November 22- December 3, 2021	Dr. Neetu Jain	24
63.	"Blended Capacity Building for Stakeholders of River Ganga for ULB Officers" (Sponsored by Ministry of Jal Shakti, National Mission for Clean Ganga (NMCG).)	November 24-26, 2021	Prof. Vinod Sharma Dr. Shyamli Singh	15
64.	Online Training Programme on "Gender Sensitization & Women Empowerment" in CPSEs (Sponsored by DPE)	November 25-26, 2021	Dr. Neetu Jain	26
65.	"Blended Capacity Building for Stakeholders of River Ganga for ULB Officers" (Sponsored by Ministry of Jal Shakti, National Mission for Clean Ganga (NMCG).)	December 1-3, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	22
66.	20th Foundation programme for Scientist and Technologist (Sponsored by DST)	December 6 to January 28, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	18
67.	Online Finance for non Finance background leaders (Iteration II)	December 6-10, 2021	Dr. Pawan Taneja Dr. Roma Debnath	27
68.	Sensitization Programme for Elected Representatives and Senior Executives from ULBs and Town Planning Department of Arunachal Pradesh	December 6-7, 2021	Prof. K.K. Pandey Dr. Kusum Lata	29
69.	Urban Exposure Visit for Elected Representatives and Senior Executives of Arunachal Pradesh	December 8-11, 2021	Prof. K.K. Pandey Dr. Kusum Lata	29
70.	Management Development Programme (MDP) (Sponsored by Judicial Training & Research Institute)	December 6-10, 2021	Dr. Surabhi Pandey	79
71.	Online CUS Meeting with three RCUES (Mumbai, Lucknow and Hyderabad)	December 7, 2021	Prof. K.K. Pandey	35
72.	Online Webinar IIPA-KRC_NJJM/Regarding conducting a half day workshop to finalize the training modules	December 10, 2021	Dr. Gadhadhar Mohapatra	15
73.	Training of State Government/UT Administration officials on BADP OMS.	December 14-15, 2021	Dr. Surabhi Pandey	129

74.	Online Training Programme On Consumer Protection for the Officers Of Department of Posts (Sponsored by RAKNPA Ghaziabad)	December 16-17, 2021	Dr. Mamta Pathania	27
75.	Online 11th Training Programme on "Science, Technology and Emerging Trends in Governance"	December 20-24, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh	25
76.	Management Development Programme (MDP) (Sponsored by Judicial Training & Research Institute)	December 20-24, 2021	Dr. Surabhi Pandey	72
77.	Online Participatory Planning , Implementation and O&M for Har Ghar Jal (IIPA-KRC) (Level 1)	December 27-28, 2021	Dr. Gadadhara Mohapatra	35
78.	"National Convention on Atmanirbhar Bharat" Series of Memorial Lectures	December 28-29, 2021	Dr. Neetu Jain	120
79.	Online Participatory Planning , Implementation and O&M for Har Ghar Jal (IIPA-KRC) (Level 1)	January 4-5, 2022	Dr. Gadadhara Mohapatra	24
80.	Online Participatory Planning , Implementation and O&M for Har Ghar Jal (IIPA-KRC) (Level 1)	January 12, 2022	Dr. Gadadhara Mohapatra	35
81.	Online 10th Training Programme on "Financial Management in Scientific Institutions"(Scientists & Technologist	January 17-21, 2022	Dr. Pawan Taneja	24
82.	Online Faculty Development Programme on Inclusive Growth and Affirmative Action in India: A Road Map.	January 17- 23, 2022	Dr. Neetu Jain	25
83.	Online Data Analytic for Beginners (Iteration III) ITEC	January 17-21, 2022	Dr. Roma Debnath Dr. Pawan Taneja	64
84.	Online Participatory Planning , Implementation and O&M for Har Ghar Jal	January 17-18, 2022	Dr. Gadadhara Mohapatra	15
85.	Online Participatory Planning , Implementation and O&M for Har Ghar Jal	January 27-28, 2022	Dr. Gadadhara Mohapatra	35
86.	Online 16th Capacity Building for Technical Personnel (Sponsored by DST)	February 7-18, 2022	Prof. Vinod Sharma Dr. Shyamli Somgh	29
87.	Online International Training Programme on "Leadership, Management & Good Governance Practices for Sustainable Development for Philippines Government Officials"	February 07-23, 2022	Dr. Roma Debnath Dr. Pawan Taneja	33
88.	First Structured Induction Training Programme for Newly Appointed AGMs of Food Corporation of India (February 14 - March 11, 2022) First Induction Training Programme for Newly Appointed AGMs of Food Corporation of India Sponsored by (FCI)	February 14 to March 11, 2022	Prof. Ashok Vishandass Dr. Surabhi Pandey	10

89.	Online Women Development Program scheduled for THDCIL women Executives	February 15 -16,2022	Dr. Neetu Jain	29
90.	Management Development Programme (MDP) Batch 5& 6, (Sponsored by Judicial Training & Research Institute)	February 21-25, 2022	Dr. Surabhi Pandey	76
91.	Online 10th T.P. on Science & Technology for Rural Societies for Women Scientists & Technologist, (sponsored by DST)	February 21-25, 2022	Prof. Vinod K. Sharma Dr. Charru Malhotra	23
92.	26th meeting of steering Committee of Centre for Urban Studies (CUS)	February 23, 2022	Prof. K.K. Pandey	12
93.	Online Participatory Planning , Implementation and O&M for Har Ghar Jal (KRC-NJJM)	March 3-4, 2022	Dr. Gadadhara Mohapatra	30
94.	Three Day Orientation Programme on Urban Governance for Mayors/Chairpersons and Municipal Commissioners/Chief Executives Officers from Urban Local Bodies from Jammu & Kashmir	March 2 - 4 ,2022	Prof. K. K Pandey Dr. Amit Singh	28
95.	Online 4th Training Programme on Science and Technology for Rural Societies (Sponsored by DST)	March 07-11, 2022	Prof. Vinod K. Sharma Dr. Charru Malhotra	21
96.	Capacity Building programme for MHA officers (sponsored by MHA)	March 7-11, 2022	Dr. Surabhi Pandey	14
97.	International Training Programme of Delhi Jal Board (DJB) in Europe (Netherlands, France, Germany and Switzerland)	March 13-22, 2022	Dr. Saket Bihari	7
98.	"Blended Capacity Building for Stakeholders of River Ganga for ULB Officers" (Sponsored by Ministry of Jal Shakti, National Mission for Clean Ganga (NMCG),)	March 16, 2022	Prof. Vinod K. Sharma, Dr. Shyamli Singh	5
99.	Induction Training for Lateral Entrants in GOI, Series Two: Joint Secretaries, Directors/Deputy Secretaries (sponsored by the Department of Personnel and Training, Government of India DoPT.)	March 21 to April 4, 2022	Dr. V.N. Alok	30
100.	Online Training Programme on "Gender Sensitization & Women Empowerment" in CPSEs (Sponsored by DPE)	March 24-25, 2022	Dr. Neetu Jain	36
101.	Training Programme on Communication and Presentation Skills for Probationers of Indian Statistical Services, Sponsored by National Statistical Systems Training Academy, Ministry of Statistics & Programme Implementation	March28 – April 8, 2022	Prof A.Vishandass Dr Neetu Jain Dr Kusum Lata	59
102.	Trainers (TOT) KVIC Project	March 30, 2022	Dr. Roma Debnath	10
	Total Number of Participants			12303

ANNEXURE F.3
ACTIVITIES OF THE BRANCHES (2021-2022)
REGIONAL BRANCHES

ASSAM

Webinars/Seminars/Conferences

1. Talks/webinar on “Public Administration” (Aug.14, 2021)
2. The Prelude Conference to discuss the “Atmanirbhar Bharat and its various aspects” (Oct.07, 2021)
3. Coordinated National Webinar by IIPA to discuss the topic “Social Forestry as a way to being Atmanirbhar” (Jan.13, 2021)
4. Talks/webinar on “Financial Inspections and Related Issues” (Feb.09, 2022)

Publications

Administrative History of undivided Assam covering the period from 1826 (Treaty of Yandabu) to 1947 (upto independence) (July 07, 2022)

BIHAR

Seminars/Conferences/Workshops/ Webinars

1. A Webinar on “Dr Ambedkar: The Man and his Mission” (April 14, 2021)
2. A National Webinar on “Gandhi on Sustainable Development” (June 05, 2021)
3. A Seminar (online and offline) on “Rural Development: Prospects, Opportunities and Challenges in New India” (August 11, 2021)
4. AGM and Prelude Seminar on “Atma Nirbhar Bharat and Its Various Aspects” (October 24, 2021)

Lecture/ Meetings/Discussions

A Talk on “Policy Reforms in Transport Sector” Delivered by Sri Sanjay Kumar Agrawal, IAS, Secretary, Transport Department, Government of Bihar, Patna. (March 30 2022)

Training Programmes Conducted

1. Online Lecture on “Developing Quality Research Paper” by Prof Manoj Kumar Mishra, Vice President & Professor of Economics, British American University, Florida, USA (June 28, 2021)
2. Online Lecture on “Preparing Socially Relevant Research Proposal” by Prof Yatindra Singh Sisodia, Director, M P Institute of Social Science Research (under ICSSR), Ujjain, Madhya Pradesh (Sept 29, 2021)
3. Online Lecture on “Data Analysis and Data Interpretation in Social Research” by Dr. R. K. Verma, Hony Secretary, IIPA, Bihar Regional Branch, Patna (January 21, 2022)

Research Studies

“Covid19, Policy Process and Migrant Labourers: With Special Reference to Bihar” work in progress.

Publications

1. Bihar Journal of Public Administration Vol. XVIII No.1 Jan-June, 2021 ISSN: 0974-2735 Included in UGC-CARE List of Journals
2. Bihar Journal of Public Administration Vol. XVIII Special Supplement on Covid-19 Pandemic May 2021 ISSN: 0974-2735 Included in UGC-CARE List of Journals
3. Bihar Journal of Public Administration Vol. XVIII No.2 A Special Supplement on “Personal Laws” Sept, 2021 ISSN: 0974-2735 Included in UGC-CARE List of Journals
4. Bihar Journal of Public Administration Vol. XVIII No.2 July - Dec., 2021 ISSN: 0974-2735 Included in UGC-CARE List of Journals

Other Activities

Maintenance and development of Branch's Website www.iipabiharbranch.org

DELHI

Seminars/Conference/Workshop

1. The Branch organized the Prelude Conference on the Theme **“Aatmanirbhar Bharat and its various aspects” on 28th October, 2021 at 5.30 p.m.** Dr. Sanjeev Kumar Tiwari, Hony. Secretary, Delhi Regional Branch delivered the welcome address and his observations on the topic. Prof. Rajvir Sharma, Chairman, Delhi Regional Branch delivered the opening remarks and his observations on the topic. Prof. Suresh Misra, Chair Professor (Consumer Affairs) & Coordinator, CCS, IIPA made his observations on the theme and presented his paper. Dr. Pawan Kr. Taneja, Faculty IIPA, delivered the Keynote Address on the theme. Dr. Anil Dutta Mishra, Treasurer proposed a vote of thanks to the Chair and the participants. This was followed by Dinner.
2. The Branch organized a National Symposium on **“Cooperative Governance: Opportunities ahead to create Co-opt: 2.0” on 9th November, 2021 from 10.00 a.m. to 5.30 p.m.** in association with C.N.R.I., Janpath, New Delhi at IIPA. Shri Binod Anand, Secretary General, CNRI briefed about the Symposium. Dr. Sanjeev Kumar Tiwari, Hony. Secretary, Delhi Regional Branch welcomed the Guests and the participants. Dr. Rajvir Sharma, Chairman of Delhi Regional Branch delivered the opening remarks. Shri Dileep Bhai Sanghani, President, National Cooperative Union of India was the Chief Guest on the occasion. Shri Surendra Nath Tripathi, IAS (Retd.), Director General, IIPA delivered the inaugural address. Dr. K.K. Tripathy, OSD to Union Minister of Cooperative, Govt. of India delivered keynote address.
3. The A.G.M. of the Delhi Regional Branch was held on 28th October, 2021. Dr. Rajvir Sharma, Chairman of the Branch presided over the meeting. Dr. Sanjeev Kumar Tiwari, Hony. Secretary of the Branch welcomed the members and gave a detailed account of the Branch activities during 2020-21 and took up the items of the Agenda of the AGM. Dr. Anil Dutta Mishra, Treasurer proposed a vote of

thanks to the Chair and the members present in the AGM.

JAMMU & KASHMIR

Seminars/Conferences/Workshops

1. Webinar on “Pradhan Mantri Fasal Bima Yojana” M/o of Agriculture and Farmers Welfare (Sept.16, 2021)
2. Webinar (Prelude Conference) on “Aatmanirbhar Bharat Abhiyan – Theory, Actions and Way Forward” (Oct.17, 2021)
3. Workshop on Capacity Building Programme on Integrated Sanitation and Waster Management (Oct.30, 2021)
4. Workshop on The Protection of Civil Rights Act, 1955 & SC/ST (Prevention of Atrocities Act, 1989) (March 26, 2022)

Lecture/Discussion

1. 8th Ram Sahai Memorial Lecture on Industrial Policy of J&K (Aug.27, 2021)
2. Panel Discussion on Climate Action for Sustainable Emerging Paradigms (Dec.03, 2021)
3. 43rd Annual General Meeting (Jan.8, 2022)
4. 12th Sat Paul Sahani Memorial Lecture on Indo-China Conflict (Jan.22, 2022)
5. 20th Annual Veeranna Aivalli Memorial Debate Competition on the Topic “In the Opinion of the House, it is the culture of Sports and not just Government Policy that can improve Indian Medal Tally at Olympics 2024 (March 11, 2022)

Publications

1. IIPA J&K Regional Branch Newsletter Volume : XII July 2021 No. 1
2. IIPA J&K Regional Branch Newsletter Volume : XII December 2021 No. 2

Other Activities

To mark the 75th Independence Day, flag hosting ceremony was organised (Aug.15, 2021) Complex and 72nd Republic Day (Jan.26, 2022)

KARNATAKA

Seminars / Webinars / Conferences / Workshops / Symposia

1. A webinar on “Sustainable Development Goals – Vision 2030: Strategies and Action Plan for Karnataka” was organized in collaboration with the Institute for Social and Economic Change, Bengaluru (April 29, 2021).
2. A webinar on “Citizen-Centric Administration” was organized in association with St. Joseph’s College of Law, Bengaluru (June 23, 2021)
3. A Virtual Prelude Conference was organized on the theme “Atmanirbhar Bharat – Opportunities and Challenges”, in association with JAIN (Deemed-to-be) University (Sept.29, 2021)
4. A National Webinar on ‘New Education Policy 2020 – Transforming Education’ was organized in association with Institute of Public Administration, New Delhi (Dec.10, 2021)
5. A Webinar on ‘Public Affairs Index-2021: Governance in the States of India’ was organized with the support and collaboration of the IIPA, New Delhi and Public Affairs Centre, Bengaluru. (Jan.18, 2022)

Special Lectures / Web Talks / Panel Discussions/Book Discussions

1. A Web Talk on “Democracy and Public Policy in the Post-COVID-19 World: Choices and Outcomes” by Prof. Rumki Basu, Professor of Public Administration at Jamia Millia Islamia, New Delhi, was organized, in association with the Department of Political Science of Bangalore University and the Political Science Collective (May 29, 2021)
2. A Panel Discussion on the theme “Civil Society Response to the Pandemic: Lessons and Challenges” was organized in collaboration with Jain (Deemed-to-be) University, Bengaluru (June 10, 2021)
3. A Virtual Book Discussion on “Corruption in the Public Sector: An International

Perspective” by Prof. Krishna Tummala (Emerald Publishers, UK, 2021) was organized in collaboration with the Centre for Research in Social Sciences and Education, Jain (Deemed-to-be) University, Bengaluru. 31.07.2021

4. A Virtual Book Discussion on “Urban Governance and Local Democracy in South India” (Routledge, London & New York, 2021) by Dr. Anil Kumar Vaddiraju was organized in collaboration with the Institute for Social and Economic Change (ISEC), Bengaluru (Aug.31, 2021)
5. A Virtual Book Discussion on “A Ringside Seat to History” (Konark Publishers, New Delhi & Seattle, 2020) by Mr. Pascal Alan Nazareth, was organized in association with Bangalore University Political Science Alumni Association (BUPSAA) and Political Science Collective (Sept.11, 2021)
6. A Special Lecture on ‘The Adversarial and Inquisitorial Systems of Justice’ by Mr. V Balasubramanian, IAS (Retd.), former Additional Chief Secretary, GOK was organized in association with the University Law College of Bangalore University. 24.11.2021
7. ‘Samvidhan Divas’ was celebrated in association with KLE Society’s Law College, Bengaluru (Nov.26, 2021)
8. A Special Lecture on ‘The Adversarial and Inquisitorial Systems of Law’ by Mr. V Balasubramanian, IAS (Retd.), former Additional Chief Secretary, GOK was organized in association with B.M.S. College of Law, Bangalore. 11.03.2022

Publications

- Papers and Proceedings of the webinars on “Sustainable Development Goals – Vision 2030: Strategies and Action Plan for Karnataka” which was organized in collaboration with ISEC on 29th April 2021.
- A Compendium of the Virtual Newsletters of our Branch from Vol.1 No.1 to Vol. 2 No. 14.
- The Branch launched a monthly Virtual Newsletter (titled ‘Vidyunmana Suddipatra’ in

Kannada), from August 2020. Till now a total 20 newsletters were brought out. The initiative is being continued. The Editorial Board of the newsletter is as follows:

Other Programmes

1. An On-Line Certificate Course in 'Public Policy' was jointly organized by Jain University and the Karnataka Regional Branch of the IIPA (Dec.13-17, 2021)
2. The Certificate and Award Distribution ceremony of the 35-hour Certificate Course in Public Policy was conducted by the Centre for Research in Social Sciences and Education (CeRSSE), Jain (Deemed-to-be) University, in collaboration with the Karnataka Regional Branch of the Indian Institute of Public Administration (IIPA-KRB), in virtual mode (March 30, 2022)

KERALA

Seminars/Webinar/Conferences

1. National Webinar on New Age Governance in the time of Covid Pandemic: The Relevance of UMANG (May 26, 2021)
2. Has the Election Commission Succeeded in fulfilling it's Role (June 30, 2021)
3. Prelude Confernece 2021on Aatmanirbhar Bharat: Theory, Actions and Way Ahead (October 23, 2021)

Lectures Meetings/Discussions

1. Various workshops on Covid Awarness (Sept.24,28,30 Oct.6&8 2021)
2. Training Programmes Conducted
3. Certificate Course in Recent Trends in Public Policy and Governance

Research Studies

A Minor Project on Acquisition of Additional Skill Among Students under University of Kerala during Covid 19..

Publications

New Letter – IIPA-K News published by Dr. P. Sukumaran Nair as editor.

MADHYA PRADESH and CHHATTISGARH

Webinars/Seminars/Conferences

1. Webinar on Pradhan Mantri Jeevan Jyoti Beema Yojana (June 19, 2021)
2. Prelude Conference on the Impact of Aatmanirbhar Bharat (Sept.18, 2021)
3. Seminar on Swachchha Bharat Abhiyan (Nov.27, 2021)
4. Seminar on "Problem and Challenges of Climate Change" (Dec.14, 2021)
5. Seminar on the Central Budget (Feb.19, 2022)

MAHARASHTRA

Seminars/Webinar/Conferences

1. Webinar on "Pradhan Mantri Garib Kalyan Yojna" (June 30, 2021)
2. Prelude Conference on "Building Atmanirbhar Bharat with Atmavishwas: Strategic Role of Technology and Innovation" (Nov.18, 2021)

Lecture/Meeting/Discussions

1. The 66th Annual General Meeting (Nov.15, 2021)
2. Late Shri B.G. Deshmukh Annual Memorial Lecture (July 23, 2021)

Training Programmes

Other Activities

(A) Library: The Branch has well-maintained library having 12000 books on various subjects or Public Administration including Economics, Political Science, Sociology, Management, History, Biographies of eminent personalities and books written by Service and defense personnel.

B) The Late Shri B.G. Deshmukh Annual Essay Competition 2021-2022 was organized on the following subjects:

1. New Education Policy of Government of India.
2. Mission Karmyogi Capacity Building of Public Service Delivery

- C) The Late Dr. S.S. Gadkari memorial award for innovation in Public Administration-2021-22.

ODISHA

Seminars/Webinars/Conferences

1. Seminar on 'Smart city Mission' - 28.8.2021
2. Webinar on "Post pandemic Economy' - 4.09.2021
3. Annual General Body Meeting - 19.9.2021
4. Webinar on "Atmanirbhar Bharat: Various Dimensions" - 6.10.2021
5. Webinar on "Industrial Revolution 4.0 Implication & Challenges in India" - 31.10.2021
6. Webinar on "Post Pandemic economy" - 4.11.2021
7. Seminar on "Pandit Nehru, the Architect of Modern India" - 14.11.2021
8. Webinar on "Creating Leadership with winning Habit" - 21.11.2021
9. Seminar on "Public Administration in 21st Century : Challenges & Options for India" - 3.12.2021
10. Webinar on Observance of World Human Rights Day "Contemporary Human Rights Scenario and Future Perspective"
11. Webinar on "Odisha Maritime Heritage and Citizen's Responsibility" - 23.1.2022
12. Webinar on "Management Lessons from Mahabharat" - 20.2.2022
13. Members' Annual Conference' - 30.3.2022

Other Activities

- (A) **Library:** The Branch has well-maintained library having 2500 books on various subjects and Public Administration including Economics, Political Science, Sociology, Management History and Biographic of Eminent Personalities.
- (B) Annual Essay Competition was organised by the Odisha Regional Branch
- (C) Annual Debate Competition was organised on 12.12.2021.
- (D) Publications - Two Journals and one Book.

PUNJAB & CHANDIGARH (UT)

Seminars/Webinar/Conferences

1. Webinar on "Pradhan Mantri Awas Yojana" (Sept.15, 2021)
2. Prelude Conference on the Theme Paper of Members' 2021 Annual Conference on the theme "Aatmanirbhar Bharat" (Oct.21, 2021)

RAJASTHAN

Webinars/Seminars/Conferences

Seminar on Aatmanirbhar Bharat and its Various Aspects (Oct.25, 2021)

Lecture/Meetings/Discussions

1. Desirable Personality (April 04, 2021)
2. Magic of Positive Training (April 11, 2021)
3. Freedom from War (April 18, 2021)
4. Corona Free India (May 31, 2021)
5. Time Management made easy (June 06, 2021)
6. Secrets of Happiness (July 22, 2021)
7. Meditation: Meaning and Method (June 13, 2021)
8. The Meaning of Freedom (Aug.15, 2021)
9. Pleasant Management of Relationship (Aug.21, 2021)
10. Online Open House on the Changing India (Aug.29, 2021)
11. The Qualities of a Good Teacher (Sept.05, 2021)
12. Swami Vivekanand: The Man and his Philosophy (Sept.12, 2021)
13. Pradhan Mantri Mudra Yojana (Oct.13, 2021)
14. Winning Personality (Dec.08, 2021)
15. The Indian Governance System: Trends since Independence (Dec.12, 2021)
16. Good Governance in India: Issues & Challenges (Dec.25, 2021)
17. Open House Discussion on Good Governance for 2022 (Jan.02, 2022)

18. The Message of Swami Vivekanand (Jan.14, 2022)
19. How to Prevent Cyber Crime? (Jan.16, 2022)
20. Indian Governance System since Independence (Jan.23, 2022)
21. Good Governance and e-Governance (Jan.31, 2022)
22. Administrative Ideas of Kautilya and their Relevance in the Contemporary Times (Feb.06, 2022)
23. Disaster Management (Feb.13, 2022)
24. Citizen-Centric Administration (Feb.26, 2022)
25. 33rd VDS Memorial Lecture on the message of Lord Krishna (March 15, 2022)
26. The Goal of All Goal is Happiness (March 17, 2022)

TAMILNADU

Seminars/Webinars/Conferences/Workshops

1. Impact of Covid 19 on Education with special reference to Higher Education. Speaker- Prof. P.Kaliraj, Vice Chancellor, Madurai Kamaraj University, Madurai, Tamil Nadu (10-04-2021)
2. Reshaping the MSME Sector - Post Covid Era. Speakers - Dr. G. Palanithurai, Former Professor of Gandhi Gram University, Dindigul and Former member of State Planning Commission and Dr. Madurai Veeran, Director and HoD, Centre for Anna Studies, University of Madras, Chennai. (12-06-2021)
3. Cooperation Federalism - Challenges and Opportunities in association with Madurai Kamaraj University. Speakers - Shri Surendra Nath Tripathi IAS (Retd), Director General, IIPA New Delhi and Dr. M. Krishnan, Vice Chancellor, Madurai Kamaraj University, Madurai, Tamil Nadu. (31-07-2021)
4. How to crack UPSC and TNPSC Exams in association with Thiruvalluvar Government Arts College, Rasipuram, Namakkal District, Tamil Nadu. Speakers - S.S.Jawahar IAS (Retd), Hony Secretary IIPA TNRB Chennai, Dr. P. Prakash, HoD Department of Public Administration, Thiruvalluvar Government Arts College, Rasipuram Namakkal District, Tamil Nadu. (16-09-2021)
5. The role of BRICKS in improving India - China relations held in association with Thiruvalluvar Government Arts College, Rasipuram, Namakkal District, Tamil Nadu. Speaker - Prof. Dr. Swaran Singh, Head and Chair, Centre for International Politics, Organization and Disarmament, School of International Studies, Jawaharlal Nehru University, New Delhi. (30-01-2022)

Lecture Meetings/Discussions

1. Constitution Day celebration - Short Lecture and Smart Quiz for the students of Presidency College Chennai. Short Lecture by Mr. P.R.Shampath IAS (Retd), Chairman, TNRB and Smart Quiz by S.S.Jawahar IAS (Retd) Hony. Secretary IIPA TNRB Chennai. (25-11-2021)
2. Prelude Seminar on the theme "Atmanirbhar Bharat Abhiyan - Opportunities and Challenges". Speaker -Dr. Sanjeev Kumar Mahajan, Prof. and Head, Department of Public Administration, Himachal Pradesh University, Shimla. (19-12-2021)
3. National Monetization Pipeline in association with IIPA New Delhi. Speakers - Shri. Surendra Nath Tripathi IAS (Retd), Director General IIPA New Delhi, Dr. R.Balasubramanian, Former Professor and HoD, Department of Economics and Business Economics, D.G.Vaishnav College. (Autonomous), Chennai and Dr. T.S. Sridhar. IAS (Retd), Former Additional Chief Secretary to the Government of Tamil Nadu. (27-10-2021)

Training Programmes Conducted

1. Constitution Day in association Presidency College Chennai for the students of Political Science (25-11-2021)
2. Difference between Understanding and Wisdom in association with Arthashastra Institute of Leadership, Chennai. Speaker - Dr .R.Nataraj. IPS (Retd), Former DGP Tamil Nadu and, Former Chairman of Tamil Nadu

Public Service Commission and Sh. S.S. Jawahar IAS (Retd), Hony Secretary IIPA TNRB Chennai . (6-11-2021)

3. Celebration of WORLD TOILET DAY at Karunguzhi - Town Panchayat Chengalpattu District to spread
4. awareness on the use of Toilets and Segregation of Waste for the Children and Youth of the Area. Conducted Puppetry by an NGO Green Services Trust. (29-11-2021)
5. Impact of PM's Panchamrit announced at Glasgow COP-26 Summit on the Indian Economy in association with Mount Carmel College, Bengaluru. Speaker – Sh. S.S.Jawahar IAS (Retd), Hony Secretary IIPA TNRB Chennai. (23-11-2021)

Other Activities

1. Webinars were conducted in view of the Pandemic Lockdown and Restrictions.
2. An in-person Short Lecture and Smart Quiz Program for the students of Presidency College Chennai online Quiz program was conducted successfully on Google Meet virtual forum for the students of the College of Liberal Arts and Sciences, Saveetha University, Chennai on the occasion of the Constitution Day on 25-11-2021 and 19 prizes were distributed to the successful students.
3. On all occasions of the Webinars and Workshops, IIPA TNRB Chennai gave away Data Recharge Coupons at Rs 225/- per student to enable more access to data for learning including attending Webinars. IIPA TNRB Chennai has spent Rs. 26,000/- towards such data recharge coupons.
4. For the first time a puppetry show was organised in a Town Panchayat with an NGO to create awareness on the use of Toilets and Segregation of Waste.

TELANGANA & ANDHRA PRADESH

Seminar/Webinar

Webnair organized on “Online Education Challenges and Issues” (10-5-2021)

Lectures/Meetings/Discussions

1. Delivered a lecture on “**Preparation of Civil Services Examination - An Overview**” by **Sri Challapalla Yaswanth Reddy, IPS**, Govt. of Andhra Pradesh in Prathiba Webnair Series (To Commemorate *Azadi ka Amrut Mahotsav*, 75 years of *Indian Independence*) organized by the Dept. of Public Administration, Dr. B.R. Ambedkar Open University, Hyderabad in collaboration with IIPA, Telangana & Andhra Pradesh Regional Branch. (25-02-2022)
2. Delivered a lecture on “**Civil Service Exam Preparation – Insights and Issues**” by **Ms. Laxmi Pavana Gayathri, IRS**, Nagpur in Prathiba Webnair Series (To Commemorate *Azadi ka Amrut Mahotsav*, 75 years of *Indian Independence*) organized by the Dept. of Public Administration, Dr. B.R. Ambedkar Open University, Hyderabad in collaboration with IIPA, Telangana & Andhra Pradesh Regional Branch. (02-01-2022)
3. Delivered a lecture on “**Cracking Civil Services Examination – Strategy and Challenges**” by **Dr. P. Srija, IAS**, Telangana State in Prathiba Webnair Series (To Commemorate *Azadi ka Amrut Mahotsav*, 75 years of *Indian Independence*) organized by the Dept. of Public Administration, Dr. B.R. Ambedkar Open University, Hyderabad in collaboration with IIPA, Telangana & Andhra Pradesh Regional Branch. (20-11-2021)
4. Delivered a lecture on “**Preparation of Civil Services Examination – Ways, Means and Challenges**” by **Shri. J. Meghanath Reddy, IAS**, Dist. Collector, Virudhnagar, Tamilnadu in Prathiba Webnair Series (To Commemorate *Azadi ka Amrut Mahotsav*, 75 years of *Indian Independence*) organized by the Dept. of Public Administration, Dr. B.R. Ambedkar Open University, Hyderabad in collaboration with IIPA, Telangana & Andhra Pradesh Regional Branch. (30-10-2021)
5. Delivered a lecture on “**Civil Service As A Career: Charisma and Challenges**” by **Shri. P. Narahari, IAS**, Secretary, Govt. of Madhya Pradesh in Prathiba Webnair Series (To Commemorate *Azadi ka Amrut Mahotsav*, 75 years of *Indian Independence*) organized by the Dept. of Public Administration, Dr. B.R.

Ambedkar Open University, Hyderabad in collaboration with IIPA, Telangana & Andhra Pradesh Regional Branch. (25-09-2021)

UTTAR PRADESH

Seminars/Conferences/Workshops conducted

Webinar on “Namani Gange” (Nov.24, 2021)

Lectures/Meetings/Discussions

1. Meeting was held by the Chairman with Head Office, online to discuss on the activities that are and will be conducted by UP Branch (Oct.31, 2021)
2. Online meeting of Executive an Annual General Meeting (March 14, 2022)
3. A questionnaire sent by Dr. Sujata Singh on Political Science and Public Administration

was discussed and decision was taking to work on its issues (Aug.08, 2021)

Publications

1. Publication of Quarterly Newsletter, “Dynamic Administration” from Sept 2020 to April 2021.
2. Publication of Quarterly Newsletter “Dynamic Administration” from May 2021 to Dec. 2021.

Other Activities

1. Two employees of IIPA UP Regional Branch attended a training programme conducted by the Secretariat Training Institute, UP.
2. Annual Essay Competition, 2021 – An Essay Competition was held for classes 9 to 12. The topics of the essays were; (1) Sustainable Economy in Pandemic: Aatmanirbhar Bharat
3. Our Nation, One Ration Card Scheme: PDS Reforms

LOCAL BRANCHES

BUDAUN

Seminars/Conferences/Workshops

1. Workshop for Children own Proper Holi Festival Celebration with Social Brotherhood and Distribution of Festival Clothes to poor Children at Mangla Devi Vidya Mandir, Maruari (March 6, 2022)
2. Seminar on Women Empowerment at Bhagwan Parshuram Inter College, Budaun (March 8, 2022)

Lectures/Meetings/Discussions

1. Virtual Lectures/Meetings of the IIPA Local Branch members for awakening the people against COVID-19 epidemic (Various times in the month of Apr., June, July & Aug. 2021)
2. Workshops on awareness of Voters for maximum use of franchise in the assembly at Urban Co-operative Bank Budaun (Feb, 2022)

Training Programme

1. Training for the herbal crops at Village Gura Bhadrol Block Qadar Chowk (May 16, 2021)
2. Training for organic fertilizer at Village Butla Daulatpur Block Ujhani (Feb.20, 2022)

BURDWAN

Seminar

Prelude Webinar on “Aatmanirbhar Bharat” (Sept.28, 2021)

Lecture Meeting

Importance of Blood Donation (May 23, 2021)

Other Activities

1. Rally in collaboration with Burdwan District Consumer Protection and Welfare Centre to raise consciousness among citizens for adopting protective measures against Corona Virus & distributions of masks. (May 08, 2021)
2. Branch associated with organizing blood donation camp in collaboration with Bharat

Scouts & Guide, Chief Guest I.C. Burdwan Sardar Thana. (May 23, 2021)

CUDDALORE

Lectures/Meetings/Discussions

Discussion on Economic Management of Soil Fertility (Dec.10, 2021)

Publications

Publication on Sustainable Agriculture in English is under preparation.

DHARWAD

Seminars/Webinar/Conferences

1. National Webinar on the Impact of COVID-19 on Indian Economy – Political Challenges (June.10, 2021)
2. Webinar on Citizen Centric Administration the Heart of the Governance on the eve of UN “Public Service Day” (June 23, 2021)
3. Webinar on Women’s Participation in Indian Politics (Aug. 05, 2021)
4. Prelude Seminar on Aatmanirbhar Bharat and its Various Aspects (Oct.28, 2021)

HOWRAH

Conference/ Workshop

1. Prelude Conference on “Aatmanirbhar Bharat and its Various Aspects” (Sept.16, 2021)
2. 75th Year of Indian Independence (Nov.27, 2021)
3. Real Perspective of Human Rights in Modern India (Dec.10, 2021)
4. Disaster Management (March 03, 2022)

Lecture/Meeting/Discussions

Executive Committee Meeting (Feb.02, 2022)

Extra-Curricular Activities

1. Members of Howrah Local Branch participated online virtual and also offline in various social and cultural organizations/Associations of Howrah, West Bengal and also in National Seminars during the period of 2021-2022.
2. Howrah Local Branch donated several books and journals to Howrah District Library during the period of 2021-22 where separate space are reserved for Howrah Local Branch for students appearing in competitive examinations and also for research work.

KARIMNAGAR

Webinars/Seminars/Conferences

1. Seminar on Food Adulteration on National Consumer day (Dec.24, 2021)
2. Seminar on Consumer Protection in Rural Areas on World Consumer Day (March 15, 2022)

Lecture/Meeting/Discussions

1. Role of Youth in Eradication of Illiteracy (Jan.01, 2022)
2. Discussion on RTI Act on the eve of RTI Day (Oct.12, 2021)

Training Programmes Conducted

Training to Consumer Activist on Consumer Act and Amendments (Jan.20, 2022)

MADURAI

Webinars/Seminars/Conferences

Prelude Conference on “Aatmanirbhar Bharat – Various Aspects. (Oct 09, 2021)

Lecture/Meetings/Discussions

New Implements and Amendments on GST (March 05, 2022)

PUDUCHERRY

Seminars/ Webinars/ Conference/Workshop

1. Public Administration on Health Care by Dr.R.Murali, Deputy Director, Health, Govt. of Puducherry at Training Hall, IIPA office (April 16, 2021)
2. Civil Services Day 2021- UPSC Awareness Program at Rajiv Gandhi College of Arts and Science, Puducherry (April 21, 2021)
3. UPSC Awareness Program at Manakula Vinayagar Institute of Technology (Oct. 21, 2021)
4. UPSC Awareness Program at Idhaya College of Arts and Science Womens College (Feb.22, 2022)
5. “World Consumer Rights Day Celebration 2022” Seminar and Essay Competition and Awards. Mother Theresa Post Graduate and Research Institute (March 15, 2022)

Lecture/Meetings/Discussions

1. Consumer Protection Act 2019 by Adv. Chandrasekaran (May 10, 2021)
2. Mission of Karmayogi by Dr.R.R.Dhanapall (July 17, 2021)
3. About Civil Services-UPSC Exam lecture by D.Jayavijayan (Oct.23, 2021)

Training Programmes Conducted

1. Two day Training Program to the “Private Secretaries/Stenographers” for the PA/PS Secretary, Govt of Puducherry (Nov.09-10 2021)
2. IIPA - 54th Annual Celebration and Seminar on Consumer Protection Act 2019, Education and Empowerment (Dec.21, 2021)
3. 14th Year UPSC-IAS Test Batch & Free Training Program 2022-23 College Students Inaugurated and Distributed books By DG and Registrar IIPA, New Delhi. (March 06, 2022)

Publications

1. “Consumer Protection Act 2019” (English and Tamil) Book. Hon’ble Chief Minister Thiru. N. Rangasamy, Puducherry released the book (March 17, 2022).

Other Activities

UPSC- Civil Service Examination Certificate
One year Course (Weekend) for College Final
year Student (Arts & Science, Engineering, Law
and Medical)

TIRUPATI

Seminar

1. Interaction programme on Sustainable Indian Universities for thousands of years like Exford & Cambridge Universities in England (Aug.10, 2021)
2. Rememberance & Tributes to Late Dr. M.V.R. Reddy (Oct.09, 2021)

Lecture Meeting

1. 231st Death Anniversary of Adam Smith – A Tribute (July 17, 2021)
2. Development of French and Telugu languages in Future (Jan.17, 2022)
3. Tribute to Great People (1) Late Dr. Agarela Eswara Reddy (2) Late Prof. R. Radhakrishna (3) Late Prof. G. Prakash Reddy (Feb.16, 2022)
4. Debate on Division of Andhra Pradesh into 26 districts – Minimum Government and Maximum Governance (March 2, 2022)
5. World Consumer's Day – 2022 (March 15, 2022)

Publications

Book Released on Corruption in the Public Sector – An International Perspective (July 17, 2021)

TIRUPATTUR

Seminar

1. Seminar on COVID-19: Impact on Health (Sept.16, 2021)

2. Prelude conference on “Self –reliant India (Oct.26, 2021)

Other Activities

1. Mask distribution for the police Persons for Covid-19 (Jan.10, 2022)
2. Awareness created for Environment and Tree Plantings (Jan.15, 2022)
3. Eye Camp for the poor people in Tirupattur District (Feb.20, 2022)

VADODARA

Seminars

1. Seminar on “Climate Change – Global Warming” (March 26, 2022)

Lecture Meeting/Discussion

1. Executive Committee meeting (7 July, 2021 and 26 March 2022)
2. Tree Plantation Workshop during World Environment Day (June 5, 2021)
3. Organized a prayer meet on 18th December 2021 to give respect to the India's First Chief of Defence Staff Late (CDS) General Bipin Rawat who died in a helicopter crash on 8th December 2021.

VILLUPURAM

Webinars/Seminars/Conferences

Self Reliants India to the Students of Dr. M.G.R. Govt. Arts and Science College (Oct.19, 2021)

Lectures/Meetings/Discussions

Role of Women's in Integrated Farming System (Nov.18, 2021)

Training Programme

Training on Seed Productions Technique to women Self Help Group Members (Dec.05, 2021)

ANNEXURE F.3.1

LIST OF CHAIRMEN AND HONY. SECRETARIES OF THE REGIONAL & LOCAL BRANCHES

REGIONAL BRANCHES

IIPA has prepared a separate page for the Regional/Local Branches on its website. The contact details of the Chairman and Hony. Secretary of a branch are available on its Web-page which may be accessed by the link as under:

<https://www.iipa.org.in/cms/public/branch/2>

Annexure F.3.2

LIST OF MEMBERS ATTACHED WITH REGIONAL AND LOCAL BRANCHES AS ON 31-03-2022

Sr. No.	REGIONAL BRANCHES	LOCAL BRANCHES	MEMBERS		TOTAL MEMBERS (a + b)
			ANNUAL (a)	LIFE (b)	
1.	ASSAM			199	199
2.	BIHAR			529	529
3.		Patliputra		38	38
4.		Muzaffarpur		38	38
5.	DELHI			1857	1857
6.	GOA		1	43	44
7.	GUJARAT			136	136
8.		Vadodara		46	46
9.		Vallabh Vidyanagar		36	36
10.	HARYANA			236	236
11.	HIMACHAL PRADESH			91	91
12.	JAMMU & KASHMIR		2	361	363
13.	JHARKHAND			179	179
14.		Jamshedpur		16	16
15.	KARNATAKA			301	301
16.		Gulbarga		40	40
17.		Dharwad	1	24	25
18.		Mysore		32	32
19.	KERALA		2	210	212
20.	MADHYA PRADESH (including Chhattisgarh)		1	264	265
21.		Indore		40	40
22.		Jabalpur		62	62
23.	MAHARASHTRA			760	760
24.		Aurangabad		57	57
25.		Nagpur		93	93
26.		Nashik		20	20
27.		Pune	2	161	163
28.		Sangli		18	18
29.	MANIPUR			60	60
30.	MEGHALAYA			79	79
31.	MIZORAM			79	79
32.	ODISHA			240	240
33.		Cuttack		36	36

Sr. No.	REGIONAL BRANCHES	LOCAL BRANCHES	MEMBERS		TOTAL MEMBERS (a + b)
			ANNUAL (a)	LIFE (b)	
34.	PUDUCHERRY			51	51
35.	PUNJAB & CHANDIGARH		1	281	282
36.		Patiala		37	37
37.	RAJASTHAN		1	339	340
38.		Sirohi		8	8
39.	TAMIL NADU			671	671
40.		Coimbatore		31	31
41.		Cuddalore		44	44
42.		Dindigul		22	22
43.		Madurai		117	117
44.		Saidapet		23	23
45.		Salem		18	18
46.		Thanjavur		29	29
47.		Tirunelveli		21	21
48.		Tirupattur		19	19
49.		Tiruchirapalli		25	25
50.		Vellore		40	40
51.		Villupuram		20	20
52.		Virudhunagar		16	16
53.	TELANGANA & ANDHRA PRADESH			527	527
54.		Karimnagar		29	29
55.		Tirupati		70	70
56.		Visakhapatnam		85	85
57.		Warangal		88	88
58.	UTTARAKHAND			252	252
59.	UTTAR PRADESH		1	801	802
60.		Agra		34	34
61.		Bareilly		43	43
62.		Budaun		103	103
63.		Meerut		56	56
64.		Kanpur		72	72
65.	WEST BENGAL		2	339	341
66.		Burdwan		20	20
67.		Howrah		20	20
	Other States*		1	57	58
	Abroad*			119	119
	Total		15	10908	10923

* No IIPA Branch

Annexure F.4

ACADEMIC CENTRES 2021-22*

Centre for Urban Studies		Centre for Consumer Studies	
1.	Prof. K.K. Pandey- Coordinator	1.	Prof. Suresh Misra- Coordinator
2.	Dr. Kusum Lata	2.	Dr. Sapna Chadah
3.	Dr. Sachin Chowdhry	3.	Dr. Mamta Pathania
4.	Dr. Amit Kumar Singh		
Centre for Economic Growth and Management Studies		Centre for Tribal Research and Exploration (COTREX)	
1.	Dr. V.N. Alok- Coordinator	1.	Dr. Nupur Tiwari- Coordinator
2.	Dr. Roma Debnath	2.	Dr. Saket Bihari
3.	Dr. Pawan Kumar Taneja	3.	Dr. Gadadhara Mohapatra
Dr. Ambedkar Centre for Public Policy and Social Justice		Centre for Climate Change, Environment and Drought Administration	
1.	Dr. Neetu Jain- Coordinator	1.	Dr. Shyamli Singh- Coordinator
		2.	Prof. V.K. Sharma
Centre for Good Governance		Centre for e-Governance	
1.	Shri Amitabh Ranjan- Coordinator	1.	Dr. Charru Malhotra- Coordinator
	Shri H.C. Yadav	2.	Dr. Surabhi Pandey
2.	Shri Mitun Barua		
3.	Ms. Meghna Chukkath		
Centre for International Relations			
1.	Prof. Ashok Vishandass- Coordinator		
2.	Dr. Manan Dwivedi		

*The constitution and members of the Centres are only for IIPA internal academic excellence and bear no relationship with grants/resources under each Centre and IIPA salary structure.

Annexure F.5

ACADEMIC CONTRIBUTIONS (OTHER THEN TRAINING AND RESEARCH STUDIES WITHIN IIPA) of IIPA FACULTY MEMBERS

VINOD K SHARMA

A. TEACHING/ TRAINING (List of DST Programmes 2021-22)

(Mentioned in Annexure F.2)

- A (ii)** Training Programme from research project 'Blended Capacity Building Programme for stake holders of Ganga- More than 25; Participants more than 10,000; Schools involved- More than 90

A (iii) Teaching	Number only
APPPA Stream on Disaster Risk Reduction	12
No. of Lectures (Repeat topics)	25
No. of Lectures (New topics)	15
Total	52

A (vi) Other Work (No. of hours only)

Panel Discussions	: 12
Group Discussions	: 05
Exercises	: 02
Cases Discussions	: 06
Preparation of Training Proposals	: 03

A. ONGOING RESEARCH PROJECTS (Category A)

(Mentioned in Annexure F.1 (A) and F.1 (B))

B. PAPER PRESENTED IN THE SEMINARS/ WORKSHOPS/ CONFERENCES/ Webinars ETC.

- During Covid time I participated in number of webinars organized by IIPA, NIDM, NDMA, Rajasthan University, and other institutions
- Chaired many sessions of webinars
- Published four research papers

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

(a) Committee/others (Membership of

Division and Planning & Advisory Committee, Coordinator ships, Editorships, Convenorships, etc.) – Details and nature of participation- Life Member of IIPA

(b) Coordinator, Maharashtra Regional Branch

(c) Coordinator, DST cell of IIPA

(b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

1. Life Member of International Society for Tropical Ecology
2. Member, Advisory Board of Journal 'Disaster Response and Management', ISSN No. 2347-2553 LBSNAA, Mussoorie.
3. Member, Editorial team, Resource Book on Disaster Management, LBSNAA, Mussoorie.
4. Member, Parwatimala programme of LBSNAA, Mussoorie
5. Member, Editorial Board, NIU International Journal on Human Rights.
6. Member, Editorial Board Journal of Plant Development Science. ISSN: 0974-6382, published by National Academy of Agricultural Science.
7. Member, Advisory Committee of Professional Institute for Development and Socio-Environmental Management (PRISM), Kolkata (West Bengal)
8. Member UN ISDR Asia Science, Technology and Academia Advisory Group (2015-2020)
9. Vice Chair- UNISDR-FICCI ARISE India
10. Vice-Chairman, Sikkim State Disaster Management Authority
11. Expert member, Climate Change Authority of Uttar Pradesh.
12. Member- Science, Technology and Innovation Policy 2020- Chairman Thematic Group- Capacity Building
13. Member, Executive committee, Sphere India

BOOK:

Joint Editor of Book 'Disaster Risk Reduction in Asia Pacific Published by Palgrave Mac Millan in Jan 2022

(Editors: Helen James; Rajib Shaw; Vinod Sharma and Anna Lukasiewicz)

C. AWARDS/RECOGNITIONS

Got Subhash Chandra Bose Aapda Prabandhan Award for 2022 in individual category.

K.K. PANDEY

TEACHING/TRAINING

(Mentioned in Annexure F.2)

A (ii) Teaching	Number only
No. of Lectures (Repeat topics)	15
No. of Lectures (New topics)	9
Total	24
A (iii) Other Work (No. of hours only)	
Panel Discussions	: 7
Group Discussions	: 5
Exercises	: 15
Cases Discussions	: 8
Preparation of Training Proposals	: 12

COMPLETED RESEARCH PROJECTS
(Category A) (applies to both funded and non-funded research)

(Mentioned in Annexure F.1 (A) and F.1 (B))

COORDINATION OF CUS

- I. Management intensive coordination with Ministry and concerned states on urban affairs and also the agenda of Govt. of India.
- II. As part of Coordination also prepared periodic reports, assessment report, parliament questions, papers, datasheets and other technical papers as requested by MoHUA from time to time.

PUBLICATIONS

Books, Papers & Articles

I. Title:

- (a) Waste Management Models in Fastest Mover Indian Megacity-2021: Process and Lessons
- (b) Training Need Assessment for Virtual Training Programme on Urban Governance for Municipal Engineers
- (c) Regular Column in NAGARLOK on Urban Missions
- (d) Towards better urban growth
- (e) An eight-point urban agenda for pollution control in India
- (f) Cities and India's Climate Agenda
- (g) Mending municipal finances post COVID

II. Journal/Newspaper:

- (a) Book
- (b) Book
- (c) NAGARLOK
- (d) Financial Express
- (e) Business Standard
- (f) Financial Express
- (g) Financial Express

III. Date:

- (a) April, 2022
- (b) February, 2022
- (c) Issues (April-June, 2021, July-September, 2021, October-December, 2021, and January-March, 2022)
- (d) April 12, 2021
- (e) October 9, 2021
- (f) November 18, 2021
- (g) December 17, 2021

PAPER PRESENTED IN THE SEMINARS/WORKSHOPS/ CONFERENCE ETC.

Key speaker in webinars on specific urban issues within IIPA and IMPRI, ITPI, University of Andhra Pradesh, HSMI, AMDA and AILSG

ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory

Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

- (i) Coordination of Centre for Urban Studies at IIPA
 - (ii) Coordination of Rajbhasha Samiti in IIPA
 - (iii) Coordination of Urban Stream in APPPA
 - (iv) Member of Executive Committee of IIPA
 - (v) Member of Selection Committee for Research Staff in IIPA
 - (vi) Member of Editorial Board NAGARLOK
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
- (i) Asian Review of Public Administration
 - (ii) AKANKSHA - YSSG Magazine (For Substantiation of Scholastic Intuition in Rural Areas)
 - (iii) Member of Advisory Board of AMDA (Association of Municipalities and Development Authorities)
 - (iv) Member of Expert Committee on Development of Srinagar Metropolitan Area (constituted by Govt. of J&K)
 - (v) Member of Expert Committee on Development of Jammu Metropolitan Area (constituted by Govt. of J&K)
 - (vi) Working Group of HUDCO on restructuring of HSMI (Human Settlement and Management Institute)
 - (vii) Working group on Urban Development of IGNOU

ASSOCIATION WITH BRANCHES

Branch Assigned: Punjab, Chandigarh and Andhra Pradesh

Involvement with Activities:

Liason with states on organisation of virtual workshop/conference and initial steps to constitute Andhra Pradesh Regional Branch

PROF. ASHOK VISHANDASS

TEACHING/TRAINING

(Mentioned in Annexure F.2)

A (ii) Teaching Number only

No. of Lectures (Repeat topics)	18
No. of Lectures (New topics)	16
Total	34

A (iii) Other Work (No. of hours only)

Panel Discussions	: 5
Group Discussions	: 7
Exercises	: 12
Cases Discussions	: 8
Preparation of Training Proposals	: 6

COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

PUBLICATIONS

Books: N.A.

- I. Title:
- II. Publisher:
- III. Place
- IV. Date of Publication:

Papers & Articles

- I. Journal:
- II. Volume:
- III. Number:
- IV. Date:

(c) Any other Publications

- I. Title:
- II. Chapter in Books/Journal:
- III. Place:
- IV. Date:

(d) Book Reviews

- A. Title of Book:
- B. Author's Name:
- C. Journal's Name:
- D. Number:
- E. Date:

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

I. Title of Seminars/Workshops/Conferences etc:

**‘Contemporary Issues in Indian Agriculture’.
Delivered the Key Note Address**

II. Organising Agency : **Miranda House, New Delhi**

III. Place & Date: **New Delhi, February, 2022**

IV. Funding Agency: **Miranda House, New Delhi**

V. Grants: -

VI. Title of Paper Presented: **Key Note Address delivered on ‘Contemporary Issues in Indian Agriculture’**

H (II) PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinators hips, Editorships, Convenors hips, etc.) – Details and nature of participation.
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

ICSSR requested me to evaluate a Project Report

J. ASSOCIATION WITH BRANCHES

Branch Assigned: J &K, Gujarat

Involvement with Activities:

I. Training:-

II. Research/Case Studies: -

III. **Seminars/Conferences:**

- (i) I was invited to Conference on ‘New India: ‘Aspiring 5 Trillion Economy’.
- (ii) Attended a Meeting Convened by **Member (NITI Aayog)**
- (iii) On an invitation from **Secretary (Agriculture)**, I attended and contributed to ‘**Strategizing Transformation of Indian Subsidy Programme**’.

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

(i) I am leading Pragati Ki Pathshala for Civil

Service Mentoring Programme for Civil Service Aspirants

(ii) I did steered FRACing of Faculty and non-Faculty members of IIPA

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

- (i) Guided two 47th APPPA Participants for their Dissertations, leading to M.Phil
- (ii) Undertaken Fracing
- (iii) Handled Mission Karmayogi and prepared notes on this.
- (iv) Attended meeting convened by Secretary (Agriculture) and Member (NITI Aayog), New Delhi
- (v) Attended Meetings in the Ministry of Agriculture and Farmers Welfare
- (vi) Attended Meetings in NITI Aayog

SURESH MISRA

TEACHING/TRAINING

(Mentioned in Annexure F.2)

A (ii) Teaching **Number only**

No. of Lectures (Repeat topics) **around 75**

No. of Lectures (New topics)

It includes Panel discussions, group discussion, case discussions also

A (iii) Other Work (No. of hours only)

Panel Discussions

Group Discussions

6

Exercises

Cases Discussions

Preparation of Training Proposals

COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

Paper Published:

- 1. **Policy Formulation and Implementation during Post Coved Era in Administrative Changes For the New Normal World** (Ed) Dr.

IIPA Committees

1. Coordinator Centre for Consumer Studies
2. Project Director Integrated Grievance Redressal through NCH
3. Chairman NCH Staff Selection Committee
4. Chairman IIPA Research Staff Selection Committee
5. Faculty in charge Rajasthan Regional Branch

More than 30 selection committees have been held during the year to select staff for various project Staff

Other Academic/ Professional Achievements and contributions outside IIPA.

I. Academic work undertaken outside IIPA

A. PH.D EXAMINER

1. Appointed External Examiner for Ph. D thesis "A Comparative Study of E-Banking Services of the Public and the Private Sector Banks in Virudhunagar District, Madurai Kamaraj University, Tamil Nadu, dated 11/04/2021
2. Appointed External Examiner for Ph. D thesis "Performance of Economic Activities of Fisher Folk – A Study with Reference to Ramanathapuram District" Madurai Kamaraj University, Tamil Nadu, dated 11/04/2021
3. Appointed External Examiner for Ph.D thesis on A Comparative Study of E-Banking Services of The Public and The Private Sector Banks in Virudhunagar District, Madurai Kamaraj University, Tamil Nadu, June 21/06/2021
4. Appointed External Examiner for Ph.D thesis "भारतीय राजनीति में श्रेष्ठीय दलों की संरचना: एक तुलनात्मक अध्ययन" Nehru Gram Bharti University, Kotwa- Jamunipur, Dubawal, Prayagraj, Uttar Pradesh, July 13, 2021
5. Appointed External Examiner for Ph. D Viva-Voce thesis on "An Empirical study of Private

Equity Investment In India: Trends and Determinants", Department of Commerce, Delhi School of Economics, University of Delhi submitted by Ms. Neerza on dated November 12, 2021

6. Appointed Examiner of D.L.tt thesis of Madurai Kamaraj University on the topic "E-Governance Practices in Tamil Nadu"2021.
7. Prof Suresh Misra appointed as expert for Ph.D Viva – voce of Mrs. K. Durgalakshmi on the topic "Performance of Economic Activities of Fisher Folk-A Study with Special Reference to Ramanathapuram, District" Dindigul, Madurai Kamaraj University, Palkalai Nagar, Madurai, Tamil Nadu on December 20, 2021

B. Lectures Delivered

1. 4th Faculty Induction Programme (online) (02.08.2021 to 31.08.2021), UGC – Human Resource Development Centre, University of Rajasthan, Jaipur for delivering One Lecture on day and date(s) 14/08/2021
2. RUSA 7th Faculty Induction Programme (online) (01.09.2021 to 30.09.2021), UGC – Human Resource Development Centre, University of Rajasthan, Jaipur for delivering 02 Lectures on day and dates 11/09/2021
3. RUSA 8th Faculty Induction Programme (online) (15.11.2021 to 14.12.2021), UGC-Human Resource Development Centre, University of Rajasthan, Jaipur for delivering 2 Lecture(s) on day and date(s) 19/11/2021
4. Addressed participants of Training Programme on Public Administration & Research Methodology for the Probationers of Indian Posts and Telecommunication Accounts & Finance Service on "Civil Service Reforms" at IIPA, New Delhi, August 26, 2021
5. Delivered Address to the participant for National Webinar on "Administrative Changes for New Normal World – Post Covid Era" faculty of Public Administration, School of Distance Education, University of Kerala on December 10-12, 2021
6. Special Lectures / Key Note Address on the occasion of National Consumer Day, 2021 organised by Department of Public

Administration, Rajiv Gandhi National Institute of Youth Development (RGNIYD), Chennai, Tamil Nadu on December 22, 2021 Venue: Google Meet Platform (Online Platform)

II. Membership of Various Committees of the Department of Consumer Affairs, Gol

1. Appointed Selection Committee Member for the post of Professor Political Science by the Vice Chancellor of Chaudhary Charan Singh University, Meerut, Uttar Pradesh on 19th Nov. 2021.
2. Member of the Board of Studies in "Public Administration" of IIS University, (Deemed to University), Jaipur
3. Member, Central Consumer Protection Council, Department of Consumer Affairs, Gol.
4. Member, Inter-Ministerial Monitoring Committee to monitor misleading advertisement in print and electronic media and unfair trade practices.
5. Member, National Mirror Committee of COPOLCO, BIS, New Delhi.
6. Member, Empowered Committee for Creating Consumer Awareness, Jago Grahak Jago, DCA, Gol.
7. Member, Committee on Containment of Wastage of Food grains and Ostentatious Behaviour especially during Marriages/ Parties/ Functions, DCA.
8. Member, Committee on Misleading Advertisements and Cheating of Consumers through the Money Circulation Schemes, DCA.
9. Member, Multi Media Advisory Committee for creating Consumer Awareness, DCA.
10. Member, Standing Committee to harmonize Labeling requirements on Packaged Commodity under Different Laws.
11. Member, Selection Committee for Empanelment of Creative Agencies for Consumer Awareness, DCA, Gol.
12. Member, Selection Committee for empanelment of Production Agencies for designing & Production of Print & Electronic (Audio/Video) creative for "Jago Grahak Jago" Campaign.

13. Contributed to the formulation of Curriculum of Certificate Course on Consumer Protection (CCP) by School of Law, IGNOU.

Media Interaction

- Panel Discussion on Rajya Sabha TV on Consumer Protection (E-Commerce) Rules on December 23, 2021

V N ALOK

Training Course/Workshop

(Mentioned in Annexure F.2)

Completed Research Project

(Mentioned in Annexure F.1 (A) and F.1 (B))

Publications

Book

- Fiscal Decentralization in India: Outcome Mapping of State Finance Commissions, Singapore, Palgrave Macmillan **ISBN 978-981-16-2202-1, ISBN 978-981-16-2203-8 (eBook)** <https://doi.org/10.1007/978-981-16-2203-8>

Research Paper

- Governance and Economic Impact of Covid-19 in Indian Federation, in Indian Journal of Public Administration, Vol. LXIV, No. 3, Sep [jointly with Madhulika Jatoliya and Animesh Pareek]. **ISSN 0019-5561**
- Fiscal Decentralization in Haryana: Suggestions for Sixth State Finance Commission, in Nagarlok- A Quarterly Journal on Urban Affairs, vol LIII, Apr- June, No.2 [jointly with Pradeep Panda] **ISSN 0027-7584**

Chapter in Edited Book

- 'Fiscal Federalism in India' in Jean-François Tremblay (edited) The Forum of Federations Handbook on Fiscal Federalism, Toronto, Palgrave Macmillan [Forthcoming]

Invited Lectures/Presentations/Panelist on TV Channels (selected):

- 23-25 March 2022 (Online). Delivered talks

- on a) “An Introduction to Decentralization and Public Accountability” and b) “Decentralization, Devolution, and Local Governance: Learnings from India”, in a workshop on Decentralized Governance and Public Accountability, jointly organized by the Ministry of Manpower, Indonesia and the Asian Productivity Organization (APO), an intergovernmental organization with 21 member economies.
- *10 February 2022 (Online)*. Had live conversation with Shri Subhash Chandra Garg, Former Union Finance Secretary on ‘Changing State Fiscal Architecture in India’ under India Webinar Series organized by the Forum of Federations, Ottawa, Canada.
 - *4 February 2022 (Online)*, Discussant in a Panel Discussion on ‘Cities and Union Budget 2022-23’ organized by Impact and Policy Research Institute (IMPRI)
 - *6 January 2022 (Online)*, Moderated a panel discussion on ‘State of Governance’ under 78th Skoch Summit organized by Skoch Foundation. Other panelists were secretaries to State Governments.
 - *4 January 2022 at Jaipur*. Delivered a keynote on ‘Balanced Regional Development’ in the Annual Conference of Indian Economic Association on “Accelerating Economic Growth, Balanced Regional Development and Sustainable Urbanization in the aftermath of COVID-19”.
 - *18 December 2021 at Shimla*, Participated as discussant in a two-day convening ‘Securing the Right to Breathe: Addressing the Winter Air Pollution in North India’ organized by the Observer Research Foundation (ORF) in association with Indicc Associates at ITC Welcome Hotel, Mashobra, Himachal Pradesh.
 - *11 December 2021(Online)*, Made a presentation on ‘Sin Industries and State Finances’ in a Public Policy Forum and LITFest organized by Caii and Skoch Foundation.
 - *3 December 2021* Presented a Keynote in a Consultation on a study namely ‘Fiscal Empowerment of City Governments’ organized by Praja Foundation at India Habitat Centre, New Delhi
 - *19 November 2021 (Online)* Participated as panelist in a Discussion on Digital Finance with a focus on Uttar Pradesh in which Ms S Radha Chauhan, Additional Chief Secretary, Finance Department, Uttar Pradesh was the key speaker. Skoch Foundation organized.
 - *18 November 2021 (Online)* Participated as an expert in the Advisory Committee of the research project on “Devolution and Performance Index Report for PRIs in Karnataka” organized by the Rural Development and Panchayat Raj Department, Government of Karnataka. Bangalore.
 - *14 November 2021(Online)* Delivered a talk as Chief Guest on ‘Nehru, Finance Commission and Chhattisgarh’ in a symposium on the Occasion of Pt. Nehru Birth Anniversary organized by Atal Bihari Vajpayee University, Bilaspur
 - *13 November 2021(Online)* Moderated a session on ‘State of Finance’, participated by State Finance Secretaries in the 75th Skoch Summit on ‘State of Governance’ organized by Caii and Skoch Foundation
 - *22 September 2021 (Online)* Made a presentation in a ‘Consultative workshop on Urban Finance and Municipal Fiscal Health’ organized by Kerala Institute of Local Administration (KILA), Thrissur
 - *11 September 2021(online)* Participated as panelist in a Roundtable on Gujarat organized by Caii and Skoch Foundation.
 - *25 August 2021 (Online)* Delivered a talk on ‘Fiscal Decentralization in India’ in *Guru-Dakshata: 4th Faculty Induction Programme* organized by UGC-Human Resource Development Centre (HRDC), University of Rajasthan, Jaipur.
 - *20 August 2021 (Online)*, Moderated a session on Municipal Finance in ‘Prajatantra 2021’ organized jointly by Praja Foundation and Friedrich Naumann Foundation. Dr Deparbita Roy and Dr Ravikant Joshi were the panelists.
 - *30 July 2021* Presented a paper on the Design of State Local Fiscal Transfers in a brainstorming Session organized by the 6th State Finance Commission of Haryana at HIPA Gurugram.

- *13 July 2021 (Online)* Delivered talk on Concepts in Economics to 25 DANICS Probationers of 58th Batch organized by the Directorate of Training (UTCS), Delhi

Association with Other Academic Work

- Reviews of articles for Indian Journal of Public Administration
- Coordinator, Centre for Economic Growth and Management
- Coordinating internship of students from BITS-Pilani
- *9 September 2021* Had talk with Mr Adil Zainulbhai, Chairman, Capacity Building Commission, for an educational video on Mission Karmayogi.
- *20 August 2021* Had talk with Prof Vinod Sharma, Professor in IIPA and an expert on Disaster Mangement, for an educational video

Association with IIPA Branch

Uttarakhand

Details of Other Academic Works Undertaken Outside IIPA

- Reviews of articles for international journals
- Paper setter for competitive examinations
- Examiner for competitive examination

KUSUM LATA

A. TEACHING/TRAINING

(Mentioned in Annexure F.2)

A (ii) Teaching Number only

No. of Lectures (Repeat topics)	7
No. of Lectures (New topics)	8
Total	13

A (iii) Other Work (No. of hours only)

Panel Discussions	:
Group Discussions	:
Exercises	:
Cases Discussions	:

Preparation of Training Proposals / on line stream classes: 300 hrs

COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

PUBLICATIONS

Monograph:

- I. Title: Assessment of HRIDAY in the development of Listed Cities
- II. Publisher: IIPA
- III. Place : New Delhi
- IV. Date of Publication: March 2022

Papers & Articles

b1

- I. Title: **‘Liveability of Indian Cities and Spread of Covid-19 Case of Tier -1 Cities ’**
- II. Journal: **IJPA 2021** ; Special Issue on Management of Pandemics
- III. Volume:
- IV. Number:
- V. Date: October 2021

b2

- I. Title: **‘Population Density and Covid Spatial Dynamics: A Critical Assessment of Indian Districts’**
- II. Journal: **IJPA 2021** ; Special Issue on Management of Pandemics
- III. Volume:
- IV. Number:
- V. Date: October 2021

b3

- I. Title: **‘Mainstreaming Pandemic in Urban Planning : An Overview’**
- II. Journal: **IJPA 2021**; Special Issue on Management of Pandemics
- III. Volume:
- IV. Number:
- V. Date: October 2021

b4

- I. Title: **‘Mainstreaming Pandemic in Urban Planning : An Overview’**
- II. Journal: **IJPA 2021** ; Special Issue on Management of Pandemics
- III. Volume:
- IV. Number:
- V. Date: October 2021

(c) Any other Publications

- I. Title: **‘Smart Global Megacity : Chennai Sustainable Development Framework’**
- II. Chapter in Book: **“Smart Global Megacities : Collaborative Research : Chennai & Kochi-Kannur”**, Ed. T.M.Vinod Kumar for Springer Series on **Advances in 21st Century Human Settlements**, Series Ed. Barat Dahiya
- III. Published by **Springer Nature**
- IV. Date: June 2021

(d) Book Reviews

- A. Title of Book:
- B. Author’s Name:
- C. Journal’s Name:
- D. Number:
- E. Date:

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- I. Title of Seminars/Workshops/Conferences etc:
- II. Organising Agency :
- III. Place & Date:
- IV. Funding Agency:
- V. Grants:
- VI. Title of Paper Presented:

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
- Joint Editor : Nagarlok from 28th September 2021

- Member, Selection Committee for Research Staff & Consultant for Research projects
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

EC member of Delhi Regional Branch of IIPA

J. ASSOCIATION WITH BRANCHES

Branch Assigned: **MP and Chattisgarh**

Involvement with Activities:

- I. Training:
- II. Research/Case Studies:
- III. Seminars/Conferences : Under IIPA Webinar Series – An initiative on Flagship Schemes of Governance of India – **Pradhan Mantri Jeevan Jyoti Bima Yojana** on 19th June 2021

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- 1) Peer reviewed “Engendering Public Administration in India” by Debarshi Nag, Dy Sec to GoWB & Research Scholar, Rub Admin, Lovely Professional Uni. for Academia Letters ...2021
- 2) Prepared Question Paper for Planning Entrance Exam for Dr. YSR Architecture & Fine Arts University, Kadapa, YSR Distt. Andhra Pradesh, October 2021
- 3) Successfully completed a MOOC course on **“Investing in Quality Infrastructure for a Green, Inclusive and Resilient Recovery”** offered by WB Group, an online learning initiative of WB from January 24 to February 25, 2021
- 4) Took 6 online sessions of Development Management for 2nd Semester students of Associateship Examination of ITPI on 17-18 July 2021 (Saturday & Sunday) and also on 30th January 2022 and 5th February 2022 (Sunday & Saturday)
- 5) Took 6 online sessions of Planning for Infrastructure for 3rd Semester students of Associateship Examination of ITPI on 13th & 19th February 2022 (Sunday & Saturday)

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

Research Guidance

S.N.	Thesis / Project Report Submitted	Degree awarded
1	“Joint Logistics: a perspective model for Tri-service Integrated Engineering support structure for vehicles and equipment” by Brig R.Shanmuga Sundaram of 47 th APPPA	MDPA Awarded MPhil yet to be awarded
2	“Adoption of technology in recruitment for Public Service in India : Case Study of Staff Selection Commission” by Sh. Gajender Singh Thakur of 47 th APPPA	MDPA Awarded MPhil yet to be awarded

CHARRU MALHOTRA

A.TRAINING/TEACHING

(Mentioned in Annexure F.2)

A (ii) Teaching	Number only
No. of Lectures (Repeat topics) :	25
No. of Lectures (New topics) :	38
Video Recordings :	5
Design of new Presentations :	35
Total :	103

A (iii) Other Work

Panel Discussions Conducted at IIPA : 13 hours

		Panel Discussion at IIPA	
Date	Time	Topic	Experts
Friday 10-12-2021	1100-1330 (2hrs, 30 mts)	Demystify Cryptos' EcoSystem & its Regulation	Prof. Sandeep Shukla, IIT, Kanpur
			Shri. Vasudevan P Chief General Manager at Reserve Bank of India
			Mr. Darshan Bathija Co-founder and CEO at Vault
Wednesday 22-12-2021	1415-1645 (2 hrs, 45mts)	Resolving Cyber Security Scenario Global Rank V/s Local Reality	Shri. Rakesh Maheshwari Group Coordinator (MeitY)
			Shri. G. Narendra Nath, Joint Secretary, NSCS
			Shri. Deepak MHA
Friday 24-12-2021	0930-1210 (2 hrs, 45mts)	Analyzing IT Act & Rules of India: Genesis till now	Dr. Pavan Dugal Dr. Rajendra Kumar (Additional Secretary, MeitY)

Monday 20-12-2021	1415-1525 (1hr, 50mts)	Discussing Data Protection Legislations in India : Present and way forward	Dr. Kazim Rizvi Dr. Avik Sarkar
Monday 27-12-2021	1415-1645 (2hrs, 45mts)	Weaponisation of drones and robots : : A policy Perspective	APPPA Participants and Moderated by Dr. Charu Malhotra

S.No.	Expert Name	Designation	Date
1	Shri. V.Srinivas, IAS, Secretary DARPG	Title: “Whole-of-Government Approach” Link of the podcast : https://www.youtube.com/watch?v=tefgiFywRUQ	August 17, 2021
2	Shri. Golok Kumar Simli , C.T.O, Passport Seva Ministry of External Affairs GOI	Title: “Passport Service Delivery in India” Link of the podcast : https://www.youtube.com/watch?v=9ctSwtbdlHk	August 19, 2021
3	Dr. R.S.Sharma, IAS (Retd.) CEO, National Health Authority	Title: “Digital Transformation in Governance of India” Link of the podcast : https://www.youtube.com/ watch?v=5Ekg1uc3Sw	Sep 09, 2021
4	Dr. Lovneesh Chanana , Director (Government Relations) SAP India Pvt Ltd.	Title: “Industry-Government Partnerships in Post-Pandemic” Link of the podcast : https://www.youtube.com/ watch?v=cbeL_7eXTGM	Oct 13, 2021
5	Dr. Ajay Kumar, IAS Secretary, Ministry of Defence	Title: “Latest Cyber Trends and Defence Reforms in India” Link of the podcast : https://www.youtube.com/ watch?v=qTvOd4uUcPc	Oct 19, 2021
6	Prof. Yogesh Singh , Vice-Chancellor of the University of Delhi	Title: “Digitization as tool for Maximum Governance and Minimum Governance” Link of the podcast : https://www.youtube.com/ watch?v=oeVzrbJmcVs	Oct 22, 2021
7	Lt.Gen. Rajesh Pant , National Cyber Security Coordinator, Ministry of Home Affairs	Title: “Cyber Security Preparedness of India” Link of the podcast : https://www.youtube.com/ watch?v=sN7RW_36Dz0	Oct 22, 2021
8	Dr. Jaijit Bhattacharya, Corporate Director, Global Government Affairs,	Title: “Atmanirbhar and Digital Colonization” Link of the podcast : https://www.youtube.com/watch?v=05htFzrFMvc	Oct 27, 2021

Another Remarkable Feat :

Pioneered the podcast series of “Stalwarts Speak”, for IIPA YouTube Channel where policy dialogues have been undertaken with eminent personalities (top-most government functionaries, thought leaders, academia and industry experts) who have been an integral part of the country's landscape.

- Webinars : More than 30 of almost 1.25 hrs each
- Exercises: 15
- Cases Discussions : 3

B. COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

C. PUBLICATIONS

Papers & Articles

1. Charru Malhotra and Pawan Taneja (2022) *Socio-Economic Impact Assessment of SAP in India: Innovation Fuelling Growth* No. of Pages – 89; IIPA, New Delhi.
2. Charru Malhotra and Anushka Bhilwar (2022) **Striving to Build Citizens' Trust in Digital World: Data Protection Bill (2021) of India** (Chapter 8 , Book based out of 2021 India Public Policy Network (IPPN), Annual Conference on the theme 'Technology and Policy', Bharti Institute of Public Policy, Indian School of Business -ISB) (In Press)
3. Charru Malhotra (2022) **Impact of Digital Technologies on Governance** (Introductory

a. Chair/ Member /Jury

S.No.	Membership Organisation Name	Committee/ Project Name
1	Ministry of Electronics and Information Technology (MeitY), Government of India (Gol), Ongoing	IT for Masses Programme; “Cyber Surakshit Bharat Program
2	University Grants Commission (UGC)	In creation of a handbook on 'Digital Hygiene' for Higher Education
3	St.Stephen College , Delhi University Delhi	Lead contributor, Young Leaders Neighbourhood-First (YLNf) Training
4	Meity, Gol, Nov-Dec 2021	Jury Member, Essay, Poster and Slogan contests on MyGov

level textbook for Public Administration, *Prof John Varghese* , Principal, St. Stephens College, Delhi University, Handbook with ISBN Number 978-93-93329-45-5, March 2022)

D. PAPERS PRESENTED IN SEMINARS / WORKSHOPS / CONFERENCES ETC. : 11

H. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

i. Within IIPA Association:

- Coordinator, Centre of e-Governance
- Secretary cum Treasurer, APPPA Alumni Association
- Member, *Nagarlok* Editorial Board and Editorial Board Committee-IIPA

ii. M.Phil Dissertations Guided (47th APPPA)-Total- 2

1. Technology Adoption and Governance of Artificial Intelligence in India (2021)
2. **Bridging Digital Divide in India- Role of Universal Service Obligation Fund with a special focus on Andaman and Nicobar Islands** (2021)

iii) Any other academic contribution of significance may also be indicated

1. Coordinated the vision exercise for IIPA @47 with Dr. Pawan and Dr. Roma

iii. Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

5	Power Grid Corporation of India Ltd. May 01 , 2022 onwards	Jury Member, “Digital POWERGRID - 2025” competition
6	National Institute of Communication Finance- NICF (Department of Telecommunication)	Member, Screening committee
7	Department of Administrative Reforms & Public Grievances Ministry of Personnel, Public Grievances & Pensions Govt of India ,(DARPG)	Member, e-Governance Case-Study committee
8	IGNOU	Expert , Committee on development of MOOCs/ SWAYAM courses for the Open Distance

a. Table of Sessions taken outside IIPA

S.No.	Topic	Date	Organiser
1.	Diversity helps in broadening Perspective: how to effectively apply the same for Cyber Domain”	May 13, 2021	ASSOCHAM
2.	Transforming Artificial Intelligence Landscape in India & “How AI would transform Agriculture Sector?”	September 28, 2021	All India Council for Robotics and Automation (AICRA)
3.	“Strengthening of State Institutes of Public Administration”	November, 11-12, 2021	Department of Administrative Reforms & Public Grievances Ministry of Personnel, Public Grievances & Pensions Govt of India ,(DARPG)
4.	Leveraging emerging & Disruptive Technologies for Good Governance	November 17, 2021	Govt. of Meghalaya, Meghalaya Administrative Training Institute Shillong
5.	International Conference on Cyber law, Cybercrime & Cyber security	November 24-26 ,2021	Cyberlaws.Net and Pavan Duggal Associates.
6.	Indian Approach On Cyberspace – Gaps And Way Forward	November 25 , 2021	ICCC
7.	Cyber Security & Digital Forensics	December 6-10 , 2021	Indian Institute of Information Technology Pune (DIAT , Pune)
8.	Panel Discussion, “The Inflation Tangle: How CFOs Navigate their Businesses?”	June 24, 2022	Economics Times ,Noida Uttar Pradesh
9.	Re-Thinking Teaching-Learning with Technology: The Process, Engagement, and Challenges,	November 2021	BPS Women University, November 2021
10.	Faculty workshop on “Introduction to Cyber Security”	June 23, 2022	National institute of Communication Finance (NICF), Department of Telecommunications
11.	Webinar/session on “Leveraging connectivity everywhere to drive sustainable growth in Asia region”	April 8, 2022	WSIS Forum , SIA(SatCom Industry Association)

12.	"Digital India: Prospects and Challenges"	Feb 26, 2022	Daulat Ram College, Delhi University
13.	Digital Transformation in Governance	March 21-23, 2022	National Institute of Rural Development & Panchayati Raj, Hyderabad
14.	Effective Service Delivery through e-Governance	March 08&09, 2022	Haryana Institute of Public Administration, Gurugram ,sponsored by DoPT, GOI
15.	Women Power – A Global Movement	March 5, 2022	India Habitat Centre, Delhi, India , Cordially invited to Attend the global event
16.	As a guest speaker delivered online session in Induction Training of AAOs (12th Batch) on the topic "E-Governance and Cyber Security".	August 16, 2021	National Institute of Communication Finance (NICF)
17.	Invited for 2nd Edition of "Global Artificial Intelligence Summit & Awards (GAISA) '21, supported by Niti Aayog in Vigyan Bhawan, New Delhi.	September 28, 2021	All India Council for Robotics and Automation (AICRA)
18.	Invited for an Interactive session for Faculty Induction Programme	September 24, 2021	HRDC, BPS Women University, Khanpur Kalan, Sonapat,
19.	Invited for a podcast session with Shri. Rajiv Malhotra on the topic 'Digital Colonialism and the Future of Artificial Intelligence'	September 13, 2021	Non-profit research organization, Indic Researchers Forum
20.	IOED's INTELLECTUAL MEET – 2021, Theme - Co-Creating Citizen-Centric Tech Policies Crowd sourcing Policy Ideas from Citizens for Creating a Healthy, Educated, and Satisfied Green World.	October 09, 2021.	International Organization for Educational Development IOED
21.	"Impact of Tech Rules on India's Atmanirbhar Tech Arena"	October 26, 2021	Impact and Policy Research Institute
22.	Online Departmental Induction Training for AOs/Sr. AOs and 8 weeks Online Induction Training for AAOs Group B-Gazetted officers Simultaneously to deliver a session on "E-governance and Cyber Security".	October 26, 2021	National Institute of Communication Finance (NICF), the apex level training institute of Ministry of Communications
23.	Virtual Discussion on titled "IT Enabled Techno Managerial and Scientific Innovations for start-ups in the Globalized World ", on the theme 'Resilient Entrepreneurship, Disruptive Innovations, and Agile Leadership: Gearing up for Industry 5.0 for Economic Growth in VUCA World'.	January 20th – 22nd 2022	Organized by 4th edition of International Conference on Entrepreneurship, Innovation and Leadership (ICEIL 2022)

24.	Diversity helps in broadening Perspective: How to effectively apply the same for Cyber Domain.	May 2021	ASSOCHAM and EY
25.	Invited to spoke virtual mode on titled “E-governance and Cyber Security” scheduled, is organizing Online Induction Training for AAOs (Group -B Gazetted) 14th Batch	February 15, 2022	Organized by National Institute of Communication Finance (NICF), the apex level training institute of Ministry of Communications
26.	Discussant at a roundtable dialogue titled “Resolving Digital Dilemmas for Regulators-Formulating Data Governance Policies & Regulations to unlock the development potential of Digital Economy Ecosystems”.	April 19,2022	Department of Management Studies IIT Delhi ,

I. Association with Branches: Puducherry

J. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE

Visioning Support to SGOS-9

- Currently advising ten Sectoral Group of Secretaries on Governance (SGoS-9) (Governance subgroup of Government of India) through Department of Personnel and Training (DoPT), Department of Administrative Reforms, and Grievances (DARPG) in curating governance Vision@2047 for India as an Advisor deputed by IIPA.

Training Undertaken on Advance CyberSecurity Skills@ MeitY, Gol

- For capacity augmentation, undertook an intense, five-day, Advanced “Chief Information Security Officer-CISO Deep Dive training” from NeGD , MeitY, Government of India

Awards Conferred

- U.C.Agarwal Certificate of Appreciation’** (IIPA, 2021)- second year in succession for bringing out maximum publications in IIPA.
- In recognition of outstanding performance in academics, conferred with the prestigious ‘**Nalanda – The Pride of Knowledge Award (2021)**’.

- Taking accord of startling struggle as a committed and consistent woman leader bagged an exclusive “**Lead India Power Woman Award (2021)**’ from World Book Record, UK.

*** All the afore mentioned activities mentioned for this year 2021-2022 were undertaken despite suffering from COVID infestation –four times in this period.*

SACHIN CHOWDHARY

A. TEACHING/TRAINING

(Mentioned in Annexure F.2)

A (ii) Teaching	Number only
No. of Lectures	As and when required
(Repeat topics)	
No. of Lectures (New topics)	
Total	

A (iii) Other Work (No. of hours only)

Panel Discussions	: 02
Group Discussions	: 12
Exercises	: 20
Cases Discussions	: 20
Preparation of Training Proposals	: 20

COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

PUBLICATIONS

Books, Papers & Articles

- I. Title:
 - a. Training Need Assessment for Virtual Training Programme on Urban Governance for Municipal Engineers
 - b. Regular Column in NAGARLOK
- II. Journal/Newspaper:
 - a. Book
 - b. NAGARLOK
- III. Date:
 - a. February, 2022
 - b. 3 Issues (Quarterly)

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - i. Member of Selection Committee for Research staff
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Manipur

Involvement with Activities:

- I. Training:
- II. Research/Case Studies:
- III. Seminars/Conferences:

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

NEETU JAIN

A. TEACHING/TRAINING

(Mentioned in Annexure F.2)

A (ii) Teaching Number only

No. of Lectures (Repeat topics)	20
No. of Lectures (New topics)	10
Total	

A (iii) Other Work (No. of hours only)

Panel Discussions	: 3
Group Discussions	: 4
Exercises	: 10
Cases Discussions	: 5
Preparation of Training Proposals	: 6

COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

Papers & Articles

1. Executive Education and Career Advancement: Sustainable Employment published in a policy report brought out by National Institute of Education Planning & Administration, Delhi, Routledge ,2021
2. Paper titled 'Revisiting HR Lessons: Lessons from WWED and related writings' published in the book 'New Works in Consciousness Corridors' edited by Ananta Giri, Michael Zirkler and Divya Kirti.
3. Paper titled, Well- being of employees during COVID-19 Pandemic: Study of Innovative HR Practices of Organizations', published in Indian Journal of Public Administration, Vol.67 Issue 4, 2021.
4. Paper titled, 'Impact of mentoring differentiated by gender on academic success of the students' published in International Journal of Indian Culture and Business Management, Vol 24, No. 1, pp. 63-80.

PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

1. Presented paper on 'Inclusive education Pre & Post New Normal ' in a International Conference on Drivers of Global Economic Recovery organised by MAIMS, Delhi on April 23, 2021

2. Presented paper on 'The future of Boundaryless Organisations in the New Reality' in 6th International Conference on 'Drivers of Global Economic Recovery' organised by MAIMS, Delhi on April 23, 2021
3. Presented paper on "Role of PSUs in Contributing through CSR in Pandemic, in an International conference on "Standardizing Management Practices: Challenges and Opportunities, organized by Faculty of Management Studies, Mohanlal Sukhdadia University, Udaipur, from 12-14 August, 2021.
4. Presented paper on "Impact of Burnout on Employee Engagement During Pandemic, in an International conference on "Standardizing Management Practices: Challenges and Opportunities, organised by Faculty of Management Studies, Mohanlal Sukhdadia University, Udaipur, from 12-14 August, 2021.
5. Paper Presented on "Modi-fying Leadership Style for Atmanirbhar Bharat" in "National Convention on Atmanirbhar Bharat" organized by IIPA from December 28-29, 2021.
6. Paper Presented on "Dr. B.R. Ambedkar's Philosophy on Inclusive Education" in an International Conference on "Innovative Trends in Teaching, Learning and Assessment" organized by IPEM, Ghaziabad, on 25th March, 2022.
7. Paper Presented on "Diversity, Equity and Inclusion: Relevance of Dr. B.R. Ambedkar's principles in Organizations" in an International Conference on "Resilience and Reinvention in turbulent times: HR and Marketing Perspective" organised by MAIMS on Oct. 23, 2021.
8. Paper Presented on "Exacerbating Gender Inequality in Workplace: The COVID-19 Catastrophe in an International Conference on Oct. 23, 2021.
9. Paper Presented "Promoting Well Being of Workforce during COVID-19 Pandemic: A case of fidelity Investment Ltd" in an International Conference on Global Economic order in Post CPVID-19 Era Challenges, opportunities & Strategies organized by MAIMS on July 25, 2021.

ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - Faculty Incharge of Dr. Ambedkar Chair in Social Justice at IIPA.
- (i) Dr. Ambedkar Memorial Lecture on 'Diversity, Equity and Inclusion: Relevance of Dr. Ambedkar Today', July 27, 2021
- (ii) Celebration of 'National Constitution Day' on November 26, 2021
- (iii) Celebration of 'Mahaparinirvan Diwas of Dr. B. R. Ambedkar' on December 06, 2021
- (iv) Dr. Ambedkar Memorial Lecture on 'Dr. Ambedkar's Vision of Inclusive Society and Social Justice' delivered by Professor Puran Chand Tandon, University of Delhi on December 06, 2021
- (v) Visit of Dr. Ambedkar Museum with APPPA participants on December 09, 2021
- (vi) Seven days Faculty Development Programme (FDP) conducted in collaboration with Ram Lal Anand College, University of Delhi, New Delhi and Teaching Learning Centre (TLC) of Ramanujan College, University of Delhi New Delhi during January 17-23, 2022
- (vii) Lecture delivered by Dr. Neetu Jain on 'Gender Issues and Women Empowerment at Work' in Faculty Development Programme (FDP) conducted in collaboration with Ram Lal Anand College, University of Delhi, New Delhi and Teaching Learning Centre (TLC) of Ramanujan College, University of Delhi New Delhi.
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
 - Life member of National HRD Network
 - Associate member of ISABS
 - Member, Educational and Skill development Services Sectional Committee, Bureau of Indian Standards

ASSOCIATION WITH BRANCHES

Branch Assigned: Haryana

DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Paper reviewer of some International Journals.
- Lectures taken in FDP Organised by HIMs & JNU.

SAKET BIHARI

(Mentioned in Annexure F.2)

A (ii) Teaching	Number only
No. of Lectures (Repeat topics)	30
No. of Lectures (New topics)	8
Total	38

A (iii) Other Work (No. of hours only)

Panel Discussions	: 2 hrs.
Group Discussions	: 1 hour
Exercises	: 4 hour
Cases Discussions	: 12 hours
Preparation of Training	: 14
Proposals	

B. COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

G. PUBLICATIONS

(a) Books

- I. Title: Sardar Patel: Builder of Aspirational India (first author as Shri S N Tripathi, DG, IIPA)
- II. Publisher: IIPA
- III. Place: New Delhi
- IV. Date of Publication: 2022

(b) Papers & Articles

1. Title: Repositioning Women in India: An Etic Description
- II. Journal: Bihar Journal of Public Administration
- III. Volume: XVIII

IV. Number: 2

V. Date: July-December, 2021

2. Rashtra Nirman Men Bahul Varga: Sankalpnayen awam Pariniti

II. Journal: Lok Prashashan

III. Volume: 14

IV. Number: 1

V. Date: January-June 2021

(c) Any other Publications

I. Title:

II. Chapter in Books/Journal:

III. Place:

IV. Date:

(d) Book Reviews

A. Title of Book:

B. Author's Name:

C. Journal's Name:

D. Number:

E. Date:

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS/ CONFERENCES ETC.

- I. Title of Seminars/Workshops/Conferences etc:
- II. Organising Agency
- III. Place & Date:
- IV. Funding Agency:
- V. Grants:
- VI. Title of Paper Presented:

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation: Lok Prashashan

Assisted different infrastructure development committees at IIPA.

- (b) Association with Academic work outside IIPA

(Membership of Committees/Boards etc.):
None

Digital Content development : 150

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Jharkhand

Involvement with Activities:

- I. Training:
- II. Research/Case Studies:
- III. Seminars/Conferences: Conducted webinars for Himachal Pradesh and Jharkhand Branch of IIPA.

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA: None

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

1. Guided an M.Phil dissertation on "A Study of Information Technology (IT) Regulations in India" to Shri Ramit Maurya, a 47th APPPA Candidate.
2. Guided Rural Field study visit to APPPA Participants, Odenthorai, Coimbatore, Chennai.
3. Conducted two streams: (1) Indian Social Systems and (2) Rural Development under 47th APPPA.

ROMA DEBNATH

A. TEACHING/TRAINING

(Mentioned in Annexure F.2)

A (ii) Teaching	Number only
No. of Lectures (Repeat topics)	70
No. of Lectures (New topics)	25
Total	105

A (iii) Other Work (No. of hours only)

Panel Discussions	: 40
Group Discussions	: 40
Exercises	: 30
Cases Discussions	: 50
Preparation of Training Proposals	: 110

C. COMPLETED RESEARCH PROJECTS (Mentioned in Annexure F.1 (A) and F.1 (B))

G. PUBLICATIONS

(a) Books

- I. Title: Learning and Development: A compendium of Paper Presentation at L&D Elysium 2021
- II. Publisher: FEIL and IIPA
- III. Place: India
- IV. Date of Publication: 2022

(b) Papers & Articles

- Debnath, M. Roma (2021) Antitrust in India, Global Encyclopedia of Public Administration, Public Policy and Governance, Springer Nature Switzerland AG 2021, DOI: https://doi.org/10.1007/978-3-319-31816-5_4264-1
- Debnath, M. Roma and Dhingra, A., (2022), "Health Sector and Application of Big Data: A Case Study of India". European Review Of Economics And Management, Vol. 6, No.1, March, 45-65, <http://10.29015/cerem.923>, ISSN: ISSN 2543-9472; eISSN 2544-0365. ISSN 2543-9472 eISSN 2544-0365
- Debnath, M. Roma (2021) Opportunities and Challenges of Organic Agri-Food Organisations: A Case Study from India, Indian Journal of Public Administration, 67(4) 608-619, 2021, DOI: 10.1177/00195561211042978, 608-619, ISSN: 00195561

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- Invited as a speaker for "Role of Technology in Education" at Christ University

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Co-ordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

- Faculty member for developing the Vision for IIPA-2047
- Faculty Coordinator of Centre for Doctoral Research at IIPA
- Member, Centre for Economic Growth & Management Studies
- Member, Annual Essay Competition Committee of IIPA
- Member of the committee for Selection of Research Staff members at IIPA.

(b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

- Member of Constitution of Joint Working Group- Vision India @ 2047- Department of Posts
- Invited for Expert Consultative Meeting at DMEO, NITI Aayog on 15th July 2021 at 16:00 hrs to 17:30 hrs

J. ASSOCIATION WITH BRANCHES

Branch Assigned: **West Bengal**

Involvement with Activities:

III. Seminars/Conferences:

- Organised webinar on “Pradhan Mantri Kisan Samman Nidhi Yojana on 22nd March, 2022
- ROLE OF FORENSIC MEDICINE IN PUBLIC ADMINISTRATION on November 30, 2021.

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Guest lecture for Mid Career Training Programme (MCT-1) for IP&TAFS Group “A” officers at NICF
- Invited as guest faculty for webinar at NICF

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

NUPUR TIWARI

A. TEACHING/TRAINING

(Mentioned in Annexure F.2)

A (ii)	Teaching	Number only
		30

No. of Lectures (Repeat topics) 47 APPPA

1. Inclusive Governance, Equity and Diversity: An Introduction
2. Inclusive Growth through inclusive Governance
3. Gender Feminism and Equity
4. Gender Sensitization and Equity Measures
5. Feministic Perspective and Social Inclusion
6. Gender Responsive Budgeting and Inclusion
7. Dependency Syndrome of Inclusion -Women in Panchayat
8. MGNREGA and Women in Informal Workforce
9. Exclusion and Inclusion of Tribes in India
10. Inclusive governance for Tribal Development
11. Fast Tracking Inclusive Growth and Tribal Development
12. Diversity and Inclusion: some best practices
1. Delivered a lecture on “ Role of Implementation of TRIs on FRA 2006 in the program entitled as National Consultation on 7th – 8th July, 2022 Potential of Forest Rights Act in the context of Tribal Development: Implementation Gaps and Way Forward organised by SCSTRTI, Odisha and UNDP with support from Ministry of Tribal Affairs, Govt. of India
2. Lectured Session as Guest of Honour of 09th One Month Faculty Induction Programme organised by UGC Human Resource Development Centre, Jamia Millia Islamia, New Delhi on 05th July 2022
3. Lectured on protection of Civil Rights Act, 1955 & the SC/ST (Prevention of Atrocities) Act, 1989 in the Two days Training cum induction Workshop is meant for newly empanelled “Legal Adviser” (Las) and “Field Level Counsellors” (FLCs) under National Helpline against Atrocities (NHAA) on the Members of Scheduled Castes and Schedules Tribe organised on May 13 & 14, 2022 at IIPA J&K Regional Branch Complex, Jammu.

4. Lectured on Prevention of Atrocities Act 1989 in the Sensitization Workshop on Protection of Civil Rights Act 1955 and SCs and STs Prevention of Atrocities Act 1989 organised by IIPA J & K Regional Branch on 26th March 2022
5. Moderated and Chaired 5 Sessions in the National Dialogue SAMVAD: Tribal Health Care and Evaluation of Healthcare delivery system in scheduled areas organised by National Commission for Scheduled Tribes on 15th & 16th March 2022
6. Delivered a speech on 08th March 2022 -International women's day by CGST Delhi Zone.
7. Delivered two Lecture at National Defence College (NDC) for the participants of course on 'National Security and Strategic Studies.' 62nd NDC Course
8. Chaired a session in National Convention on Atmanirbhar Bharat" on session titled Role of Women in Atmanirbhar Bharat. (28th December 2021)
9. Faculty In charge for rural field visit for participants of 47th APPPA Rural Field Visit (13th December 2021 to 16th December 2021)
10. Participated in Live Television panel discussion hosted by DD News entitled DD News Conclave: Ease of Living on 28th September 2021
11. Participated in Live Television panel discussion hosted by DD News SVAMITVA Scheme: Empowering the Rural | In Focus on 09.10.2021
12. Participated in Live Television panel discussion hosted by DD News entitled कृषि और ग्रामीण विकास का संकल्प on 23rd February 2022
13. Participated in Live Television panel discussion hosted by DD News entitled Special Program: Decision of Cabinet on 13th April 2022

D. COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

F. CASE STUDIES PREPARED CoE

- a. TRAINING TRIBAL FARMERS IN ORGANIC FARMING FOR MAKING THEM SELF-RELIANT (ATMA NIRBHAR): AN INITIATIVE BY ART OF LIVING (AoL)
- b. GENERATING EMPLOYMENT OPPORTUNITIES FOR TRIBAL YOUTH: AN INITIATIVE BY ASSOCHAM
- c. ACHIEVING INTEGRATED TRIBAL DEVELOPMENT IN ASPIRATIONAL MODEL TRIBAL DISTRICT OF GAJAPATI, ODISHA: A PROJECT BY AFC
- d. EMPOWERING TRIBAL HEALERS IN RAJASTHAN: A PROJECT BY AIIMS JODHPUR
- e. PRESERVING THE TRIBAL CULTURE: AN INITIATIVE BY BHASHA RESEARCH AND PUBLICATION CENTRE
- f. EMPOWERING TRIBAL MIGRANTS THROUGH RESEARCH AND CAPACITY BUILDING: AN INITIATIVE BY DISHA FOUNDATION
- g. BOOSTING APRICOT PRODUCTION FOR IMPROVING THE LIVELIHOOD OF TRIBAL FAMILIES IN LEH: AN ENDEAVOR BY HIMMOTHAN SOCIETY
- h. EMPOWERING TRIBAL COMMUNITIES BY DEVELOPING SUSTAINABLE LIVELIHOOD OPTIONS: AN INITIATIVE BY INDIAN INSTITUTE OF BIO SOCIAL RESEARCH AND DEVELOPMENT (IBRAD)
- i. STRENGTHENING RESEARCH CAPACITIES OF TRIBAL SCHOLARS: AN INITIATIVE BY INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
- j. CAPTURING THE ETHNO-MEDICINAL PROPERTIES OF MEDICINAL PLANTS: AN INITIATIVE BY PATANJALI RESEARCH INSTITUTE
- k. FIGHTING THE MENACE OF SICKLE CELL DISEASE (SCD): AN EFFORT BY PIRAMAL
- l. BUILDING ICE-STUPAS FOR ECO-REHABILITATION OF VILLAGES IN LADAKH:

- AN INITIATIVE BY THE STUDENTS' EDUCATIONAL AND CULTURAL MOVEMENT OF LADAKH (SECMOL)
- m. LIVESTOCK AND WOOL CRAFT PROMOTION IN CHANGTHANG, LEH: AN INITIATIVE BY TATA TRUST
- n. 1000 SPRINGS INITIATIVE TO ADDRESS WATER SCARCITY IN TRIBAL AREAS BY UNDP
- o. PARTICIPATORY VILLAGE DEVELOPMENT PROGRAM: A PROJECT UNDERTAKEN BY BAIF RESEARCH FOUNDATION

G. PUBLICATIONS

(a) Books Forth coming:

Title	Publisher	Place	Date of Publication
Revisiting Tribal Local Self-Governance for Sustainable Tribal Development	Concept Publications	Delhi	Forthcoming- to be published
Understanding Tribes Through Multiple Lenses in India	Kanishka Publication Distributors	Delhi	Forthcoming- to be published

(b) Papers & Articles

- I. Title:
- II. Journal:
- III. Volume:
- IV. Number:
- V. Date:

(c) Any other Publications

Reports for Govt of India

Sl. No.	Document Title
1	Booklet for 10 Centre of Excellences
2	Documentation of best practices emerging from CoEs
3	First edition of the Adi-Samachar
4	Monitoring & Evaluation Framework for Scheduled Tribe Component
5	Monitoring & Evaluation Framework for CoEs
6	Interim Report on Centre of Excellences
7	Tribal Research policy Compendium
8	Compendium of Research papers of CoEs
9	National Capacity Building Framework for Tribal Development
10	toolkit for Integrated Tribal Areas Planning (ITAP)
11	Model Tribal Village Process and Steps
12	Report on 3 -Day Online Capacity Building Programme for ST PRI Members
13	Report on Three-day National level Virtual Training of Trainers Programme on Forest Rights Act, 2006
14	Report on National Tribal Talent Pool Conclave

15	Report on Two day Training Need Assessment Workshop with all TRIs
16	Report on Two Days Capacity Building of Gram Panchayats on preparation of GPDP in Tribal Areas
17	Book of Abstracts on National Conference on Experiences on Decentralization, Tribal Local Self-Governance and its Implications
18	Report on National Conference on Experiences on Decentralization, Tribal Local Self-Governance and its Implications
19	Operationalization of FRA 2006: Training Program
20	Report on Capacity Building Workshop on Research Methodology
21	Report on Orientation on FRA 2006 – Ladakh
22	Report on Tow Day Workshop on Principles and Recommendations to Create Tribal Freedom Fighters Museums in India

(d) Book Reviews

- A. Title of Book:
- B. Author's Name:
- C. Journal's Name:
- D. Number:
- E. Date:

H. PAPER PRESENTED IN THE SEMINARS/WORKSHOPS/ CONFERENCES ETC. (Decentralization NCST SAMVAD)

Presented a paper on “ Role of Implementation of TRIs on FRA 2006 in the program entitled as National Consultation on 7th – 8th July, 2022 Potential of Forest Rights Act in the context of Tribal Development: Implementation Gaps and Way Forward organised by SCSTRTI, Odisha and UNDP with support from Ministry of Tribal Affairs, Govt. of India

1. Attended the Valedictory Session in Capacity of Guest of Honour of 09th One Month Faculty Induction Programme organised by UGC Human Resource Development Centre, Jamia Millia Islamia, New Delhi on 05th July 2022
2. **Presented a paper on protection of Civil Rights Act, 1955 & the SC/ST (Prevention of Atrocities) Act, 1989 in the Two days Training cum induction Workshop is meant for newly empanelled “Legal Adviser” (Las) and “Field Level Counsellors” (FLCs) under National Helpline against Atrocities (NHAA) on the Members of Scheduled Castes and**

Schedules Tribe organised on May 13 & 14, 2022 at IIPA J&K Regional Branch Complex, Jammu.

3. **Presented a paper on Prevention of Atrocities Act 1989 in the Sensitization Workshop on Protection of Civil Rights Act 1955 and SCs and STs Prevention of Atrocities Act 1989 organised by IIPA J & K Regional Branch on 26th March 2022**
4. Presented a paper in the National Dialogue SAMVAD: on Tribal Health Care and Evaluation of Healthcare delivery system in scheduled areas organised by National Commission for Scheduled Tribes on 15th & 16th March 2022
5. Delivered a speech on 08th March 2022 - International women's day by CGST Delhi Zone.
6. Delivered a Lecture at National Defence College (NDC) for the participants of course on 'National LSecurity and Strategic Studies.' 62nd NDC Course
7. Chaired a session in National Convention on Atmanirbhar Bharat” and presented a paper on Role of Women in Atmanirbhar Bharat. (28th December 2021)

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships,

Convenorships, etc.) – Details and nature of participation.

- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

J. ASSOCIATION WITH BRANCHES

IIPA BIHAR Branch

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

		Sapna Chadah

Capacity Building Initiatives

(Mentioned in Annexure F.2)

COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

Research Guidance

S.No.	Number Enrolled	Thesis Submitted	Degree awarded
1.	Ms. Kalpana Singh, IP&TAFS	Telecom Licensing Framework in India – A Critical Analysis	

Books

Consumer Protection in North East India-Issues & Challenges- (Ed.) G. P. Prasin, Suresh Misra & Sapna Chadah (in print)

Papers/Articles

- Administrative Efficiency, Transparency and Accountability through the Right to Information Act, 2005: Issues and Challenges, Unit 6, Bachelor of Arts (BAG) Public Administration, BPAE-141 Right to Information, School of

Social Sciences (SOSS), IGNOU, 2021

- Role of the Central Information Commission, State Information Commissions and Public Authorities: Expectations and Constraints, Unit 7, Bachelor of Arts (BAG) Public Administration, BPAE-141 Right to Information, School of Social Sciences (SOSS), IGNOU, 2021
- Judgments of the Supreme Court and High Courts: Instrument for Facilitating RTI Enforcement, Unit 12, Bachelor of Arts (BAG) Public Administration, BPAE-141 Right to Information, School of Social Sciences (SOSS), IGNOU, 2021
- Good Practices and Success: Efforts to Realise Transparency and Accountability, Unit 13, Bachelor of Arts (BAG) Public Administration, BPAE-141 Right to Information, School of Social Sciences (SOSS), IGNOU, 2021

III. Paper Presented/ Sessions in Seminar/ Workshops/ Conferences

- Sessions on various issues of Consumer Protection by CCS faculty in Training Programme on Consumer Protection organised by HIPA, Gurugram in June 28-29, 2021
- Session by Dr. Sapna Chadah on 'Liabilities and Precautions for the Companies in the light of New Consumer Act, 2019' on July 30, 2021 in One-Week Faculty Development Program on Changing Legal Scenario in the Business World: Contemporary Issues on 26th July- 01st August 2021 organized by Amity Business School
- Sessions on various issues of Consumer Protection by CCS faculty in Training Programme on Consumer Protection Consumer Protection organised by HIPA, Gurugram, September 14 & 15 ,2021
- Session by Dr. Sapna Chadah on 'Teleshopping : Boon or Bane' Regional Consumer Awareness Camp on 6 November, 2021 organized by Consumer Advocacy Group & Hindu College of Management, Guntur
- Session by Dr. Sapna Chadah on 'E -

Commerce: Consumer Protection' on Nov 20, 2021 in Two Days Online Workshop on "Empowering Rural Consumers" on 19 & 20 November, 2021 organised by School of Commerce, Bharathiar University, Coimbatore, Tamil Nadu, and PG & Research Department of Commerce, Periyar E.V.R. College, Tiruchirappalli 620023

- Attended Celebration of World Consumer Rights Day 2022 on March 15, 2022 on theme 'Fair Digital Finance' at Vigyan Bhawan

Any other major contribution made by you to the Institute

- Member, Rajbhasha Karyavahan Committee, IIPA
- Member, Case Study Evaluation Committee, IIPA
- Faculty In-charge for IIPA Karnataka Regional Branch

Other Academic/Professional Achievements and contribution outside IIPA

1. Member, Script Committee, Deptt of Consumer Affairs, Govt of India
2. Member, Committee for Amendment in the Emblem and Names (Prevention of Improper Use) Act, 1950
3. Prepared guidelines for ranking of State Consumer Commissions for DoCA, Gol

MAMTA PATHANIA

A. TEACHING/TRAINING

(Mentioned in Annexure F.2)

A (ii) Teaching	Number only
No. of Lectures (Repeat topics)	Approx. @ 70
No. of Lectures (New topics)	Approx. @ 10

Sessions on, Local Self Government, Ethics in Administration, Public Administration, Consumer Protection: Education and Empowerment, Food Safety and Consumer, An Insight into

Consumer Protection in India, Consumer Grievance Redressal: Functioning of National Consumer Helpline, in different programmes of DST, Foundation Courses, APPPA, Centre for Consumer Studies, Training Programme on Public Administration for the Probationers of Indian Posts Telecommunication Accounts & Finance Service Training Programme on 'Citizen-Centric Governance' for Mid-Career IDES Officers.

A (iii) Other Work (No. of hours only)

Panel Discussions	: 10 hrs (approx)
Group Discussions	: 10 hrs (approx)
Exercises	: NA
Cases Discussions	: 7 hrs (approx)
Preparation of Training Proposals	: 5 hrs (approx)

COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

PUBLICATIONS

Books/Monographs

- Climate Change, Sustainability and Consumers: Towards a Better Future, Suresh Misra, Mamta Pathania, Concept Publications New Delhi-2021

Papers & Articles

- Climate Change, Sustainability and Consumers: Towards a Better Future, Introduction **Suresh Misra, Mamta Pathania, Concept Publications New Delhi-2021**

(d) **Book Reviews-** None

H. PAPER PRESENTED IN THE SEMINARS/WORKSHOPS/ CONFERENCES, ETC.

I. Title of Seminars/Workshops/Conferences etc:

- Resource Person in the Online Capacity Building Programme for the Security Officials/Marshal working in **Lok Sabha,**

Rajya Sabha and State Legislature Secretariats from 1 to 3 June 2021.

- Resource Person in the Management Development Programme for officers/officials of **Lok Sabha, Rajya Sabha & State Legislature Secretariats**, organised by **PRIDE, Lok Sabha Secretariat** from 05 to 07 October 2021.

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

(a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

- **Member of the Civil Service Mentoring Cell ‘Prayas’ of IIPA, New Delhi**
- **Member IIPA’s working Group to advice various Ministries /Departments on the SGoS 9 Vision India @2-047**
- **Co- Project Director of Integrated Grievance Redressal through NCH IIPA, New Delhi**
- **Member NCH Staff Selection Committee**
- **Member: Editorial Board of e-newsletter, “Consumer Dialogue Newsletter -Consumer Dialogue, Quarterly Newsletter (“ which is quarterly and is brought out by the Centre for Consumer Studies)**
- **Member :Editorial Board of Magazine, “Consumer Justice”, Monthly update of Centre for Consumer Studies, IIPA on Consumer Law and Policy**
- **Member of Internal Committees constituted by the Institute from time to time.**

(b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

- **Member of the Working Committee on DARPG’s Vision India @2047 roadmap for Governance.**
- **Advisor Member to different Ministries /Departments for preparing their India Vision @2047**

- Member, National Mirror Committee (NMC), Committee on Consumer Policy (COPOLCO) of Bureau of Indian Standards, New Delhi.
- Member, Area Advisory Board (AAB) and Board of Studies (BoS), Amity Institute of Public Policy (AIPP), Amity University, Uttar Pradesh.
- Member, Script Committee for the consideration of Scripts for audio-visual and print Creatives on Consumer Awareness (under the banner of Jago Grahak Jago), Department of Consumer Affairs(DCA),GOI.
- On the review and evaluation panel of UPSC and many Public Service Commission’s of different states.

J. ASSOCIATION WITH BRANCHES

- Branch Assigned: **Tamil Nadu ,Telangana & Andhra Pradesh**

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

Invited as Panellist/Resource Person for

- **“Organization Behaviour & Ethics” on 1 June 2021** in the Online Capacity Building Programme for the Security Officials/Marshal working in **Lok Sabha, Rajya Sabha and State Legislature Secretariats** from 1 to 3 June 2021.
- **Consumer Protection and Empowerment on 28th June ,2021** in the **Awareness Programme on Consumer Protection Act** jointly organized by Centre for Consumer Studies Indian Institute of Public Administration, New Delhi & Haryana Institute of Public Administration, Gurugram, Haryana, 28thJune-2 July,2021
- **Consumer Protection Awareness and Empowerment** in the **Webinar on Consumer Protection and Welfare** jointly organized by Centre for Consumer Studies Indian Institute of Public Administration, New Delhi & Haryana Institute of Public Administration, Gurugram, Haryana, August 3,2021.

- **Consumer Education and Awareness: Need and Importance on 16th September ,2021** in the **Awareness Programme on Consumer Protection Act** jointly organized by Centre for Consumer Studies Indian Institute of Public Administration, New Delhi & Haryana Institute of Public Administration, Gurugram, Haryana, 14th-16th September 2021
- **“Conceptual Foundations of Public Administration on 5th October, 2021** in the Management Development Programme for officers/officials of **Lok Sabha, Rajya Sabha & State Legislature Secretariats**, organised by **PRIDE, Lok Sabha Secretariat** from 05 to 07 October 2021.
- **“Changing Landscape of Public Administration & Governance” on Wednesday, 06 October 2021** in the Management Development Programme for officers/officials of **Lok Sabha, Rajya Sabha & State Legislature Secretariats** from 05 to 07 October 2021, organised by **PRIDE, Lok Sabha Secretariat**.
- **Ethics in Governance**, January 19, 2022 in the **20th Foundation Training Programme for Scientists and Technologists** from December 06, 2021 to January 28, 2022
- **Ethics in Governance**, February 15, 2022 in the **16th Capacity Building Programme for Technical Personnel** from February 07-18
- **Consumer Awareness for Rural Women**, February 24, 2022 in the **10th Training Programme on Science and Technology for Rural Societies” for Women Scientists and Technologists** from February 21-25, 2022
- **Consumer Awareness in Rural India** on March 11, 2022 in the **4th Training Programme on Science and Technology for Rural Societies** from March 07-11, 2022

SHYAMLI SINGH

A. TEACHING/TRAINING

(Mentioned in Annexure F.2)

A (ii) Teaching	Number only
No. of Lectures (Repeat topics)	60

No. of Lectures (New topics)	20
Total	

A (iii) Other Work (No. of hours only)

Panel Discussions	: 35
Group Discussions	: 30
Exercises	: 30
Cases Discussions	: 20
Preparation of Training Proposals	: 5

COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

F. CASE STUDIES PREPARED

- Title: **Is Climate Change a Real-Time Situation? Case Studies on Water Bodies in India**
- Journal: Know Disasters Magazine
- Volume: November – December 2021
- Date of Completion: 5th Feb 2022
- Summary & Conclusions:

Based on the results derived from the above-mentioned case studies, we can say that climate change is real. We have taken study areas where no anthropogenic (STR)/less anthropogenic (Loktak Lake) and high anthropogenic pressure (Delhi) are there, but all the results have shown that there is a considerable change in the extent of the water bodies. Therefore, one should stop saying that climate change is not real and start taking measures to conserve and rejuvenate the degraded water bodies to make the country climate change resilient.

- Title: **Climate School Smart: Case Study of Sikkim, India**
- Funding Agency: National Mission on Himalayan Studies (NMHS)
- Grants: NA
- Date of Completion: 19 May 2022
- Summary & Conclusions:

G. PUBLICATIONS

(a) Books

I. **Title:** *A Handbook for Entrepreneurs on Solid Waste Management: A Step towards Atmanirbhar Bharat*

II. **Publisher:** Cambridge Scholars Publishing

III. **Place:** UK

IV. **Date of Publication:** 10th February 2022

(b) Papers & Articles

I. **Title:** **The effects of heat exposure on tropical farm workers in Malaysia: six-month physiological health monitoring**

II. **Journal:** International Journal of Environmental Health Research

III. **Volume:**

IV. **Number:**

V. **Date:** 14 Feb 2022

I. **Title:** **Crisis Response Framework and Public Policy Response**

II. **Journal:** Indian Journal of Public Administration

III. **Volume:** 67

IV. **Number:** 3

V. **Date:** 26th October 2021

I. **Title:** **Factors Associated with Health-Risk Perception of Heat Waves among Agroecological and Conventional Farmers in the Tropics**

II. **Journal:** International Journal of Climate Change: Impacts and Response

III. **Volume:** 14

IV. **Issue:** 1

V. **Date:** September 14, 2021

I. **Title:** **A Review on Solid Waste Management and its SWOT Analysis in Ganga Basin**

II. **Journal:** Trends in Biosciences

III. **Volume:** 13

IV. **Number:** 17

V. **Date:** September 2020

(c) Any other Publications

I. **Title:** **NA**

II. **Chapter in Books/Journal:**

III. **Place:**

IV. **Date:**

(d) Book Reviews

A. **Title of Book:** **NA**

B. **Author's Name:**

C. **Journal's Name:**

D. **Number:**

E. **Date:**

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

I. **Title of Seminars/Workshops/Conferences etc:**

II. **Organising Agency:** Rajasthan University

III. **Place & Date:** Rajasthan (online) & 5th January 2021

IV. **Title of Paper Presented:** **Covid-19: Classic Case of Cooperative Federalism**

I. **Title of Seminars/Workshops/Conferences etc:**

II. **Organising Agency:** School of Planning and Architecture, Vijayawada (SPAV)

III. **Place & Date:** Vijayawada (online) & 8th November 2021

IV. **Title of Paper Presented:** **Low Carbon Lifestyle and Climate Resilience**

I. **Title of Seminars/Workshops/Conferences etc:**

II. **Organising Agency:** Vivekananda Institute of Professional studies (VIPS)

III. **Place & Date:** Delhi (online) & 3rd January 2022

IV. **Title of Paper Presented:** **Sustainable Development Goals**

I. **Title of Seminars/Workshops/Conferences etc:**

- II. Organising Agency: India & COP-26
- III. Place & Date: Online & 5th February 2022
- IV. Title of Paper Presented: **Is Climate Change a Real-Time Situation? Case Studies on Water Bodies in India**

- I. Title of Seminars/Workshops/Conferences etc:
- II. Organising Agency: IPCA
- III. Place & Date: Online & 13th January 2021
- IV. Title of Paper Presented: **Pandemic the new “Ab-normal” under Project RELISH**

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - Coordinator of the Centre for Climate Change, Environment and Drought
 - Project Investigator of ‘Blended Capacity Building Programme for Stakeholders of River Ganga’ under Namami Ganga Programme

Administration

- 47th APPPA Course Co-Director
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
 - Appointed as expert member at Indian Council of Forestry Research and Education
 - IRDR Young Scientists Programme Young Scientist, IRDR, Haidian District, Beijing 100094, P.R. China
 - Invited speaker at All India Radio on a Special talk at Air World Service for Global audience
 - On board of syllabus moderation of Amity University
 - On panel of paper setter of Guru Gobind Singh Indraprastha University, New Delhi

- Editor and Member of Society for Indoor Environment
- Joint Secretary of Indian Pollution Control Association, New Delhi
- MoU Signed with GIDM
- MoU Signed with NIDM
- MoU Signed with GVMC
- Doordarshan (an autonomous public service broadcaster founded by the Government of India, which is one of two divisions of Prasar Bharati)
- Expert panel for the Structured Brain Storming Session (One day) on **“Biotechnology Intervention for Management & Mitigation of Microplastics, Plastics”**
- Judge in poster making competition at GGSIPU on 13th September 2021
- Board Member in Indira Gandhi National Open University (IGNOU)

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Assam Branch

Involvement with Activities: Conducted a webinar on the flagship programme of Government of India (GOI): “Atal Bhujal Yojana”

- I. Training:
- II. Research/Case Studies:
- III. Seminars/Conferences:

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

1. Took classes at IIM Rohtak on **“Public Policy Processes” under IPM Programme for the academic year (2021-22)**
2. Provided Consultation on **“Design Inform Investment Strategy outside India by Identifying Climate Change Risk and Opportunities” to Two Ocean Strategy, India (12th Feb, 19th March & 31 Aug 2021)**

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

1. Civil Services Mentoring: Prepared material

and recorded videos for the CSM 06 (Environmental Ecology, Bio-diversity & Climate Change)

GADADHARA MOHAPATRA

A. TEACHING/TRAINING

(Mentioned in Annexure F.2)

A (ii) Teaching	Number only
No. of Lectures (Repeat topics)	28
No. of Lectures (New topics)	22
Total:	50

A (iii) Other Work (No. of hours only)

Panel Discussions	: 10
Group Discussions	: 10
Exercises	: 4
Cases Discussions	: 0
Preparation of Training Proposals	: 25
Rural Visit (APPPA)	: 35

COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

Papers & Articles

- I. Title: Integrated Rubber Development Projects and its Impact on Tribal Livelihoods: The Case of Northeast Region with a Special Reference to Tripura (forthcoming)
- II. Journal: **Transience-A Journal of Global Studies, Germany.**
- III. Volume: 1
- IV. Number: 1
- V. Date: January issue, 2022

(c) Any other Publications: Nil

- I. Title:
- II. Chapter in Books/Journal:
- III. Place:
- IV. Date:

(d) Book Reviews

- A. Title of Book:
- B. Author's Name:
- C. Journal's Name:
- D. Number:
- E. Date:

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC. Nil.

- I. Title of Seminars/Workshops/Conferences etc:
- II. Organising Agency
- III. Place & Date:
- IV. Funding Agency:
- V. Grants:
- VI. Title of Paper Presented:

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorship, Editorships, Convenorships, etc.) – Details and nature of participation.
 - Nodal Person- Key Resource Centre-IIPA under National Jal Jeevan Mission, Ministry of Jal Shakti (FY 2021-22 & 2022-23)
 - Team Member, Centre for Tribal Studies and Exploration, IIPA.
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
 - External Co-Guide to the Ph.D. candidate Mr. Anurag Dutta (Enrolment no. A6261419002), Amity Institute of Social Sciences (AISS), Amity University, Noida
 - External Supervision to the Ph.D. Candidate Ms. Arnima Bhargava, Amity Institute of Social Sciences (AISS), Amity University, Noida

J. ASSOCIATION WITH BRANCHES

Branch Assigned: **Member** of Regional Branch of IIPA, Bhubaneswar.

Involvement with Activities:

I. Training: Nil.	Exercises :
II. Research/Case Studies: Nil.	Cases Discussions : 8 hours
III. Seminars/Conferences:	Preparation of Training Proposals: 10

- Organised a Webinar in association with IIPA Odisha Regional Branch, Bhubaneswar on **'Smart City Mission'** in the month of August 25, 2021 at 3: 00 P.M.
- Conducted a Workshop in collaboration with Mission Shakti Department, Government of Odisha on **'Impact Assessment of Mission Shakti Initiatives Relating to Women Empowerment in Odisha'**, in the month of November 2-3, 2021.

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

Dr. Gadadhara Mohapatra has successfully participated in the Online Orientation Workshop on **'Research Methods in Social Sciences and Labour Studies'** organised by the V.V. Giri National Labour Institute during February 22-25, 2022.

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

MANAN DWIVEDI

A. TEACHING/TRAINING

A (i) Direction

Sr. No.	Name of Course	Duration	New/Repeat
	Remarks		

A (ii) Teaching Number only

No. of Lectures (Repeat topics)	18
No. of Lectures (New topics)	04
Total	

A (iii) Other Work (No. of hours only)

Panel Discussions	: 4 hours
Group Discussions	:

E. COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

G. PUBLICATIONS

(a) Books

- Title: Edited Book, "About America: Beyond the Oregon Trail," Ane Books, 2022
 - Authored Book, "Trump's Foreign, Economic and Diplomatic Policy", Ane Books, 2021
- II. Publisher:
- III. Place
- IV. Date of Publication:

(b) Papers & Articles

- Title: 1) National Security in India, Defence and Diplomacy, CAPS, 2021 (International Journal)
 - Indo Pacific and India's Foreign Policy, Defence and Diplomacy, CAPS, 2021 (International Journal)
 - The consonance between Democrats and the Republicans, World Affairs, 2022-07-04 (International Journal)
 - The Indian Disarmament Policy, FINS: National Security) Journal, 2021 (International Journal)
 - 12 articles/ Op Eds premised upon American Foreign Policy and American as a Monthly column, Pioneer national Daily
 - South Asia Security, WION, May 2021
 - 6 articles published in Prabhat Khabar, TV 19 web portal, Rajasthan Patrika, South Asia Network, India Foundation, Usanas Foundation, etc.
- II. Journal:
- III. Volume:
- IV. Number:
- V. Date:

(c) Any other Publications

- I. Title:
- II. Chapter in Books/Journal: India US Bilaterals, Ed. Vivek Mishra, The Indic Perspective of International Relations, Pentagon Press, 2022
- III. Place:
- IV. Date:

(d) Book Reviews

- A. Title of Book: Book Review done on "International Relations in the Middle East," Ane Books in IJPA, 2021 Book review of my Book, "Trump's Policy" written by Dr. Vivek Mishra in IJPA, 2021
- B. Author's Name:
- C. Journal's Name:
- D. Number:
- E. Date:

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- I. Title of Seminars/Workshops/Conferences etc:
 1. "India and the Global War on Terror" in Maharana Pratap Dialogue, USANAS Foundation, India, in February, 2022
 2. "Atmanirbhar Bharat and Modian leadership" Atmanirbharta Seminar, Azadi Ka Amrit Mahotsav, March , 2022
 3. International Seminar, "Researcher Association of South Korea," Presented a paper on, the theme of, "India and South Korea Relationship," February, 2022
 4. Panelist at , Shodh, JNU on the theme of International relations and its INDIC Perspective, May 28, 2022
 5. TV panellist at Channel One, Republic TV,TV 19 and Zee TV on International Relations
 6. Eight webinars conducted at IIPA, on themes pertaining to International

Relations since 2021-2022 as part of the IR centre at IIPA

- II. Organising Agency
- III. Place & Date:
- IV. Funding Agency:
- V. Grants:
- VI. Title of Paper Presented:

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- I. Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
- II. Contributor to IJPA, IIPA Digest, Team member in CSM, SUBMITTED DAILY articles to the CSM webpages on issues of national and International Affairs, Member of Library Committee.
- III. Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
- IV. Member of Governing Board in Motilal Nehru College, Univ of Delhi, Visiting Faculty Foreign Service Institute and Indian Society of International Law, New Delhi

J. ASSOCIATION WITH BRANCHES

Branch Assigned:

Jharkhand Branch

Involvement with Activities: The Branch is not functioning.

- I. Training:
- II. Research/Case Studies:
- III. Seminars/Conferences:

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

PAWAN KUMAR TANEJA

A. TEACHING/TRAINING

(Mentioned in Annexure F.2)

A (ii) Teaching	Number only
No. of Lectures (Repeat topics)	78
No. of Lectures (New topics)	27
Total	105
A (iii) Other Work (No. of hours only)	
Panel Discussions	: 40
Group Discussions	: 30
Exercises	: 40
Cases Discussions	: 40
Preparation of Training Proposals	: 110
Digital Content development	: 150

COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

(b) Papers & Articles

- I. Taneja, P., Jain, A., Joshi, M. and Kansal, M. (2022), "Mandatory corporate social responsibility in India: reporting reality, issues and way forward", *Meditari Accountancy Research*, Vol. 30 No. 3, pp. 472-494. <https://doi.org/10.1108/MEDAR-11-2020-1063>
- II. Vashist, A., Kukreti, I. and Taneja, P.K., 2022. Implementation of Mental Health Care Act, 2017: Issues and Way Forward. *Indian Journal of Public Administration*, 68(2), pp.257-270.

(c) Any other Publications

Theme Paper IIPA Annual Conference:

Taneja, P.K. "Aatma Nirbhar Bharat Abhiyan — Theory, Actions and Way Forward", Theme Paper for the Sixty Fifth Members' Annual Conference of IIPA, New Delhi 2021

(d) Book Reviews

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- Theme Paper Presentation, in IIPA 65th Annual members Conference on Aatma Nirbhar Bharat Abhiyan — Theory, Actions and Way Forward
- IIPA Keynote Address in the Prelude Conference organized by IIPA Delhi Regional Branch "Aatmanirbhar Bharat and its various aspects" 28th October, 2021
- Guest of Honour, *Atmanirbhar Bharat: Opportunities and Challenges*, Jain (Deemed-to-be) University, Wednesday 29th September 2021
- Key Note Address, "Aatma Nirbhar Bharat Abhiyan – Theory, Actions and Way Forward", organised by Panjab University, Chandigarh and IIPA Punjab & Chandigarh Regional Branch

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - Member, Centre for Economic Growth & Management Studies
 - Member, Annual Essay Competition Committee of IIPA
 - Mentor to IIPA Case study Competition
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
 - Working with Sectoral Group of Secretaries 9 on India Governance Vision @ 2047 with 12 Ministries/Departments of GOI

J. ASSOCIATION WITH BRANCHES

Branch Assigned: **Kerala**

Involvement with Activities:

- I. Training:

- Designed, developed and launched Certificate course in Recent Advances in Public Policy and Governance in Collaboration with St. Jones College Anchal. First Course started on February 24, 2022. Two Batches of 30 Students each has attended so far.

II. Research/Case Studies: Nil

III. Seminars/Conferences:

- Organised webinar on “New-age Governance in the time of COVID Pandemic: The Emerging Relevance of UMANG” on 26th May, 2021
- Guest of Honour, IIPA Prelude Conference on Aatma Nirbhar Bharat, 15 October, 2021
- Organised Public Lecture, Covid -19 Pandemic and Mental Health issues and Awareness by Dr. Amar S Fettel, state nodal officer, Covid – 19, October 6, 2021.
- Organized National Webinar on “Has the Election Commission Succeeded in Fulfilling its Role? June 30, 2021
- Workshop on Covid Awareness, Government College Chittoor 28/09/21
- Workshop on Covid Awareness, N.S.S College, Nilamel, 30/09/2021
- Workshop on Covid Awareness, Government College Attingal, 08/10/2021

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Invited as a speaker in Session on Public Private Partnership at National Academy of Customs, Indirect Taxes and Narcotics, Faridabad
- Invited as a speaker in an online session on Capital Budgeting Techniques at Arun Jatieli National Institute of Financial Management, New Delhi
- Invited as a speaker in an online session on System Approach in Building Construction, School of Planning and

Architecture, New Delhi

- Special Session on “Developing a Sustainable Supply Chain” in Supply Chain Management eMDP at IIM Rohtak, 20th February, 2022
- Evaluated Ph.D. Thesis on Quality Initiatives for Higher Education in India of Sh. Nawal Kishore Arora, Chitkara University, Chandigarh

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

SURABHI PANDEY

A. TEACHING/TRAINING

(Mentioned in Annexure F.2)

A (ii) Teaching	Number only
No. of Lectures (Repeat topics)	120
No. of Lectures (New topics)	60
Total	
A (iii) Other Work (No. of hours only)	
Panel Discussions	: two
Group Discussions	: Three
Exercises	: 12
Cases Discussions	: four
Preparation of Training Proposals	: 15

COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

Papers & Articles

- Title: Placing India's Cyber Security in the Global Scenario: The Global Cybersecurity Index (GCI) 2020**
Journal: IIPA Digest (In Focus)
Volume: July – September 2021
Date: July – September 2021
- Title: CYBER SECURITY STRATEGY: POLICY BRIEF RECOMMENDATIONS**

Journal: IIPA Digest (In Advocacy)

Volume: July – September 2021

Date: July – September 2021

4. New Digital World in Post-Covid Era: India Insights

(पोस्ट-कोविड युग में नई डिजिटल दुनिया: भारतीय संदर्भ)

Published by Nation Today

5. सोशल मीडिया प्लैटफॉर्म पर ऐतिहासिक आउटलेज: भविष्य की चिंताएं

Social Media Outage published by Nation Today

6. पेगासस स्पाइवेयर विवाद : साइबर सुरक्षा के विभिन्न पहलू published by Nation Today and UP Hindi News

H. Organised: - WORKSHOPS / CONFERENCES ETC.

- i) Five Days Online Conference on schemes for safety of Women under Nirbhaya Fund IIPA In collaboration With WS Division , MHA on ERSS, women Help Desk, Strengthening DNA analysis, Cyber Forensic & related facilities in SFSLs, Safe City , Delhi Police scheme and Capcity Building funded by MHA.
- ii) One Day workshop on Cyber Measures for Developing of Cyber Eco System and Prevention of Cyber Crimes in India” on 11th April 22.Funded by I4C, MHA. 80 senior LEA officers of a pan India were participated.

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
- BIS Standard committee member
- MHA Cyber Expert Committee Member

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Uttar Pradesh Regional Branch

Involvement with Activities: conference / online webinar on Namami Gange Scheme.

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

Sessions conducted on Cyber security and Data Analytics for the following institutes:

1. Office of the Registrar General and Census Commissioner,
2. NACIN Faridabad
3. ISTM
4. KISS, Odisha
5. Mahanlal Chaturvedi, Bhopal
6. Nanital Administration Academy

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

1. Prepared AGM Report in video format along with Dr. Shymali
2. Moodle work: IIPA Education
3. CSM Team

AMIT KUMAR SINGH

A. TEACHING/TRAINING

(Mentioned in Annexure F.2)

A (ii) Teaching	Number only
No. of Lectures (Repeat topics)	Approx. @ 20
No. of Lectures (New topics)	Approx. @ 10

A (iii) Other Work (No. of hours only)

Mission Karmayogi Assignment for 47 th APPPA	: 20 hrs (approx)
Group Discussions	: 10 hrs (approx)
Exercises	: NA
Cases Discussions	: 7 hrs (approx)
Preparation of Training Proposals	: 10 hrs (approx)

COMPLETED RESEARCH PROJECTS

(Mentioned in Annexure F.1 (A) and F.1 (B))

(c) Research Guidance

S. No.	Number Enrolled	Thesis Submitted	Degree Awarded
1	Mr. Mozaffar Uddin Abdali	Challenges of India Post in Rural India	Completed
2.	Smt. Kalpana Singh	Human Resource Management (Disciplinary Work)	Submitted

PUBLICATIONS

Books/Monographs

Working on Monograph on Role of Community Participation in Urban Governance related issues.

Papers & Articles

- Singh A.K. (2021): "Fresh Water Resources in India – Issues and Concern" to be published in S. Misra & M. Pthania (edt) Book, 'Climate Change, Sustainability and Consumers: Towards a Better Future', Concept Publishing Company (P) Ltd. A/15-16, Commercial Block, Mohan Garden New Delhi - 110059. (India)
- Written four columns for different issues of **NAGARLOK**

(d) Book Reviews: None

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES, ETC.

I. Title of Seminars/Workshops/Conferences etc:

- Made a presentation on IIPA proposal for Designing e-Learning Modules for Orientation Course of SCS (Executive) Officers at the One Day Virtual Summit on Exploring Together Newer Avenues in Digital Realm, September 07, 2021
- Attended Half Day special meeting with Secretaries of 8 States assigned to IIPA and MP & Tamil Nadu on October 1 or 5, 2021

- Attended the virtual meeting of CUS/RCUES and Ministry of Housing and Urban Affairs.
- Attended One Day Virtual Summit on Exploring Together Newer Avenues in Digital Realm, September 07, 2021

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - Member of Mission Karmayogi FRACing exercise at IIPA
 - Member of the Civil Service Mentoring Cell 'Prayas' of IIPA, New Delhi
 - Member: Editorial Board of e-newsletter, "NAGARLOK"
 - Member of Internal Committees constituted by the Institute from time to time.
 - Written a brief introduction of Basic Competency Courses uploaded on IIPA LMS platform.
 - Prepared a Report on Frame working the Roles and Activities of faculty members of IIPA.
 - Prepared a Report on Frame working the Roles and Activities of IIPA Staff.
 - Member of IIPA internal FRACing team under Mission Karmayogi
 - Organised exposure visits for APPPA & MCTP Participants
 - Data Collection on Implementation of Community Participation Law in the ULBs of Punjab, Haryana and Himachal Pradesh for MoHUA (Ongoing).
 - Data Collection on Present Status of number of Male and Female Councillors in Elected/ in Existence ULBs of Punjab, Haryana and Himachal Pradesh for MoHUA
 - Submitted proposal to organise Three Days Training Programme on

Administrative Vigilance and Disciplinary Proceedings for Indian Council of Forestry Research and Education, Dehradun.

- Training Programme on Urban Missions of Govt of India-select states, to be conducted on November 10-12, 2021.
- Submitted Proposal for conducting three Training Programs under SCTP & TDP: “Decentralised Planning in New Normal” with Dr. Kusum Lata.
- Submitted Proposal to DoPT for conducting Training Programmes on “Community Management (Participatory Governance)”

J. ASSOCIATION WITH BRANCHES

- Branch Assigned: **Mizoram**

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

Invited as Panellist/Resource Person for

- Member of **MSME policy Drafting Committee**, constituted by Policy Division Office of **Development Commissioner (MSME) Government of India Ministry of MSME**

- **“Misleading Advertisement and Consumers”** in the **Awareness Programme on Consumer Protection Act** jointly organized by Centre for Consumer Studies Indian Institute of Public Administration, New Delhi & Haryana Institute of Public Administration, Gurugram, Haryana, 28th June-2 July, 2021
- **“Misleading Advertisement and Consumers”** jointly organized by Centre for Consumer Studies Indian Institute of Public Administration, New Delhi & Haryana Institute of Public Administration, Gurugram, Haryana, August 3, 2021.
- **Misleading Advertisement and Consumers” on 16th September ,2021** in the **Awareness Programme on Consumer Protection Act** jointly organized by Centre for Consumer Studies Indian Institute of Public Administration, New Delhi & Haryana Institute of Public Administration, Gurugram, Haryana, 14th-16th September 2021
- **“Given Small Interview to Rajya Sabha TV on Budget, 2022** in April, 2022.
- Taken session on “Misleading Advertisements in India” at **Three day Orientation Programme** on the Consumer Protection Act for the Probationers of **Indian Postal Service (IPoS)**

Annexure F.6

DETAILS OF FINANCIAL ASSISTANCE GIVEN TO BRANCHES DURING THE YEAR 2021-2022

Sr. No.	Regional Branches	Financial Assistance	Share of Interest	Total Amount
1.	Assam	35000	933	35933
2.	Bihar	35000	3622	38622
3.	Delhi*	65000	8892	73892
4.	Goa	0	0	0
5.	Gujarat	0	0	0
6.	Haryana	0	0	0
7.	Himanchal Pradesh	0	0	0
8.	Jammu & Kashmir	35000	3405	38405
9.	Jharkhand	0	0	0
10.	Karnataka	35000	2017	37017
11.	Kerala	35000	1822	36822
12.	Madhya Pradesh & Chhattisgarh	35000	2126	37126
13.	Maharashtra*	65000	3579	68579
14.	Manipur	0	0	0
15.	Meghalaya	0	0	0
16.	Mizoram	35000	542	35542
17.	Odisha*	65000	1757	66757
18.	Punjab & Chandigarh	0	0	0
19.	Rajasthan	35000	2277	37277
20.	Tamil Nadu	0	0	0
21.	Telangana & Andhara Pradesh*	30000	0	30000
22.	Uttar Pradesh	35000	5769	40769
23.	Uttarakhand	0	0	0
24.	West Bengal	0	0	0
	Total (A)	540000	36741	576741

* Delhi, Maharashtra, Odisha and Telegana & A.P. Branches were given financial assistance of Rs.30000/- each for the previous year 2020-21.

Sr. No.	Local Branches	Financial Assistance	Share of Interest	Total
1.	Agra	0	0	0
2.	Aurangabad	0	0	0
3.	Bareilly*	15000	0	15000
4.	Budaun	20000	1019	21019
5.	Burdwan	20000	304	20304
6.	Coimbatore	0	0	0
7.	Cuddalore	20000	759	20759
8.	Cuttack	0	0	0
9.	Dharwad	20000	282	20282
10.	Dindigul	0	0	0
11.	Gulbarga	0	0	0
12.	Howrah	20000	282	20282
13.	Indore	0	0	0
14.	Jabalpur	0	0	0
15.	Jamshedpur	0	0	0
16.	Kanpur	0	0	0
17.	Karimnagar	20000	195	20195
18.	Madurai	0	0	0
19.	Meerut	0	0	0
20.	Muzaffarpur *	35000	521	35521
21.	Mysore	0	0	0
22.	Nagpur	0	0	0
23.	Nashik	0	0	0
24.	Patiala	0	0	0
25.	Patliputra	20000	195	20195
26.	Puducherry	20000	455	20455
27.	Pune	0	0	0
28.	Saidapet	0	0	0
29.	Salem	0	0	0
30.	Sangli	0	0	0
31.	Sirohi	0	0	0
32.	Thanjavur	0	0	0
33.	Tiurchirapalli	0	0	0
34.	Tirunelveli	0	0	0

35.	Tirupati	20000	781	20781
36.	Tirupattur	20000	347	20347
37.	Vadodara	20000	239	20239
38.	Vallabh Vidyanagar	0	0	0
39.	Vellore	0	0	0
40.	Villupuram	20000	369	20369
41.	Virudhnagar	0	0	0
42.	Visakhapatnam	20000	694	20694
43.	Warangal	0	0	0
	Total (B)	310000	6442	316442
	Total (A)	540000	36741	576741
	Grand Total (A)+(B)	850000	43183	893183

* Barielly and Muzaffarpur Branches were given financial assistance of Rs15000/- each for the previous year 2020-21.

Annexure F-7

Faculty Members attached with IIPA Regional/Local Branches as on 31.03.2022

S.No.	Name of Regional/Local Branch	Name of Faculty Members
1.	Assam	Dr. Shyamli Singh
2.	Bihar	Dr. Nupur Tiwari
3.	Delhi	Prof. Suresh Misra
4.	Gujarat	Prof. Ashok Vishandass
5.	Haryana	Dr. Neetu Jain
6.	Himachal Pradesh	Dr. Saket Bihari
7.	Jammu & Kashmir	Prof. Ashok Vishandass
8.	Jharkhand	Dr. Manan Dwivedi
9.	Karnataka	Dr. Sapna Chadah
10.	Kerala	Dr. Pawan Taneja
11.	Madhya Pradesh & Chhattisgarh	Dr. Kusum Lata
12.	Maharashtra	Prof. Vinod K. Sharma
13.	Manipur	Dr. Sachin Chowdhry
14.	Meghalaya	Dr. Roma Debnath
15.	Mizoram	Dr. Amit Singh
16.	Odisha	Dr. Gadadhara Mohapatra
17.	Puducherry	Dr. Charru Malhotra
18.	Punjab & Chandigarh (UT)	Prof. K.K. Pandey
19.	Rajasthan	Prof. Suresh Misra
20.	Tamil Nadu	Dr. Mamta Pathania
21.	Telangana & Andhra Pradesh	Dr. Mamta Pathania
22.	Uttar Pradesh	Dr. Surabhi Pandey
23.	Uttarakhand	Dr. V.N. Alok
24.	West Bengal	Dr. Roma Debnath

ANNEXURE F.8
FACULTY AND SENIOR OFFICERS
(As on 31.03.2022)

Shri Surendra Nath Tripathi, IAS (Retd.) Director General

Shri Amitabh Ranjan, Registrar

Professors		
1.	Prof. V. K. Sharma	Professor of Disaster Management
2.	Prof. K. K. Pandey	Professor of Urban Management.
3.	Prof. Suresh Misra	Professor of Public Administration (with specialization in Consumer Affairs)
4.	Prof. Ashok Kr. Vishandass	Professor of Applied Economics
Associate Professors		
1.	Dr. V. N. Alok	Associate Professor in Urban Finance
2.	Dr. Kusum Lata	Associate Professor in Urban and Regional Planning
3.	Dr. Charru Malhotra	Associate Professor in e-Governance & ICT
4.	Dr. Sachin Chowdhry	Associate Professor in Public Administration
5.	Dr. Nitu Jain	Associate Professor in Behavioural Science
6.	Dr. Saket Bihari	Associate Professor in Development Studies
7.	Dr. Roma Debnath	Associate Professor in Applied Statistics
8.	Dr. Nupur Tiwari	Associate Professor in Political Science and Rural Development (including Panchayati Raj)
Assistant Professors		
1.	Dr. Sapna Chadah	Assistant Professor in Constitutional & Administrative Law
2.	Dr. Manan Dwivedi	Assistant Professor in International Relations and International Administration
3.	Dr. Shyamli Singh	Assistant Professor in Environment Management and Climate Change
4.	Dr. Mamta Pathania	Assistant Professor in Public Administration
5.	Dr. Gadadhara Mohapatra	Assistant Professor in Sociology
6.	Dr. Pawan Kumar Taneja	Assistant Professor Operation Research
7.	Dr. Surabhi Pandey	Assistant Professor of IT & e-Governance
8.	Dr. Amit Kumar Singh	Assistant Professor of Urban Development

Senior Administrative Officers		
1.	Shri Mithun Barua	Dy. Registrar (AS)
2.	Shri O. P. Chawla	Dy. Registrar (Finance & Administration)
3.	Mrs. Mythili	Assistant Registrar (Administration)
4.	Mrs. Alka Jindal	Superintendent (Training)
5.	Shri M. S. Bisht	Superintendent (Membership)
6.	Shri Anil Kumar Sharma	Superintendent (APPPA)
Publication Staff		
1.	Ms. Meghna Chukkath	Assistant Publication Officer
Senior Library Staff Members		
1.	Shri Hukam Chand Yadav	Acting Librarian
2.	Mrs. Meena	Professional Assistant (Sr. Scale)
3.	Shri Hemant Khare	Professional Assistant (Sr. Scale)
4.	Mrs. Shakti Chauhan	Professional Assistant (Sr. Scale)
5.	Shri Narendra Kumar	Professional Assistant (Sr. Scale)
6.	Mrs. Sunita Gautam	Professional Assistant (Sr. Scale)
Research Coordination Unit		
1.	Shri Rakesh Joshi	Superintendent (RC Unit & CUS)
Maintenance Section		
1.	Shri K. S. Ranga	Executive Engineer
2.	Shri Ashok Sharma	Electrical Supervisor

ANNEXURE F.9

ACTIVITIES OF CENTRE FOR URBAN STUDIES

(April 2021- March 2022)

The year 2021-22 started with COVID appropriate behaviour after the nationwide lockdown due to COVID-19. CUS quickly adopted digital connectivity and virtual mode for its activities covering research & training, inter-institutional coordination, webinars and structured discussions, training activities were taken up from April, 2021 onwards. At the same time, online research was continued on pre-designed questionnaire/datasheets and collection of information. The activities include:

1. CUS contacted state governments for their cooperation for online and offline engagement on capacity building as well as research. It has yielded positive results with 10 states such as Tamil Nadu, Madhya Pradesh, Himachal Pradesh, J&K, Leh-Ladakh, Arunachal Pradesh etc. coming forward for academic assignments.
2. Virtual platform was created through iGOT, WizIQ, Moodle and Google Meet, CISCO (Webex), Microsoft Teams etc. to develop & deliver courses in digital mode.
3. The material for online courses includes videos, PPTs, quiz and reading material placed under IIPA digital platform (Moodle). 35 Modules on different urban themes have been developed and placed in the digital platform.
4. Further, in line with the Mission Karmayogi of government of India the TNA (Training Need Assessment) activities have been taken up to assess competency, identify gap and develop content for module accordingly.

The activities taken up during the year include:

- A. Training and Capacity Building Activities **(23 events, 35 Modules for online training and 725 participants)**
- B. Networking Activities state round table with 10 states Arunachal Pradesh, Chandigarh, Chhattisgarh, Delhi, Haryana, Himachal Pradesh, Ladakh, Madhya Pradesh, Mizoram

and Tamil Nadu addressed by Director UD Shri Yogender Singh and Principal Secretaries and other senior officials Shri Anshul Mishra, IAS (Member Secretary, CMDA), Sh. K.K Varshney (Chief Town Planner-II, ULB (HQ)), Dr. Zahida Banoo, KAS (Director, Urban Local Bodies), Shri H. Lianzela (Director, UD&PA Department), Shri P. Narayanan (Director, TNIUS), Shri Rajesh Ranjan (Deputy Secretary, Department of Urban Development, Delhi).

Second Round Table was held with RCUES attended by Directors of four RCUES & CUS and attendee by 9 professionals to discuss future sustainability plan of centres supported by MoHUA.

- C. Research and Advisory Services **(11 research & related activities, 10 area of advisory services)**
- D. Publication & Others Professional Activities **(Quarterly Journal, Papers, TV Talks, Participation in Seminars)**
- A. **TRAINING AND CAPACITY BUILDING ACTIVITIES**

These events include (i) Eight Virtual Workshop, Webinars and Round Table/Coordination Meetings, (ii) Eight Customised and Blended Training Programmes on Urban Development and related issues, and (iii) Design, Development & Delivery of Urban Module for Seven online/offline midcareer/career enhancement programmes for Government Officers from All India/Central, Defence Services, Govt. departments, Urban Local Bodies and other agencies.

Virtual Workshop, Webinars and Coordination Meetings

These eight events facilitated the participants to interact with dignitaries and professionals of high repute to deliberate on specific themes. (Table 1) The resources persons included Lt Gen (Dr.) Konsam Himalay Singh (Retd), Shri

Lourembam Bikram, IAS, (Director, TCI, Manipur), Shri Tarit Kanti Chamka, IAS (MD, TTDCL), Shri Sanjay Singh, IAS (Commissioner, BMC & CEO, Bhubaneswar SCM), Prof. Tathagat Chatterjee (Prof. of Urban Mgmt. & Gov., XIM Univ, Bhubaneswar), Dr. Umamaheshwaran Rajasekar (Chair, Urban Resilience, NIUA), Shri Naveen Kumar Agarwal (Director, MoHUA), Shri H. Lianzela (Director, UD, Mizoram), Dr. Sunita Handa Khurana (Former Director, ISTM), Dr. Akshaya Kumar Sen (Fellow, Urban Economics, HSMI-HUDCO), Shri Baldeep Singh (Technical Director, Punjab State Urban Livelihood Mission).

Two round table discussion were held on 27th January, 2022 on (a) Integrated Infrastructure Management – A Case of Delhi, and (b) Innovative Waste Management (Bengaluru and Indore). Shri Sandeep Mishra (Special Secretary, GNCTD) and Dr. Kulwant Singh (CEO, 3R Foundation) were invited as expert. Shri S.N. Tripathi, IAS-r (Director General, IIPA) chaired the discussion. Prof. K.K. Pandey, Dr. Kusum Lata, Dr. Sachin Chowdhry, Dr. Amit Kr. Singh also spoke on the occasion. The respective groups of participants presented their findings and expert provided their comments on modalities of urban innovations. It was noted that community participation and convergence with municipal system is emerging for efficient delivery of urban services.

Online Customised/Blended Training Programmes on Urban Development and related issues

Eight customised and belended training programmes included special programme for elected represenatives, municipal commissioners, functionaries from PMAY, AMRUT, NULM & Smart Cities Mission, officers from cantonment board/ MES etc. (Table 2) The resource person included Ms. D. Thara, JS (AMRUT), Additional Secretary (A, L&E) and Shri Yogender Singh, Director & Shri Niraj Kumar, Director (NULM), Ministry of Housing and Urban Affairs, Govt. of India, Dr. S.N. Pandey, Prof. V.K. Dhar, Dr. A.K. Sen, Shri V. Vikramaditya, Former Chief Engineer, Prof. Shyamala Mani, NIUA, Shri R.K. Joshi, Sr. Advisor, CRISIL, Shri Appeeji Parashar, Independent Consultant, Pune, Shri Alok Suman, World Bank, Shri Rajeev Sharma, Faculty, HSMI etc.

Special Programmes for J&K

Centre for urban Studies (CUS) IIPA organised first training programme in a series of four programmes on Urban Governance for Mayors/ Chairpersons and Municipal Commissioners/ Chief Executives Officers from Urban Local Bodies of Jammu & Kashmir. This is the first programme in the series for elected representatives (Mayor, Deputy Mayor and senior councillors). The programme was attended by 28 participants from Jammu Municipal Corporation (JMC) which included Hon'ble Mayor/ Deputy Mayor, Chairman Standing Committees and Senior Councillors.

Hon'ble Union Minister of State (I/C), PMO and Ministries of Personnel, Pension and Public Grievances, Earth Sciences, Science and Technology and Chairman Executive Council IIPA Dr. Jitendra Singh was Chief Guest in the inaugural session of the programme.

In addition, the one-week module on urban governance was also delivered for government functionaries from All India Services, Central Services and Defence Services. Four training programmes are proposed for ERs & Officers from Jammu & Kashmir and Leh Ladakh in the remaining part of financial year.

Four Urban Study visits on Integrated urban infrastructure (National Capital territory of Delhi) and waste management (Indore which won first prize for third time in a row in Swachh Sarvekshan 2021 and Bengaluru which was designate Fastest Moving Megacity were conducted in the month of November, 2021. The fourth urban study visit was organised for elected representatives and senior officers from Arunachal Pradesh which was included distinguished Mayor of Itanagar, CEO Pasighat, Director TP&ULB, senior consultant and officers from Town Planning & Urban Local Bodies Department of the State.

Design, Development & Delivery of Urban Module in the online Mid-career Programmes for Government Officers

Design, Development & online/offline Delivery of Urban Module was carried out for seven midcareer/career enhancement programmes of IIPA for Government Officers (All India/Central and Defence Services and Govt. departments

and agencies) till February, 2022. Around Five other workshops/ seminars/ conferences/panel discussions are proposed in the remaining part of financial year.

B. RESEARCH AND ADVISORY SERVICES (11)

Research and advisory services on contemporary urban issues and suggested MoHUA were taken up as follow:

Research

- (i) Monographs on Decentralised Waste Management
- (ii) Monographs on HRIDAY Mission
- (iii) Monographs on Urban Livelihood
- (iv) Monographs on Community Mobilisation for Urban Services
- (v) TNA for Engineers of Madhya Pradesh on Water Supply and Sanitation
- (vi) Social Impact Assessment of DMRC project from Janakpuri West to R.K. Ashram Corridor at Rahat Ganj/Aram Ganj, Roshnara Road, Pul Bangash
- (vii) Social Impact Assessment for Land Acquisition at Village Khanpur, New Delhi
- (viii) Social Impact Assessment (SIA) of Land Acquisition at Tajpur Khurd Village for construction of Waste Water Treatment Plant
- (ix) Social Impact Assessment for Land Acquisition at "Village Dichaon Kalan for construction of Waste Water Treatment Plant, New Delhi
- (x) Social Impact Assessment (SIA) of Land Acquisition at Sabhapur, Shahadara, New Delhi
- (xi) Finalisation of Training Need Assessment (TNA) for Virtual Training Programme on Urban Governance for Municipal Engineers in Tamil Nadu.
- (xii) Technical proposals submitted to ministries/ states and other urban institutions, which are under negotiation include:
 - Proposals for Training in TNUDP
 - Proposal for Development of Training Module

for TNUDP on Urban Governance

- Proposal for Training with GoMP
- DoPT proposal on Urban Development
- DoPT Proposal on PPP
- Proposal submitted for 3 One-day Special Online Training Programme for Elected Leaders of J&K on Urban Governance
- Proposal for Social Impact Assessment of DMRC project from Janakpuri West to R.K. Ashram Corridor at Rahat Ganj/Aram Ganj, Roshnara Road, Pul Bangash
- Proposal for Social Impact Assessment for Land Acquisition at "Village Khanpur, New Delhi" at New Delhi
- Proposal for Social Impact Assessment (SIA) of Land Acquisition at Sabhapur, Shahadara, New Delhi
- Online Bidding for Assignment for conducting Mid-Term Appraisal of Credit Linked Subsidy Scheme (CLSS)
- Study Proposal on Urban/Municipal Disaster Management (UDM)
- Study Proposal on Trends and Status of Municipal Finances and Services in the ULBs of Haryana

Advisory Services

- (i) Base Papers as assigned by the Ministry of Housing and Urban Affairs.
- (ii) Other work as Technical Papers, State level information from 8 States and parliament questions.
- (iii) Efforts made to prepare a draft of rating on Green Blue Development alongwith identification of partner institutions.
- (iv) Information from states on reservation of seats and eligibility to fight municipal elections
- (v) Information/case studies provided on community contacting (rules and institutions)
- (vi) Status of states on local body elections (last held and next to be held)
- (vii) Brief note on Roadmap for Mobilisation of Property Tax in Madhya Pradesh
- (viii) Action plan for Community Organizers under NULM in Arunachal Pradesh

- (ix) Follow-up agenda for specialists in PMAY in Himachal Pradesh
- (x) Periodic reporting on CUS to GoI

C. PUBLICATION & OTHERS PROFESSIONAL ACTIVITIES

(Quarterly Journal, Special issue of Digest, Papers, TV Talks, Participation in Seminars)

CUS has the credit of various publications & other professional activities.

Publications

- (a) Publication of NAGARLOK (July-September, 2021)
- (b) Mending municipal finances post COVID (Financial Express, December 17, 2021)
- (c) Article on Cities and India's Climate Agenda (Financial Express, November 18, 2021)
- (d) An eight-point urban agenda for pollution control in India (Business Standard, October 09, 2021)
- (e) Towards better urban growth (Financial Express, April 12, 2021)
- (f) Singh A.K. (2021): "Fresh Water Resources in

India – Issues and Concern" to be published in S. Misra & M. Pathania (edt) Book, 'Climate Change, Sustainability and Consumers: Towards a Better Future', Concept

- (g) Publication of NAGARLOK (April-June, 2021)

Other Professional Activities

- (a) Faculty members have been involved in the expert committee of Govt. of J&K on Development of TP Scheme in Srinagar, restructuring committee of HUDCO's HSML, board of examiners in ITPI, NCR Planning Board, AMDA (Association of Municipalities and Development Authorities) and Editorial Board of reputed journals such as Nagarlok, Asian Review of Public Administration etc.
- (b) In addition, CUS faculty also provided faculty inputs to the courses conducted by Haryana Institute of Public Administration, Human Settlement Management Institute (HSML), Schools of Planning & Architecture, Institute of Town Planners of India and Association of Municipalities and Development Authorities. These programmes provided an opportunity to teach and learn for further dissemination.
- (c) Faculty Participated in a number of seminars/workshops and TV discussions on contemporary urban issues.

Table-1
Webinars, Online/Offline Workshop, and Coordination Meetings

Sl. No.	Name of the programme	Duration	No. Participants
1.	Round Table Workshop on Integrated Management of Urban Governance – Urban Study Visit to Delhi	January 27, 2022	37
2.	Round Table Workshop on Innovative Waste Management – Urban Study Visit to Indore & Bengaluru	January 27, 2022	37
3.	Special Meeting with Regional Centres for Urban and Environmental Studies on Sustainability Plan	December 7, 2021	13
4.	Half-day Round Table Conference on Urban Agenda with Secretary/Senior Functionaries of 10 States of CUS alongwith Tamil Nadu and Madhya Pradesh	October 1, 2021	19
5.	Webinar on Pradhan Mantri Awas Yojana	September 15, 2021	67
6.	Webinar on "Swachh Bharat Mission (Urban)"	August 31, 2021	83
7.	Webinar on "Smart Cities"	August 25, 2021	79
8.	Webinar on "Aatmanirbhar Bharat"	July 14, 2021	64

Table-2
Online Customised/Blended Training Programmes on Urban Development and related issues

Sl. No.	Name of the programme	Duration	No. Participants
1.	Three Day Orientation Programme on Urban Governance for Mayors/Chairpersons and Municipal Commissioners/Chief Executives Officers from Urban Local Bodies of Jammu & Kashmir	March 2-4, 2022	29
2.	Urban Exposure Visit of Elected Representatives and Senior Executives of Arunachal Pradesh	December 8-11, 2021	29
3.	Sensitization Programme for Elected Representatives and Senior Executives from ULBs and Town Planning Department of Arunachal Pradesh	December 6-7, 2021	29
4.	Urban Study Visit on Integrated Management of Urban Governance to Bengaluru by Senior Govt. of India Officers	November 22-26, 2021	12
5.	Urban Study Visit on Integrated Management of Urban Governance to Indore by Senior Govt. of India Officers	November 22-26, 2021	8
6.	Urban Study Visit on Integrated Management of Urban Governance to Delhi by Senior Govt. of India Officers	November 22-26, 2021	11
7.	Training Programme on Urban Missions of Govt. of India-select states	November 10-12, 2021	15
8.	Virtual Training Programme for Executive Engineers of Madhya Pradesh on Water Supply	April 12-14, 2021	22

Table-3
Design, Development & Delivery of Urban Module in the online Mid-career Programmes for Government Officers

Sl. No.	Name of the programme	Duration	No. Participants
1.	Online 10th Training Programme on “Financial Management in Scientific Institutions”	January 17-21, 2022	21
2.	20th Foundation programme for Scientist and Technologist	December 6 to January 28, 2021	18
3.	“National Convention on Atmanirbhar Bharat”	December 28-29, 2021	51
4.	20th Foundation programme for Scientist and Technologist	December 6 to January 28, 2021	18
5.	Online Training Course on “Administration and governance issues” for IDES Officers.	November 10, 2021	13
6.	“Blended Capacity Building for Stakeholders of River Ganga for ULB Officers”	October 25-26, 2021	25
7.	“Blended Capacity Building for Stakeholders of River Ganga for ULB Officers”	October 21-22, 2021	25

Annexure F.10

DETAILS OF HONORARIUM AND SALARY PAID TO FACULTY MEMBERS DURING 2021-22

Sl.No.	Name	Salary	Honorarium	Total
1	Prof. Suresh Misra	2090000	0	2090000
2	Prof. K. K. Pandey	2095357	107062	2202419
3	Prof. V.K. Sharma	2076786	281545	2358331
4	Dr. V.N. Alok	2761024	0	2761024
5	Dr. Charu Malhotra	2466228	107575	2573803
6	Dr. Sachin Chowdhry	3005340	112688	3118028
7	Dr. Kusum Lata	2684176	0	2684176
8	Dr. Neetu Jain	2948810		2948810
9	Dr. Roma Debnath	2868380	0	2868380
10	Dr. Sapna Chadah	1995180	134884	2130064
11	Dr. Mamta Pathania	1717896		1717896
12	Dr. Gadadhara Mohapatra	1737860	64132	1801992
13	Dr. Pawan Kumar Taneja	1490986	0	1490986
14	Dr. Manan Dwivedi	1838824		1838824
15	Dr. Saket Bihari	2469428	913800	3383228
16	Dr. Nupur Tiwari	2812764	25260	2838024
17	Dr. Shyamli Singh	1667312	115076	1782388
18	Dr. Surbhi Pandey	1184662	45856	1230518
19	Dr. Amit Kumar Singh	988645	104101	1092746
20	Dr. Ashok Kumar Vishandass	2100000	123777	2223777
	Total	42999658	2135756	45135414

INDEPENDENT AUDITOR'S REPORT

To the Members of Indian Institute of Public Administration

Qualified Opinion

We have audited the financial statements of Indian Institute of Public Administration ("IIPA"), which comprise the balance sheet as at March 31st 2022, and Statement of Income & Expenditure Account for the year ended, receipts and payment, including a summary of significant accounting policies.

In our opinion, and to the best of our information and according to the explanations given to us, except for the effects of the matter described in the Basis for Qualified Opinion section of our report, the aforesaid financial statements give the information that the accompanying financial statements give a true and fair view of the financial position of the institute as at March 31, 2022, and statement of Income & Expenditure and Receipt and Payments for the year then ended in accordance with the Accounting Standards issued by the Institute of Chartered Accountants of India (ICAI).

Basis for Qualified Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) issued by ICAI. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the entity in accordance with the Code of Ethics issued by ICAI and we have fulfilled our other ethical responsibilities in accordance with the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

We report that,

- a) Fixed Assets register of the Assets acquired from grant received / owned contribution needs to be updated. Physical verification of the Assets was conducted by the Management in earlier years. We suggest that a policy for cycle of physical verification should be framed by the Management.
- b) During the year, IIPA has transferred Rs. 3.35 Crore and Rs 37.38 Lakh in IIPA Reserve Fund and Research Endowment Fund respectively for the purpose of utilisation exclusively to the objects for which this IIPA is established, in next five years.
- c) GST matters needs to be reviewed on top priority, particularly on the input credit adjustable against provision of service. Credit balance of Rs. 138.30 lakh is appearing under GST /Service Tax Control Accounts. We are unable to comment on the impact thereof if any.
- d) Rs. 2.17 Crore is recoverable from NIDM in respect of Rent since long. Efforts should be made to recover the same at the earliest.
- e) Opening Balances of Grant recoverable to the tune of Rs. 56.12 Lakh is appearing in the following program. Efforts should be made to recover these amount at the earliest.

Grant / Program relates to	Nos of Cases	Grant Receivable (Rs.In Lakh)
Consultancy Assignment	6	4.61
Other Program	2	15.43
Other Research Projects	25	36.08
Total		56.12

- f) TDS is not deducted on accrual Basis. We suggest that system for deduction of Tax at Sources should be introduced on provisions created by IIPA also.
- g) Substantial amount of Tax is recoverable from Income Tax Office. We suggest that approval from Income Tax department for lower rate of TDS should be obtained.
- h) Current Assets includes receivable from “M/s Travionspire Global Pvt Ltd” of Rs 46.61 Lakhs. This amount was paid on account of 45th APPPA foreign travel which got cancelled due to Covid-19 Pandemic the same needs to be checked and adjusted.
- i) Current Assets include receivable of Rs 108.85 Lakhs against training programs conducted. Efforts should be made to recover the same at earliest.

Age Group	Amount(in Lakh)
Up to 12-13	32.65
For 2018-19	73.55
For 2020-21	2.66
Grand Total	108.85

- j) Opening Balance of Rs. 87,460/- is recoverable from 9 employees. Efforts should be made to recover these amounts.
- k) Rs. 9.16 Lakh has been received in earlier year from woman and Child program but the same is still not utilised.
- l) Unutilised grant of FCRA amounting to Rs. 20.80 Lakh is still lying as unspent in the books of IIPA.

Suggestion

- a) Unmoved balances should be reviewed at the earliest.
- b) GST Input credit claimable from GST should be reconciled with the GST input credit available as per GST portal.
- c) Periodical reconciliation of the figures uploaded on the AIS portal should be reconciled with financial books.
- d) Bank Balance certificate should be obtained at the year end for all accounts

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the entity in accordance with the accounting principles generally accepted in India. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole

are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Report on other legal and regulatory requirement

We report that:

- i) We have obtained all the information and explanation, which to the best of our knowledge and belief were necessary for the purpose of our audit.
- ii) In our opinion, proper books of account as required by law have been kept by the institute, so far as appears from our examination of those books.
- iii) The Balance Sheet and Receipts and Payments Account dealt with by these report, are in agreement with the books of account.
- iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule -B), give a true and fair view in conformity with the accounting principles generally accepted in India: -
 - a) In the case of the Balance Sheet, of the state of affairs of the Fund (Financial Position) as at 31st March, 2022; and
 - b) In case of Income and Expenditure, Deficit (financial performance) for the year ended on that date.
 - c) In case of Receipt and Payment, Funds flow for the year ended on 31st March 2022

For GSA & Associates LLP

Chartered Accountants

FRN No 00257N/N500339

Sunil Aggarwal

Partner

M. No 083899

16, DDA Flat, Ground Floor
Panchsheel Park, Shivalik Mor,
Near Malviya Nagar,
New Delhi-110017

Place: New Delhi

Dated 26th Sept 2022

UDIN 22083899AVMAFJ3858

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

NEW DELHI

Balance Sheet as at 31st March, 2022

	Schedule	As At 31.03.2022 Rs.	As At 31.03.2021 Rs.
<u>LIABILITIES</u>			
Asset Fund	1	17,66,93,888	16,57,11,358
Asset Fund FCRA	1	8,42,449	8,42,449
Accumulated Surplus/ (Deficit)		(1,40,13,75,355)	(1,22,83,55,901)
Capital Funds including Membership Fund	2	12,69,36,658	8,81,44,882
Unutilised Grant :	3	18,40,54,869	22,58,83,044
- General Fund	18,19,74,163		
- Foreign Fund	20,80,706		
Provisions:			
-Gratuity Payable		7,17,00,000	6,84,00,000
-Leave Encashment Payable		6,62,00,000	6,16,00,000
-Pension Payable		1,43,35,00,000	1,21,99,00,000
Current Liabilities	4	9,84,62,813	6,10,47,927
Total		75,70,15,322	66,31,73,759
<u>ASSETS</u>			
Fixed Asset Fund- Out of Grant (gross)	5	17,66,93,888	16,57,11,358
Fixed Asset Fund-Own Funds	5	44,46,397	45,71,619
Asset Fund FCRA	5	8,42,449	8,42,449
Investments	6	26,91,28,057	24,27,76,054
Grant Receivables	3	5,15,37,040	4,28,20,623
Current Assets	7	14,26,67,929	15,34,10,004
Cash & Bank Balances	7	11,16,99,562	5,30,41,652
Total		75,70,15,322	66,31,73,759.39

Significant Accounting Policies & Notes **13**

to the Accounts

Schedules 1 to 13 form an Integral part of the Accounts

As per our Report of even date

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

For Executive Council

Sunil Aggarwal
Partner

M No. 083899

16, DDA Flat, Ground Floor

Panchsheel Park, Shivalik Mor,

Near Malviya Nagar, New Delhi-110017

Dated: 26th September, 2022

UDIN No.22083899AVMAFJ3858

S.N. Tripathi
Director General
(Member secretary)

K.K.Pandey
(Member- Executive
Council)

Amitabh Ranjan
Registrar
(Chief Accounts Officer)

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Income and Expenditure Account for the year ended 31st March, 2022

	Schedule	For the year 2021-22	For the year 2020-21
		Rs.	Rs.
<u>INCOME</u>			
Grant In Aid from DOPT -Salary		11,20,00,000	9,50,00,000
Grant In Aid from DOPT -General		8,25,50,000	8,00,00,000
Members Subscription	8	8,62,922	8,78,681
Sale of Publications		3,28,250	25,305
Net Income from Research Programmes including overhead charges		2,28,67,235	2,11,60,972
Fee for Training Programmes		6,10,98,213	1,83,06,694
Other Income:			
- Rental Income	10	8,94,15,983	46,91,725
- Miscellaneous Receipts	9	55,08,519	52,96,806
Training Programme Fee Receivable		28,15,000	6,87,000
Total		37,74,46,122	22,60,47,183
<u>EXPENDITURE</u>			
Pay and Allowances	11	11,30,68,187	9,87,66,592
Campus Maintenance	12	2,37,90,213	2,36,92,282
Administrative and other Expenses	13	51,69,104	57,39,367
Library, Periodical & Binding Charges		3,34,156	4,49,308
Training Programmes		5,04,49,396	1,04,89,806
Publications		6,95,775	6,40,809
Branches Promotion Activities		8,93,183	1,18,565
Amt. paid to CGHS		50,86,808	15,98,272
Depreciation	5	8,31,665	8,34,775
Pension	11	7,88,00,000	7,00,80,311
Gratuity	11	60,09,597	49,64,714
Leave Encashment	11	35,15,710	52,78,301
Amountisation of Premium paid on Investment		30,39,118	1,59,822
IIPA Reserve Fund		3,35,54,624	21,11,574
Research Endowment Fund		37,28,292	2,34,252
<u>Long term Retirement Liability</u>			
Gratuity	11	33,00,000	50,00,000
Leave encashment	11	46,00,000	(19,00,000)
Pension Expenses	11	21,36,00,000	12,74,63,582
		55,04,65,828	35,57,22,332
Prior Period Income		126.00	
Excess of Expenditure over Income for the year		(17,30,19,580)	(12,96,75,150)
Excess of Expenditure over Income from previous year		(1,22,83,55,901)	(1,09,86,80,751)
Balance carried forward to Balance Sheet #		(1,40,13,75,355)	(1,22,83,55,901)
Significant Accounting Policies & Notes to the Accounts	13		

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Receipts and Payments Account for the year ended 31.03.2022

	Schedule	Year 2021-22 Rs.	Year 2020-21 Rs.
RECEIPTS			
Opening Balance:			
Cash & Bank Balances	7	5,30,41,651	19,70,20,157
Maintenance Grant and Internal Receipts	A	37,93,89,533	33,03,60,182
Loans , Advances & other receipts	B	44,77,31,216	22,01,62,295
Grants for Research Projects, Etc. excluding Grant in aid Capital	3	15,40,02,658	18,24,35,417
Total		1,03,41,65,058	92,99,78,051
PAYMENTS			
Expenditure Against Maintenance Grant & Internal Receipts	A	37,96,23,869	33,01,75,375
Payment out of Funds, Deposit & Advances	B	38,81,18,180	39,61,95,149
Expenditure Against Grants for Research Projects etc.	3	15,47,23,447	15,05,65,875
Closing Balance:			
Cash & Bank Balances	7	11,16,99,562	5,30,41,651
Total		1,03,41,65,058	92,99,78,050

Schedules A to B form an Integral part of
Receipt & Payment A/C
Examined & Found Correct
For GSA & Associates LLP
Chartered Accountants
FRN - 000257N/N500339

For Executive Council

Sunil Aggarwal Partner M No. 083899 16, DDA Flat, Ground Floor Panchsheel Park, Shivalik Mor, Near Malviya Nagar, New Delhi-110017	S.N. Tripathi Director General (Member Secretary)	K.K.Pandey (Member Executive Council)	Amitabh Ranjan Registrar (Chief Accounts Officer)
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Place: New Delhi

Dated: 26th September, 2022

UDIN No. 22083899AVMAFJ3858

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

SCHEDULE- 1

Asset Fund

	Balance As at 01.04.2021 (Rs.)	Additions During the Year (Rs.)	Adjustment / utilised during the year (Rs.)	Balance As at 31.03.2022 (Rs.)
IIPA (CORE)	13,92,20,116	1,09,40,545	25,56,135	14,76,04,526
CUS	46,30,790	70,832		47,01,622
APPPA	1,05,95,487	16,58,138	-	1,22,53,625
CCS	31,54,902	-	-	31,54,902
NCH	77,62,097	5,33,290	-	82,95,387
NAMAMI GANGE	3,47,966	3,35,860	-	6,83,826
Sub-Total	16,57,11,358	1,35,38,665	25,56,135	17,66,93,888
FCRA	8,42,449	-	-	8,42,449
Sub-Total	8,42,449	-	-	8,42,449
Total	16,65,53,807	1,35,38,665	25,56,135	17,75,36,337

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE- 2

Capital Funds

	Balance As at 01.04.2021	Interest/ Contribution	Amount Utilised	Balance As at 31.03.2022
A	(Rs.)	(Rs.)	(Rs.)	(Rs.)
Annual School Prize Fund	1,08,226	6,021	3,574	1,10,673
Bhoopendra Hooja Memorial Fund	48,968	3,210	1,177	51,001
Consultancy support Fund	15,90,522	1,45,622	57,542	16,78,602
IIPA Reserve Fund	23,29,887	3,35,54,624	17,60,624	3,41,23,887
Infrastructure Development Fund	5,15,55,430	28,01,565	12,46,460	5,31,10,535
Naydumma Memorial Science Foundation	11,53,285	51,763	7,589	11,97,459
Prof. S.Saroja Memorial Fund	5,73,740	25,947	-	5,99,687
Research Endowment Fund	51,13,466	41,02,304	1,38,645	90,77,125
Smt.Kusum Tai Shankar Rao Chavan Mem. Fund	1,59,401	7,721	-	1,67,122
Staff Benevolent Fund	5,57,594	56,896	35,796	5,78,694
T.N. Chaturvedi Award	1,04,085	6,312	1,437	1,08,960
P.K. Umashanker Memorial Fund	12,32,580	90,129	1,23,600	11,99,109
U.C.Aggarwal Memorial Fund	23,19,138	1,86,795	59,761	24,46,172
Sub-Total	6,68,46,322	4,10,38,909	34,36,205	10,44,49,027
B				
(Membership Capital Fund)				
Corporate Membership Capital Fund	39,27,793	3,62,580	2,33,888	40,56,485
Life Membership Capital Fund	1,73,70,766	16,85,440	6,25,060	1,84,31,146
Sub-Total	2,12,98,559	20,48,020	8,58,948	2,24,87,631
Total	8,81,44,882	4,30,86,929	42,95,153	12,69,36,658

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE- 3

Unutilised Grant Balances

	Unutilised Balance As at 01.04.2021	Received during the year	djustment	Total	Payments/ Advances/ Adjustments	Payable/ adjustments given for the year	Unutilised Balance As at 31.03.2022
	(Rs.)	(Rs.)		(Rs.)	(Rs.)	(Rs.)	(Rs.)
(A) General Fund							
Grant from Ministry of Housing & Urban Affairs, for Centre for Urban Studies (including Misc receipts received of Rs.99705/-) (refer Annexure-2)	(33,65,619)	3,40,99,705	-	3,07,34,086	2,89,82,320	17,51,880	(114)
APPPA	5,59,37,012	1,74,45,340	-	7,33,82,352	67,81,740	-	6,66,00,612
Centre for Consumer Affairs	21,22,124	-	-	21,22,124	-	-	21,22,124
CCS Phase II (including publications)	(1,26,15,391)	1,32,76,739	-	6,61,348	94,18,329	5,09,798	(92,66,779)
Centre for Consumer Affairs (Plan)	11,67,393	-	-	11,67,393	-	-	11,67,393
National Consumer Helpline	66,593	2,11,142	-	2,77,735	2,11,142	-	66,593
ICGRS-NCH	33,23,574	2,25,91,560	-	2,59,15,134	4,09,07,964	20,05,148	(1,69,97,978)
Grant-in Aid Capital	-	8,91,50,000	-	8,91,50,000	8,91,50,000	-	-
Centre for Tribal Affairs (CORTEX)	(30,37,778)		61,51,825	31,14,047	1,39,046	-	29,75,001
National Tribal Research Institute (NTRI)	-	21,50,000	-	21,50,000	34,57,707	2,67,127	(15,74,834)

Other grants for APPPA foreign / field visits	3,45,76,498	53,57,424	-	3,99,33,922	42,35,053	-	3,56,98,869
Other programmes	(46,94,611)	93,26,500	-	46,31,889	64,34,144	3,10,264	(21,12,519)
Grants from ICSSR for Fellowship	78,678	7,09,999	-	7,88,677	2,89,999	-	4,98,678
Other Research Projects	5,06,06,970	4,88,34,249	59,26,394	10,53,67,613	5,38,66,003	7,16,746	5,07,84,864
Research -I Projects	4,75,213	-	-	4,75,213	-	-	4,75,213
Total A :	12,46,40,656	24,31,52,658	1,20,78,219	37,98,71,533	24,38,73,447	55,60,963	13,04,37,123
Add: Debit Balance i.e. Grant Receivable:	4,28,20,623	-	-	-	-	-	5,15,37,040
Unutilised Grant Balance as at 31.03.2022 :	16,74,61,279	24,31,52,658	1,20,78,219	37,98,71,533	24,38,73,447	55,60,963	18,19,74,163
B including interest	17,21,764	3,58,942	-	20,80,706	-	-	20,80,706
Grand Total A + B	16,91,83,043	24,35,11,600	1,20,78,219	38,19,52,239	24,38,73,447	55,60,963	18,40,54,869

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE- 4

Current Liabilities

	As at 31.03.2022	As at 31.03.2021
	Rs.	Rs.
Canteen contractor / Mess charges	1,33,557	3,27,515
Amt. payable to Staff & Faculty	23,416	2,01,302
Sundry Creditors	14,18,145	8,80,529
Other Liabilities :		
Payable to L& DO & Campus Maintainance	79,41,572	
Liabilities related to projects	1,03,12,038	3,66,88,078
Others	4,70,61,839	
Other Deposits	23,00,762	25,14,656
Expenses payable	1,54,41,095	1,58,45,085
Duties & Taxes (Service Tax/GST/TDS)	1,38,30,389	45,90,763
Total	9,84,62,813	6,10,47,928

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE- 5

Fixed Assets

	Cost as at 1.4.2021	Additions	Less Sale	Depreciation	Cost as at 31.3.2022
	(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)
A) Fixed Assets purchased out of Grants					
Land & Building	4,22,79,424	-	-	-	4,22,79,424
Furniture, Fixtures	1,96,12,212	18,65,091	2,91,635	-	2,11,85,668
A.C. Equipments & Water Cooler	42,04,417	-	-	-	42,04,417
Film Projector & Stage Equipment	49,45,394	-	-	-	49,45,394
Data Processing Equipment	2,00,60,326	3,16,400	22,64,500	-	1,81,12,226
Hostel & Mess Equipment	24,93,671	-	-	-	24,93,671
Office Equipment	1,82,98,302	86,73,747	-	-	2,69,72,049
Internal Communication	19,75,935	-	-	-	19,75,935
Library Equipment	26,85,529	-	-	-	26,85,529
Library Book (Core)	2,26,64,906	85,307.00	-	-	2,27,50,213
	13,92,20,116	1,09,40,545	25,56,135	-	14,76,04,526
CUS - Furniture, Fixture & Office Equipment	30,07,287	70,832	-	-	30,78,119
CUS - Library Books	16,23,503	-	-	-	16,23,503
	46,30,790	70,832	-	-	47,01,622
APPPA - Library Books	46,41,278	65,138	-	-	47,06,416
APPPA - Furniture, Fixture & Office Equip.	59,54,209	15,93,000	-	-	75,47,209
	1,05,95,487	16,58,138	-	-	1,22,53,625
CCS - Furniture, Fixture & Office Equipments	17,44,265	-	-	-	17,44,265
CCS- Library Books	2,99,501	-	-	-	2,99,501
NCH - Furniture, Fixture & Office Equipments	88,73,233	5,33,290	-	-	94,06,523
Sub-Total	1,09,16,999	5,33,290	-	-	1,14,50,289
Namami Gange-Infrastructure/ Office Equipment	3,47,966	3,35,860	-	-	6,83,826
Grand Total	16,57,11,358	1,35,38,665	25,56,135	-	17,66,93,888

	Cost as at 31.3.2021	Additions	Less Sale	Depreciation	Cost as at 31.3.2022
	(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)
B) Fixed Assets -Own Funds					
Furniture, Fixtures, A.C.Equipment etc.	8,08,648	2,15,614	-	93,656	9,30,606
Data Processing Equipment	3,94,231	2,28,377	-	2,11,181	4,11,427
Office Equipment	17,77,384	2,62,454	-	2,88,126	17,51,712
Vehicles	15,91,355	-	-	2,38,703	13,52,652
Total	45,71,618	7,06,445	-	8,31,666	44,46,397
Grand Total A + B	17,02,82,977	1,42,45,110	25,56,135	8,31,666	18,11,40,286
C) Fixed Assets- FCRA					
FCRA - Furniture, Fixture & Office Equip.	8,42,449	-	-	-	8,42,449
Sub Total	8,42,449	-	-	-	8,42,449
Grand Total	17,11,25,426	1,42,45,110	25,56,135	8,31,666	18,19,82,735

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE- 6

Investments	Balance as at 01.04.2021 (Rs.)	Additions during the year (Rs.)	Encashed during the year (Rs.)	Balance as at 31.03.2022 (Rs.)
Annual School Prize Fund	97,701	36,879	34,522	1,00,058
Bhupendra Hooja Memorial Fund	39,637	41,656	39,637	41,656
Consultancy Support Fund	16,27,999	14,74,935	13,96,161	17,06,773
Corporate Membership Capital Fund	38,33,984	4,65,955	4,42,274	38,57,665
Infrastructure Development Fund	5,10,70,571	1,00,25,360	94,81,552	5,16,14,379
Life Capital Membership Fund	1,56,21,475	1,61,416	1,53,591	1,56,29,300
Nayudumma Memodiral Science Foundation	8,15,666	62,627	55,050	8,23,243
Prof. S.Saroja Memorial Fund	5,00,000	-	-	5,00,000
Research Endowment Fund	48,46,063	1,52,07,998	16,21,458	1,84,32,603
Smt. Kusum Tai Chavan Memorial Fund	1,41,046	-	-	1,41,046
Staff Benevolent Fund	4,10,790	3,52,535	3,25,946	4,37,379
T.N. Chaturvedi Award fund	95,414	20,284	18,830	96,868
P.K. Umashanker Memorial Fund	11,08,980	1,14,419	1,08,980	11,14,419
U.C.Aggarwal Memorial Fund	22,75,000	2,89,010	2,75,000	22,89,010
FDR with UCO	16,02,91,728	13,08,43,658	16,02,91,728	13,08,43,658
IIPA Reserve Fund Investment	-	4,15,00,000	-	4,15,00,000
Total	24,27,76,054	20,05,96,732	17,42,44,729	26,91,28,057

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE- 7

Current Assets, Loans and Advances

	As at 31.03.2022 (Rs.)	As at 31.03.2021 (Rs.)
Sundry Debtors		
Amount Receivable from TP conducted	1,36,99,673	2,34,22,378
EMD For Research/Training	45,42,200	53,92,200
Sub Total	1,82,41,873	2,88,14,578
Other Assets		
TDS/TCS Receivable	1,65,04,621	1,31,26,618
TDS on GST	26,57,154	3,18,214
Loans & Advances to Employees/vendors	32,23,861	5,88,50,725
Deposits (with Desu, DDA etc.) & other receivable	6,42,210	6,42,210
Rent Receivable from NIDM (20%)	2,17,37,800	2,17,37,800
Interest Accrued but not due on FD's/Bonds	19,25,011	16,34,146
Interest Accrued on HBA	-	74,191
GST Cumulative Input	-	-
Advance Tax	93,01,187	6,23,574
Prepaid Insurance	42,072	42,652
Prepaid Expenses/Prepaid on Investment	1,01,36,743	9,99,275
Amount receivables		
Pension Fund	-	99,19,689
C.P. Fund	97,85,000	97,85,000
Rent Receivable	4,24,79,836	2,37,870
GST Receivable	13,21,592	
Others	46,68,969	66,03,463
Sub Total	12,44,26,056	12,45,95,427
Cash & Bank Balances (as certified by Management)		
Cash in Hand	-	4,917
Imprest Revenue Stamp	200	200
Sub Total	200	5,117
Balance with Scheduled Banks		
In current accounts with UCO Bank	25,07,683	14,51,326
UCO Bank Saving Account	9,85,20,982	3,89,93,342
State Bank of India	2,62,547	2,62,547
UCO Bank - FCRA - Saving A/c.	20,80,706	17,21,764
UCO Bank PFMS Account	6,00,935	4,43,501
UCO Bank Project Account	15,60,414	15,72,163
UCO Bank -Consumer PFMS A/c	30,76,821	85,43,218
UCO Bank -CUS PFMS A/c	1,48,036	48,673
UCO Bank -NTRI PFMS A/c	2,06,147	-
UCO Bank -KRC PFMS A/c	27,35,091	-
Sub Total	11,16,99,362	5,30,36,535
Total	11,16,99,562	5,30,41,652
Grand Total	25,43,67,491	20,64,51,656

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE- 8

Membership Subscription / Interest on Membership Funds

	For the Year 2021-22 (Rs.)	For the Year 2020-21 (Rs.)
SUBS. - Associate	15,200	90,228
SUBS. - Corporate	30,000	10,000
SUBS. - Student Membership	7,200	5,200
SUBS. - Ordinary	6,400	11,900
Interest on :		-
Corporate membership Capital Fund	2,04,122	1,33,198
Life Membership Capital Fund	6,00,000	6,28,155
Total	8,62,922	8,78,681

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

	For the Year 2021-22 (Rs.)	For the Year 2020-21 (Rs.)
SCHEDULE- 9		
Miscellaneous Receipts		
Interest on :		
- Short Term Deposits	22,81,927	28,50,002
Other Receipts	16,03,686	16,11,790
Service Charges	10,46,706	2,11,402
Sale of Membership Forms	6,000	13,762
CGHS Recoveries	5,70,200	6,09,850
Total	55,08,519	52,96,806

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
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Schedule- 10

	For the Year 2021-22	For the Year 2020-21
	(Rs,)	(Rs,)
Rental Income		
Rent from Hostel	41,81,826	8,59,225
Rent from Residential Quarter	2,70,779	4,68,394
Rent from NTRI (MOTA)	7,90,04,250	-
Rent from CCPA	53,87,339	29,69,400
Rent from Uco Bank	3,84,732	3,16,634
Rent others	1,87,057	78,072
Total	8,94,15,983	46,91,725

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Schedule- 11

	For the Year 2021-22 (Rs,)	For the Year 2020-21 (Rs,)
A) Pay and Allowances - Core		
Accounts & Pension Cell	80,79,146	79,27,170
Administration	2,09,93,923	1,78,90,843
Computer Centre	13,36,896	13,34,924
Faculty and Attached Staff	3,54,99,810	2,83,93,670
Hostel	7,47,859	10,22,988
Library	1,31,59,504	1,10,74,889
Maintenance	1,25,38,287	1,17,39,227
Membership	34,68,332	29,88,287
Office of Academic Activities	1,15,06,181	1,06,78,201
Publications	57,38,249	50,73,785
R&C unit	-	6,42,608
Overtime	-	-
	11,30,68,187	9,87,66,592
	30,98,25,307	21,08,86,908
Total (A + B)	42,28,93,494	30,96,53,500

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

Schedule- 12

Campus Maintenance

	For the Year 2021-22 (Rs.)	For the Year 2020-21 (Rs.)
Repair & Maintenance	22,11,962	18,67,980
Hostel General Maintainance	15,64,330	5,79,709
Rents, Rates & Taxes	10,20,558	10,20,558
Water & Electricity Charges	51,90,588	72,15,459
Security Arrangements	42,40,616	40,00,606
<u>House Keeping Charges</u>		
Hostel	37,48,627	36,97,946
Main Building	58,13,532	53,10,024
Total	2,37,90,213	2,36,92,282

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Schedule- 13

Administrative & Miscellaneous Expenses

	For the Year 2021-22 (Rs.)	For the Year 2020-21 (Rs.)
Travelling Expenses		
1. For Faculty/Institute and Staff	3,014	24,320
2. For E.C. and its Committees Meeting	15,063	-
3. For Branches office bearers and others	-	14,160
Amenties to Staff	1,48,525	1,66,850
Annual Report	1,30,268	90,168
Bank charges	55,920	3,651
Essay / Case study prize	41,000	22,000
Expenses for AGM	33,357	42,567
Expenses for Conference	13,905	10,500
Fee to Auditors	1,30,000	1,20,000
Honorarium to Experts	2,36,500	88,500
IGL Gas for Mess Canteen	2,50,848	1,60,324
Indian International Centre Membership	-	77,838
Legal Expenses	39,600	78,250
Local Travel Expenses	25,938	24,540
Meeting Expenses	1,19,065	41,735
Misc Expenses	17,26,723	18,95,999
Motor Car Expenses	2,17,646	1,68,898
Postage & Telegram	43,027	1,04,389
Preparation of Digital Content	7,10,980	14,39,260
Printing & Stationery	4,66,365	4,04,687
Repair, Maintenance, Photocopy Machine / AMC	3,26,824	3,07,697
Telephone Expenses	4,34,536	4,64,546
Total	51,69,104	57,50,879

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Schedule A

Receipts and Payments Account of Grant in aid from Govt. of India and Internal Receipts

	For the Year 2021-22	For the Year 2020-21
	(Rs.)	(Rs.)
<u>Receipts:</u>		
Grant-in-Aid from DOPT -Salary	11,20,00,000	9,50,00,000
Grant In Aid from DOPT -General	8,25,50,000	8,00,00,000
Grant In Aid from DOPT -Capital	8,91,50,000	10,50,00,000
Members Subscription	8,62,922	8,78,681
Fee for Training Programmes	6,10,98,213	1,83,06,694
Net Income from Research Assignments including overhead charges	2,28,67,235	2,11,60,972
User Charges	50,24,394	46,91,725
Sale of Publications	3,28,250	25,305
Miscellaneous Receipts	55,08,519	52,96,806
Total	37,93,89,533	33,03,60,183
<u>Payments:</u>		
Pay & Allowances	12,03,77,108	10,94,98,639
Pension	7,88,00,000	7,00,80,311
<u>Capital Expenditures</u>	-	-
IIPA Bhawan etc.	8,91,50,000	10,50,00,000
Training Programmes	5,02,27,263	1,04,89,806
Publications	6,95,775	6,40,809
Library Books, Periodicals, Binding & Equipment Charges	3,34,156	4,49,308
Branches Promotion Activities	8,93,183	1,18,565
Campus Maintenance	2,49,03,497	2,40,92,911
Administrative and Miscellaneous Expenses	53,70,038	51,47,916
Assets Purchased from own Fund	7,46,923	5,53,190
Amt. paid to CGHS	50,86,808	15,98,272
GST/Premium Expenses	30,39,118	1,59,822
Total	37,96,23,869	33,01,75,375
Excess of Receipts over Payments during the year	(2,34,336)	1,84,808
Excess of Payment over Receipts previous year	(5,48,518)	(7,33,326)
Total Excess of Receipts over Payments	(7,82,854)	(5,48,518)

UTILISATION CERTIFICATE

Certified that the Grant-in-Aid Salary/General/Capital amounting to Rs.28,37,00,000/- was received during 2021-22 from the Government of India, Ministry of Personnel, Public Grievances and Pensions, Department of Personnel and Training, New Delhi has been fully utilized during the year.

Besides, this institute has generated Internal Revenue of Rs.9,56,89,533 during the Year 2021-22 and the excess of Receipt over Payment of Rs.5,48,518/- was carried over from the previous year, i.e. 2020-21.

As indicated in Schedule No. A of the Receipt and Payment Accounts, balance of Excess of Payment over Receipt as on 31-3-2022 amounting to Rs.7,82,854/- has been carried over for adjustment during the next Financial year 2022-23.

GSA & Associates LLP
Chartered Accountants
FRN No 00257N/N500339

For Executive Council

Sunil Aggarwal
Partner
M.No.083899

S.N. Tripathi
Director General
(Member Secretary)

K.K. Pandey
(Member Executive Council)

Amitabh Ranjan
Registrar
(Chief Accounts Officer)

16, DDA Flat, Ground Floor,
Pachsheel Park, Shivalik Mor,
Near Malviya Nagar,
New Delhi-110017

Place: New Delhi
Dated: 26th September 2022
UDIN: 22083899AVMAFJ3858

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Schedule B

Receipts and Payments Account of Funds, Deposits and Advances, Rental Income

	For the Year 2021-22	For the Year 2020-21
Receipts:	Rs.	Rs.
Annual School Prize Fund	4,221	5,293
Bhupendra Hooja Memorial Fund	2,019	2,475
Consultancy Support Fund	78,774	75,237
Infrastructure Development Fund	17,39,305	37,73,585
Nyadumma Memorial Fund	46,715	42,721
Prof. S. Saroja Memorial fund	25,947	32,500
Research Endowment Fund	3,14,558	3,35,369
Smt. Kusumtai Memorial fund	7,721	8,816
Staff Benevolent Fund	48,491	35,853
T.N. Chaturvedi Prize Fund	4,935	5,565
P.K. Umashanker Memorial Fund	87,939	12,50,000
UC Aggarwal Memorial Fund	1,79,010	25,00,000
Corporate Membership Capital Fund	2,04,122	2,28,985
Life Membership Capital Fund (Sub)	16,59,998	24,83,943
Rental Income - MOTA/CCPA	4,21,49,623	-
Advance recoverable from Staff/faculty	2,02,64,037	1,87,42,755
Advance Rent	-	17,057
Amount payable to Staff	74,114	49,820
Amount recoverable from Parties	-	-
Fixed Deposit with Bank	17,42,44,729	12,39,48,285
GST Input Cumulative	2,58,152	1,07,37,611
GST Output/RCM Cumulative	2,85,50,891	-
Current Assets others	20,69,219	34,83,267
Interest accrued on HBA	74,191	16,104
Mess Charges	1,04,478	29,079
Other Deposits (Assets)	-	-
Other Deposits (Liability)	12,31,394	10,98,191
Interest on STDR	55,54,249	-
Other Liabilities	9,48,79,206	3,78,69,777
Other Liabilities (Sundry Creditors)	2,44,81,525	14,01,159
Sundry Debtors	1,51,58,205	94,54,958
TDS Receivable	1,16,78,540	19,32,880
TDS on GST	-	6,01,010
Amt. Received from Pension Fund/GPF/CPF	1,04,76,689	-
Others	1,20,78,219	-
Grand Total	44,77,31,216	22,01,62,295

	For the Year 2021-22	For the Year 2020-21
	Rs.	Rs.
Payments		
Annual School Prize Fund	508	-
Bhupendra Hooja Memorial Fund	-	-
Corporate Membership Capital Fund	2,04,122	6,865
Consultancy Support Fund	-	
Life Membership Capital Fund (Sub)	6,00,000	68,869
IIPA Reserve Fund	17,60,624	-
Infrastructure Development Fund	-	92,690
Prof. S. Saroja Memorial fund	-	-
Research Endowment Fund	77,753	10,295
Staff Benevolent Fund	18,000	6,000
Nyadumma Memorial Fund	-	7,765
T.N. Chaturvedi Fund	-	10,000
P.K. Umashanker Memorial Fund	-	26,219
UC Aggarwal Memorial Fund	-	2,40,623
Amount payable to Staff	2,52,000	-
Advance recoverable from Staff/faculty	2,13,37,173	70,91,666
Current Asests Others	92,71,613	70,42,177
Expenses payable during the Year	72,19,254	63,41,797
Fixed Deposit with Bank		
	20,05,96,732	29,54,11,046
GST Input Cummulative	40,89,942	47,68,310
GST Output Cummulative	1,54,79,475	73,59,653
Mess Charges	2,98,436	2,41,150
Other Deposits (Assets)	-	-
Other Deposits (Liability)	14,45,288	11,74,444
Other Liabilities	7,31,22,755	3,75,88,313
Other Liabilities (Sundry Creditors)	2,39,43,909	9,70,254
Sundry Debtors	17,70,500	29,33,700
TDS Receivable	1,49,87,586	39,04,184
TDS on GST	23,38,940	5,70,867
TCS Receivable	68,957	-
Advance Tax	86,77,613	6,23,574
Amt. receivable from CPF/GPF	5,57,000	97,85,000
Amt. receivable from Pension Fund	-	99,19,689
Grand Total	38,81,18,180	39,61,95,150

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Annexure - 1
(Refer. Sch. 3)**

**Receipts & Payments Account of Research Projects(including payables)
(Excluding FCRA Grants)**

	For the Year 2021-22	For the Year 2020-21
	(Rs.)	(Rs.)
Receipts:		
Grant from Ministry of Housing & Urban Affairs and Employment for Centre for Urban Studies (including sale of Publication)	3,40,99,705	3,34,39,342
Grant in Aid Capital	8,91,50,000	10,50,00,000
APPPA Foreign & Field Visits	53,57,424	1,47,93,848
Other Programmes	93,26,500	38,24,000
Centre for Consumer Affairs	1,32,76,739	-
Other Research Project / Studies	4,88,34,249	6,84,95,038
Research-I Assignments	-	-
ICSSR F/Ship receipt	7,09,999	-
APPPA I	1,74,45,340	2,18,25,360
National Consumer Helpline	2,11,142	-
ICGRS -NCH	2,25,91,560	4,00,00,000
CORTEX	-	-
National Tribal Research Institute (NTRI)	21,50,000	-
Total	24,31,52,658	28,73,77,588
Payments:		
Centre for Urban Studies	3,07,34,200	2,42,25,783
Grant in Aid Capital	8,91,50,000	10,50,00,000
APPPA Foreign & Field Visits	42,35,053	28,45,159
Other Programmes	67,44,408	47,43,630
Centre for Consumer Affairs	99,28,127	2,36,69,829
Research Project / Studies	5,45,82,749	4,51,43,201
Research-I Assignments	-	-
ICSSR F/Ship Expenses	2,89,999	96,667
APPPA I	67,81,740	55,89,841
National Consumer Helpline	2,11,142	-
ICGRS NCH	4,29,13,112	3,88,83,022
CORTEX	1,39,046	35,18,532
National Tribal Research Institute (NTRI)	37,24,834	-
Excess of Receipt over Expenditures	(62,81,752)	3,36,61,924
Total	24,31,52,658	18,23,77,588

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Annexure - 2
(Refer. Sch. 3)**

**Receipts and Payment Account of Grant from
Ministry of Hosuing & Urban Affairs for CUS**

	For the Year 2021-22 (Rs.)	For the Year 2020-21 (Rs.)
Receipts:		
Grant received during the year	3,40,00,000	3,34,31,431
Misc. Receipts	99,705	7,911
Total	3,40,99,705	3,34,39,342
Payments:		
Pay & Allowances	2,43,34,154	2,08,15,818
Infrastructure	4,19,516	24,682
Travel Expenses	5,45,811	5,41,746
Library Books & Periodicals	3,31,169	5,98,118
Training Courses	6,50,000	-
Miscellaneous & Contingencies Expenses	1,63,009	2,93,584
Printing & Stationery	74,688	1,34,149
Campus Maintenance	6,74,625	6,38,979
Printing of Publication	1,42,106	77,586
Water & Electricity	5,85,795	4,13,565
Research/Case Study	1,92,999	
Overhead charges	26,20,328	22,70,410
	3,07,34,200	2,58,08,637
Excess of Receipts over Payments during the year	33,65,506	76,30,705
Excess of Payment over Receipts previous year	(33,65,620)	(1,09,96,325)
Total	(114)	(33,65,620)

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Annexure - 3
(Refer. Sch. 3)**

**Receipts and Payment Account of Grant from
Ministry of Consumer Affairs for Centre for Consumer Studies**

	For the Year 2021-22 (Rs.)	For the Year 2020-21 (Rs.)
Receipts:		
Grant received during the year	1,32,76,739	-
Total	1,32,76,739	
Payments:		
Communication	1,48,985	1,63,452
Infrastructure	2,08,980	3,12,367
Library Books	94,354	1,07,308
Misc. Expenses	1,20,722	3,09,056
Pay & Allowances	74,69,921	1,29,35,386
Publications	2,744	6,35,815
Expenses out of Publication Grant	-	-
Research Study	8,845	1,37,693
Seminar/Workshop	-	22,60,126
Training Programme	-	29,59,694
Travel Expenses	10,026	51,979
Overhead Charges	18,63,550	44,80,863
	99,28,127	2,43,53,739
Excess of Receipts over Payments during the year	33,48,613	(2,43,53,739)
Excess of Payment over Receipts previous year	1,26,15,392)	1,17,38,347
Total	(92,66,780)	(1,26,15,392)

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Annexure - 4
(Refer. Sch. 3)**

**Receipts and Payment Account of Grant from
Ministry of Consumer Affairs for Integrated Consumer Greivance Redressal
System through NCH**

	For the Year 2021-22 (Rs.)	For the Year 2020-21 (Rs.)
Receipts:		
Grant received during the year	2,10,38,000	4,00,00,000
Misc. Receipt	15,53,560	-
Total	2,25,91,560	4,00,00,000
Payments:		
Communications Expenses including SCH	1,01,35,435	79,34,333
Infrastructure Expenses including SCH	15,88,570	9,10,411
Manpower	2,28,48,390	2,51,23,359
Misc. Expenses	83,725	2,15,868
Printing & Stationery including SCH	75,042	1,73,515
Staff Welfare	2,83,916	1,58,372
Training	60,000	5,00,000
Travel Expenses including SCH	4,744	12,703
Website Expenses	36,800	-
Institutional Charges	77,96,490	76,00,627
	4,29,13,112	4,26,29,188
Excess of Receipts over Payments during the year	(2,03,21,552)	(26,29,188)
Excess of Payment over Receipts previous year	33,23,575	59,52,762
Total	(1,69,97,977)	33,23,575

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Schedule 14

Significant Accounting Policies and Notes forming part of the Accounts.

1. Background

Indian Institute of Public Administration, established as an autonomous body under the Registration of Societies Act, was inaugurated on March 29, 1954 by Pandit Jawaharlal Nehru who was the first President of the Society. The basic purpose of establishing this Institute was to undertake such academic activities as would enhance the leadership qualities and managerial capabilities of the executives in the government and other public service organizations.

2. Method of Accounting

Financial Statement of the Institute has been prepared on “Accrual Basis” which is in accordance with the generally accepted Accounting Principles. Financial Statements are prepared in respect of transaction at Delhi office. The financial statements are prepared on the basis of historical cost convention unless otherwise stated.

a) Fixed Assets

- Till 31st March 2012, assets acquired out of own sources were charged to Profit and Loss Account with a corresponding entry in Assets Fund Account in Balance Sheet. However, at the time of conversion of the accounting system from Cash to Accrual in 2012-13, assets acquired from own source has been treated as Capital item and capitalised under the Fixed Assets. Cut-off date for capitalisation has been taken as 5 year i.e. assets acquired from own source from 1st April 2008 has been capitalised. Value of Land and Building and Books has been captured from the financial records as at 31st March 2013.
- Assets created out of grant received funds of the Sponsored Projects and programme where the ownership of such assets vests in the Institute, are treated as a Fixed Assets of the Institute with a corresponding credit to Asset Fund. However, no depreciation is claimed on such assets which are acquired out of funds.
- Fixed Assets are stated at cost of acquisition (inclusive of inward freight, duties, taxes, and incidental and direct expenses related to acquisition) less accumulated depreciation.

b) Grants-in-Aid

- Grant-in aid Salary and General received for recurring expenditure is treated as income as and when received.
- Grants-in-aid for Capital Expenditure e.g. Fixed Assets are transferred to Capital Fund.
- Grant in aid for Specified assignment is utilised for the purpose for which such grants received and unutilised grants are carried forward and exhibited as a Liability in the Balance Sheet. In case, expenditure is more than the grant received, then the same is exhibited as Grant Receivable.
- Surplus/ deficit on the research projects / assignments is accounted for in Income and

Expenditure account on the completion of the research projects/ assignments.

- In respect of ongoing Sponsored Projects, Research Projects and Programme, expenditure of such project are debited to such specified project. Overhead charges recovered from the projects are treated as income of the Institute.
- c) Life /Corporate Membership Fee received is not treated as income and instead transferred to specific funds i.e. Life /Corporate Membership Capital Fund.
- d) Interest received on investments made against Life /Corporate Membership Capital Fund is transferred to the respective funds and are not treated as income whereas 50% of the interest received on general funds is transferred to income and balance 50% is shown as payable to branches.
- e) Income on Interest bearing advances to staff for House Building and other advances are accounted for on accrual basis, though the actual recovery of interest starts after the full repayment of the Principal.
- f) Income and expenditure relating to capital fund are credited / debited to respective capital fund.
- g) No provision for Income Tax has been considered in view of the tax exemption certificate received from Director General of Income Tax dated 20th December 2010.
- h) The foreign Currency transactions are translated at the rate prevailing on the date of transactions. However, year-end monetary transactions are stated at the year-end rate.
- i) Income and expenditure from various activities has been accounted for on accrual basis, except for
 - Membership Fee receipt, which is accounted for as and when received.
 - Receipt from Room Hostel is accounted for on Cash Basis.
 - Expenditure on Leave Travel Concession has been accounted for on Cash Basis.
 - Financial Assistance given to branches is treated as expenditure in the year of payment.
 - Sale of Admission form is accounted for on Cash Basis.
 - Royalty received on sale of Publications.

3. Depreciation on Fixed Assets

- Depreciation on other than assets acquired out of the grants received/sponsored fund, has been charged under written down method at the rates specified in Income Tax Act i.e.
 - Vehicle 15%
 - Office Equipment 15%
 - Computer 40%
 - Furniture 10%
- Depreciation is charged @ 50% of the applicable rate in case of assets acquired after 30th September
- Assets costing less than Rs.5000/- are depreciated fully in the year of acquisition.

B) Notes to Accounts

- i. Physical verification of the Fixed Assets has been conducted by the committee constituted by the Institute. For the purpose of the Financial Statement, book balance of the fixed assets has been considered under Fixed Assets.

- ii. Advances for expenses given to staff are subject to confirmation. For the purpose of financial statement, amount recoverable as per financial books has been treated as receivable. Obtaining of the balance confirmation from the staff members / faculty members is in the process.
- iii. TDS has been deducted at the time of payment.
- iv. Previous year's figures have been re-grouped, re-cast and re-arranged wherever necessary.

For Executive Council

S.N. Tripathi
Director General
(Member Secretary)

K.K. Pandey
(Member Executive Council)

Amitabh Ranjan
Registrar
(Chief Accounts Officer)

Place: New Delhi

Dated: 26th September 2022

UDIN: 22083899AVMAFJ3858

Auditor's Report

To the Members

Pension Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **Pension Fund** as at 31st March, 2022 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further, we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit.
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by these report, are in agreement with the books of account.
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India: -
 - a) In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2022; and
 - b) In the case of the Income and Expenditure Account, of the surplus for the year ended on that date.

For GSA & Associates LLP

Chartered Accountants
FRN - 000257N/N500339

Sunil Aggarwal
Partner
M. No 083899

16, DDA Flat, Ground Floor
Panchsheel Park, Shivalik Mor,
Near Malviya Nagar, New Delhi-110017

Place: New Delhi

Dated 26th Sept 2022

UDIN : 22083899AVMKZX2509

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

Pension Fund
Balance Sheet as at 31st March, 2022

	Schedule	As at 31.3.2022 Rs.	As at 31.3.2021 Rs.
<u>Liabilities</u>			
Corpus	1	11,70,28,353	9,46,73,474
Long term liability		1,43,35,00,000	1,21,99,00,000
Amount Payable to IIPA		-	99,19,689
Total		1,55,05,28,353	1,32,44,93,163
<u>Assets</u>			
Investments	2	5,70,43,774	6,01,93,774
TDS Receivable		9,989	9,989
Balance with SBI		5,99,74,590	4,43,89,400
Amount receivable From IIPA		1,43,35,00,000	1,21,99,00,000
Total		1,55,05,28,353	1,32,44,93,163

Accounting Policies & Notes to Accounts 3
Schedules 1 to 3 form an integral part of the Accounts

As per our Report of even date
For GSA & Associates LLP
Chartered Accountants
FRN - 000257N/N500339

For Executive Council

Sunil Aggarwal
Partner
M No. 083899
16, DDA Flat, Ground Floor
Panchsheel Park, Shivalik Mor,
Near Malviya Nagar, New Delhi-110017

Member Secretary
Registrar
Chief Accounts Officer

Chairman
Director General

Member
Executive Council

Member
IIPA Staff Association

Place: New Delhi
Dated 26th Sept 2022
UDIN : 22083899AVMKZX2509

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

Pension Fund
Income & Expenditure for the year ended 31.3.2022

	<u>Year ended</u> <u>31.3.2022</u>	<u>Year ended</u> <u>31.3.2021</u>
	<u>Rs.</u>	<u>Rs.</u>
<u>Income</u>		
Amt. received from DoPT	7,88,00,000	7,00,80,311
Amt recd from IIPA	1,30,84,219	31,24,399
<u>Interest Income</u>		
Interest Received during the year	48,97,317	62,98,461
Saving Interest	5,09,477	
Total - A	9,72,91,013	7,95,03,171
<u>Expenditure</u>		
<i>(As certified by the Management)</i>		
Commutated Value of Pension	70,08,521	48,95,842
Payments of Monthly Pension	7,20,27,453	6,51,84,469
Bank Charges	-	778
Premium	-	39,66,800
Total - B	7,90,35,974	7,40,47,889
Surplus for the year	1,82,55,039	54,55,282
(Deficit)/Surplus from previous year	30,70,047	(23,85,235)
Carried to Balance Sheet	2,13,25,086	30,70,047

Accounting Policies & Notes to Accounts - 3

Schedules 1 to 3 form an integral part of the Accounts

As per our Report of even date

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

Sunil Aggarwal

Partner

M No. 083899

16, DDA Flat, Ground Floor

Panchsheel Park, Shivalik Mor,

Near Malviya Nagar,

New Delhi-110017

Place: New Delhi

Dated 26th Sept 2022

UDIN : 22083899AVMKZX2509

For Executive Council

Member Secretary

Registrar

Chief Accounts Officer

Chairman

Director General

Member

Executive Council

Member
IIPA Staff Association

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Pension Fund

SCHEDULE - 1

Corpus		Year ended	Year ended
		31.03.2022	31.03.2021
		(Rs.)	(Rs.)
Govt. Grant		5,50,71,000	5,50,71,000
Grant received for Arrears		73,27,000	73,27,000
Transfer of Employer's Share from CPF -- B/F	1,72,70,529		
Add : Pension Contribution in respect of Staff on Deputation	1,60,34,738	3,33,05,267	2,92,05,427
Add: Transferred from Income & Expenditure A/c		2,13,25,086	30,70,047
Total:		11,70,28,353	9,46,73,474

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Pension Fund

SCHEDULE - 2

Investments

	As at 31.03.2022 (Rs.)	As at 31.03.2021 (Rs.)
(A) <u>Special Deposit Scheme SBI IP Estate</u>	68,774	68,774
FDR with SBI	50,00,000	-
(B) <u>Central Govt. Securities</u>		
10.25% GOI 2021	-	34,00,000
8.15% GOI FCI Special BOND 2022	5,45,000	5,45,000
8.20% GOI Oil Special Bond 2024	5,15,000	5,15,000
8.20% GOI Oil Special Bond 2024	20,00,000	20,00,000
8.20% GOI Oil Special Bond 2024	10,25,000	10,25,000
8.26% GOI 2027	40,00,000	40,00,000
8.64% Union Bank Prep. Bond Investment	1,00,00,000	1,00,00,000
8.25% BANK OF BARODA PERP BOND	1,10,00,000	1,10,00,000
9.15% PNB Perp. Bond	2,00,00,000	2,00,00,000
Total (a)	5,41,53,774	5,25,53,774
(C) <u>State Govt. Bonds (15% Category)</u>		
8.88% State Devl. Loan Gujrat 2021	-	7,50,000
Total (b)	-	7,50,000
(D) <u>Public Financial Institution etc. Bonds</u>		
(40% Category)		
9.45% SBI Lower Tier II 2026	28,90,000	28,90,000
9.75% Rular Electrification Corpn Ltd. 2021	-	40,00,000
Total (c)	28,90,000	68,90,000
Total	5,70,43,774	6,01,93,774

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Pension Fund

Schedule – 3

Accounting Policies and Notes to the Accounts.

A. Accounting Policies

1. Accounts of the Fund have been prepared on cash basis.
2. Investments are stated at face value
3. Interest on Investment is accounted for on Receipt Basis.
4. Premium paid /Discount earned on investment are routed through profit & loss Account in the year of acquisition.

B. Notes to the Accounts

1. Previous year figures have been rearranged/ regrouped wherever considered necessary.
2. Contingent Liabilities.

Funds has received the following demand from the Income Tax Office.

Assessment Year	Nature	Demand Received
2017-18	Section 1431a	14,36,510
2018-19	Section 154	1,86,45,350
2020-21	Section 1431a	10,18,660

Management has filed the appeal against the demand raised by the Tax authorities and is of the view that these will be decided in favor of the Funds.

3. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary
(Registrar, IIPA)

Chairman
(Director General, IIPA)

Auditor's Report

To the Members

Contributory Provident Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **Contributory Provident Fund** as at 31st March, 2022 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further, we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by these report, are in agreement with the books of account;
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India: -
 - a) In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2022; and
 - b) In the case of the Income and Expenditure Account, of the Deficit for the year ended on that date.

For GSA & Associates

Chartered Accountants
FRN - 000257N/N500339

Sunil Aggarwal
Partner
M. No 083899
16, DDA Flat, Ground Floor,
Panchsheel Park, Shivalik Mor,
Near Malviya Nagar, New Delhi-110017

Place: New Delhi

Dated 26th Sept 2022

UDIN 22083899AVNWXG7628

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

Contributory Provident Fund
Balance Sheet as at 31st March, 2022

	Schedule	As at 31.3.2022 Rs.	As at 31.3.2021 Rs.
<u>Liabilities</u>			
Accumulated Balance	1	1679763	807433
Undistributed Interest		(9,73,938)	(16,54,011)
Amount Payable to G.P. Fund		2960000	2960000
Amount Payable to IIPA		9785000	9785000
Total		13450826	11898422
<u>Assets</u>			
Investments	2	11660000	11430000
Balance with SBI		1790826	468422
Total		13450826	11898422
Accounting Policies & Notes to Accounts	3	-	-

Schedules 1 to 3 form an integral part of the Accounts

As per our Report of even date

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

(Sunil Aggarwal)

Partner

M No. 083899

16, DDA Flat, Ground Floor

Panchsheel Park, Shivalik Mor,

Near Malviya Nagar,

New Delhi-110017

Place: New Delhi

Dated 26th September, 2022

UDIN 22083899AVNWXG7628

For Executive Council

Member Secretary
(Registrar, IIPA)
Chief Accounts Officer

Member
(IIPA Staff Association)

Member
Executive Council

Chairman
(Director General, IIPA)

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

Contributory Provident Fund
Income & Expenditures for the year ended 31.03.22

	Year ended 31.3.2022	Year ended 31.3.2021
	Rs.	Rs.
<u>Income</u>		
Interest	7,35,904	38,77,873
	7,35,904	38,77,873
<u>Expenditure</u>		
(a) Interest Credited to:		
- Members Contribution	36,660	8,61,257
- Employer's Contribution	19,170	3,71,367
(b) Bank & Postal Charges	-	599
	55,830	12,33,223
Surplus/(Deficit) for the year	6,80,074	26,44,650
Undistributed Interest from previous year forward to the Balance Sheet	(16,54,012)	(42,98,662)
	(9,73,938)	(16,54,012)

Accounting Policies & Notes to Accounts **3**
Schedules 1 to 4 form an integral part of the Account
As per our Report of even date

For GSA & Associates LLP
Chartered Accountants
FRN - 000257N/N500339

(Sunil Aggarwal)
Partner
M No. 083899
16, DDA Flat, Ground Floor
Panchsheel Park, Shivalik Mor,
Near Malviya Nagar, New Delhi-110017
Place: New Delhi

Member Secretary
Registrar, IIPA
(Chief Accounts Officer)

Member
(IIPA Staff Association)

For Executive Council

Dated: 26th September, 2022
UDIN 22083899AVNWGXG7628

Member
Executive Council

Chairman
(Director General, IIPA)

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

Contributory Provident Fund

Schedule - 1

	Members Contribution	Employers Contribution	Total as on 31.3.2022	Total as on 31.03.2021
	(Rs.)	(Rs.)	(Rs.)	(Rs.)
Accumulated Entitlement				
Opening Balance	4,56,085	3,51,348	8,07,433	2,13,82,191
Contribution during the year	5,46,500	2,70,000	8,16,500	21,00,380
Interest credited	36,660	19,170	55,830	12,32,624
Total:	10,39,245	6,40,518	16,79,763	2,47,15,195
Less : Final Payment	-	-	-	(2,39,07,762)
	10,39,245	6,40,518	16,79,763	8,07,433

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Contributory Provident Fund

Schedule - 2

Investments

	As at 31.03.2022 (Rs.)	As at 31.03.2021 (Rs.)
FDR with SBI	12,50,000	
(A) <u>Other Investments</u>		
10.25% GOI 2021	-	3,00,000
8.15% GOI FCI Special BOND 2022	2,00,000	2,00,000
8.20% GOI Oil Special Bond 2024	6,25,000	6,25,000
8.20% GOI Oil Special Bond 2024	2,50,000	2,50,000
8.20% GOI Oil Special Bond 2024	3,75,000	3,75,000
8.26% GOI 2027	10,00,000	10,00,000
9.56% SBI Pap. Bond	70,00,000	70,00,000
Total (a)	94,50,000	97,50,000
(B) <u>State Govt. Bonds (15% Category)</u>		
8.11% SDL RAJASTHAN 2020	-	2,00,000
8.88% SDL GUJARAT 2021	-	5,20,000
Total (b)	-	7,20,000
(C) <u>Public Financial Institution etc. Bonds (40% Category)</u>		
9.45% SBI Lower II 2026	9,60,000	9,60,000
8.92% UCO Bank 2020	-	-
Total (c)	9,60,000	9,60,000
Total	1,16,60,000	1,14,30,000

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Contributory Provident Fund

Schedule - 3

Accounting Policies and Notes to the Accounts

A. Accounting Policies

1. Accounts of the Fund have been prepared on Cash Basis.
2. Investments are stated at face value
3. Interest on Investment is accounted for on Receipt Basis.
4. Premium paid /Discount earned on investment are routed through Profit & Loss Account in the year of acquisition.

B. Notes to Accounts

1. Institute is contributing towards Employers' Contribution @ 10% of the Basic Pay.
2. Members are contributing minimum @10% of the Basic pay.
3. Interests are being paid as per M/o. Finance, Government of India orders.
4. Contingent Liabilities.

Funds has received the following demand from the Income Tax Office.

Assessment Year	Nature	Demand Received
2017-18	Section 154	1,07,000
2018-19	Section 1431a	2,26,620
2020-21	Section 1431a	5,01,290

Management has filed the appeal against the demand raised by the Tax authorities and is of the view that these will be decided in favor of the Funds.

5. Balances of advances to members are subject to confirmation.
6. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary
(Registrar, IIPA)

Chairman
(Director General, IIPA)

Auditor's Report

To
The Members
General Provident Fund
INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **General Provident Fund** as at 31st March, 2022 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

We report that

- a) As explained to us, Rs. 4.40 lakh is being accumulated by the Funds which will be utilised exclusively to the objects for which this fund is established in five years.

Further, we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by these report, are in agreement with the books of account;
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India: -
 - a. In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2022; and
 - b. In the case of the Income and Expenditure Account, of the deficit for the year ended on that date.

For GSA & Associates

Chartered Accountants
FRN - 000257N/N500339

Sunil Aggarwal
Partner
M.No.083899
16, DDA Flat, Ground Floor, Panchsheel Park, Shivalik Mor,
Near Malviya Nagar, New Delhi-110017

Date : 26th September, 2022
UDIN : 22083899AVOAJY1528

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

General Provident Fund
Balance Sheet as at 31st March, 2022

	Schedule	As at 31.3.2022 Rs.	As at 31.3.2021 Rs.
<u>Liabilities</u>			
Accumulated Entitlement	1	10,02,49,437	10,88,41,945
Undistributed Interest / (Deficit in Interest Contribution)		(59,10,867)	(74,60,487)
Current Liabilities		10,410	-
(As per Income & Expenditure A/c)			
Total		9,43,48,980	10,13,81,458

<u>Assets</u>			
Investments	2	8,19,49,356	8,52,99,356
Balance with SBI		87,16,843	1,20,05,294
Advances to Members		5,31,514	9,25,540
TDS receivable		1,91,268	1,91,268
Amount Receivable from CP Fund		29,60,000	29,60,000
Total		9,43,48,980	10,13,81,458

Accounting Policies & Notes to Accounts 3

Schedules 1 to 3 form an integral part of the Accounts

As per our Report of even date

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

(Sunil Aggarwal)
Partner

M No. 083899

16, DDA Flat, Ground Floor

Panchsheel Park, Shivalik Mor,

Near Malviya Nagar, New Delhi-110017

Member Secretary
(Registrar, IIPA)

Member
(IIPA Staff Association)

Chief Accounts
Officer

For Executive Council

Member
Executive Council

Chairman
(Director General, IIPA)

UDIN : 22083899AVOAJY1528

Dated: 26th September, 2022

Place: New Delhi

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

**General Provident Fund
Income & Expenditure for the year ended 31.3.2022**

	Year ended 31.3.2022	Year ended 31.3.2021
	Rs.	Rs.
<u>Income</u>		
Interest	74,63,114	1,02,47,018
Total:	74,63,114	1,02,47,018
<u>Expenditure</u>		
(i) Interest Credited to Members Contribution	59,03,073	67,94,304
(ii) Bank Charges	-	135
(iii) Premium	-	20,18,800
(iv) Demat Charges	-	618
(v) Provision for Income Tax	10,410	
Previous year short/excess	10	(600)
Total:	59,13,493	88,13,257
Surplus / Deficit for the year	15,49,621	14,33,761
Undistributed Interest Previous year	(74,60,487)	(88,94,248)
Total Undistributed interest carried forward to the Balance Sheet	(59,10,867)	(74,60,487)

Accounting Policies & Notes to Accounts - 3
Schedules 1 to 3 form an integral part of the Accounts
As per our Report of even date
For GSA & Associates LLP
Chartered Accountants
FRN - 000257N/N500339

(Sunil Aggarwal)
Partner
M No. 083899
16, DDA Flat, Ground Floor
Panchsheel Park, Shivalik Mor,
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UDIN : 22083899AVOAJY1528
Dated: 26th September, 2022
Place: New Delhi

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

General Provident Fund

SCHEDULE - 1

Accumulated Members' Entitlement

	Year ended 31.03.2022	Year ended 31.03.2021
	(Rs.)	(Rs.)
Opening Balance	10,88,41,945	9,58,67,867
Subscription during the year	1,35,49,200	1,48,73,498
Interest credited	66,65,285	67,94,304
	12,90,56,430	11,75,35,669
Less :		
Settlement of Members' Accounts	1,95,09,993	8,28,724
Final Withdrawal	92,97,000	78,65,000
Total	10,02,49,437	10,88,41,945

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

General Provident Fund

SCHEDULE - 2

Investments

	As at 31.03.2022 (Rs.)	As at 31.03.2021 (Rs.)
(a) <u>Special Deposit Scheme SBI IP Estate</u>	8724356	8724356
(b) <u>Other Investments</u>		
10.25% GOI 2021	-	3,00,000
8.15% GOI FCI Special BOND 2022	12,55,000	12,55,000
8.20% GOI Oil Special Bond 2024	9,70,000	9,70,000
8.20% GOI Oil Special Bond 2024	20,00,000	20,00,000
8.20% GOI Oil Special Bond 2024	30,00,000	30,00,000
8.98% PFC PREPUTAL BOND	1,00,00,000	1,00,00,000
9.50% SBI PREPUTAL BOND	70,00,000	70,00,000
9.45% SBI PREPUTAL BOND	1,00,00,000	1,00,00,000
8.88% SDL GUJARAT 2021	-	10,50,000
8.95% IRFC 2025	40,00,000	40,00,000
9.35% PGC 2023	40,00,000	40,00,000
9.75% REC 2021	-	20,00,000
8.28% NABARD 2028	1,00,00,000	1,00,00,000
8.25% BANK OF BARODA PERP BOND	1,10,00,000	1,10,00,000
9.15% PNB Perp. Bond	1,00,00,000	1,00,00,000
Total	8,19,49,356	8,52,99,356

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

General Provident Fund

SCHEDULE - 3

Accounting Policies and Notes to the Accounts.

A. Accounting Policies

1. Accounts of the Fund have been prepared on cash basis.
2. Investments are stated at face value
3. Interest on Investment is accounted for on Receipt Basis.
4. Premium paid /Discount earned on investment are routed through profit & loss Account in the year of acquisition.

B. Notes to the Accounts

1. Balances of advances to members are subject to confirmation.
2. Members of the Fund are subscribing minimum @ 6% of the Basic Pay
3. Interest on members' subscription and employer's contribution are paid as per Govt. of India orders.
4. Contingent Liabilities.

Funds has received the following demand from the Income Tax Office.

Assessment Year	Nature	Demand Received
2017-18	Section 154	10,14,490
2018-19	Section 143(1a)	41,10,120
2020-21	Section 143(1a)	12,87,330

Management has filed the appeal against the demand raised by the Tax authorities and is of the view that these will be decided in favor of the Funds.

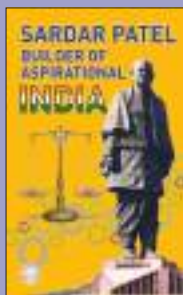
5. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary
(Registrar, IIPA)

Chairman
(Director General, IIPA)



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